

# **Employer-provider Guide**

Guidance for employers about being apprenticeship training providers

August 2016

# Contents

Summary	4
Who is this publication for?	4
Benefits of becoming an apprenticeship training provider	5
Training options available	7
The step by step process to become a training provider	8
Get advice and support	8
2. Apply for approval to become a provider	8
3. Enter into a contractual agreement with the SFA	9
4. Develop training content and materials	10
5. Deliver Training	11
6. Reporting and monitoring	11
Reporting to the SFA	12
Annual monitoring	12
7. Ofsted inspection	13
Inspectors	13
Inspections	13
A typical inspection timetable	14
Ofsted have a risk-based and proportionate approach to inspection	15
Reviewing the inspection process	15
What your levy money can be spent on	16
The funding flow for levy payers	16
Start date for the new apprenticeship funding system	17
Adapting existing training programmes to become apprenticeships	19
Your views	20
Annex A - Proposed funding rules for employer-providers	21
Eligible costs	21
Claiming eligible costs	22
Evidencing costs for employer-providers	23
Annex B - Ofsted guide to inspection for employer-providers	25
Introduction	25
Annex 1: employers whose training is provided by another training provider	30

# **Summary**

This publication provides non-statutory guidance from the Department for Education. It has been produced to help employers wishing to become an apprenticeship training provider to understand the different steps involved and what employers will need to do at each stage.

# Who is this publication for?

This guidance is for:

• Employers that wish to become apprenticeship training providers and deliver the offthe-job training element of an apprenticeship, just to their own staff or to other employers' staff.

# Benefits of becoming an apprenticeship training provider

Government is very supportive of employers who want to deliver training to apprentices (to your own staff or to other employers' staff) and we understand that the introduction of the apprenticeship reforms will make many employers feel that this is the right approach for them. It enables you to directly design and deliver the content of the off the job training which your own apprentices will receive, giving you the ability to make sure it includes everything you think it should. Employers who become providers can also help improve the quality of apprenticeships by widening the market and increasing the options for delivering high-quality training that will raise professional standards in your industry.

Becoming a provider may mean investment in personnel (for example data administration, quality advisors, trainers, maths & English tutors etc.) and should only be considered if you are confident that you can provide quality training to the standards required of Approved English Apprenticeships.

Many employers already deliver training as part of apprenticeships, and a few have shared their experiences in this document.

There are two routes for employers to become training providers:

- As an employer-provider who delivers some, or all, of the off–the-job training element of an apprenticeship to their own staff.
- As a provider who delivers training to other employers' staff, as well as their own staff.

This document gives an overview of the steps involved in becoming a provider and what employers will need to do at each stage.

If you pay the apprenticeship levy, you can use funds in your digital account to pay for apprenticeship training, as long as you follow the steps below and the costs are eligible for funding. You will need to meet certain criteria to become an employer-provider or provider, be subject to inspection by Ofsted and provide information and data to the Skills Funding Agency (SFA).

# Richard Hamer, Education and Skills Director, BAE Systems

"BAE Systems can see many advantages in being an apprenticeship employer-provider:

It gives us clear ownership of our apprenticeships, which allows us to run apprenticeships that meet our specific skills needs, to determine the quality controls we require and thereby ensures we mitigate critical skills requirements.

It allows us to build our company culture into the apprenticeship and reinforce our approach to safety in the workplace and the behaviours we require.

It is an investment that delivers value for us and prepares the apprentice for a long-term career in the company.

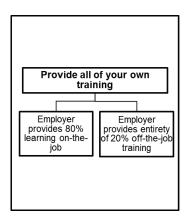
We believe too that being an apprenticeship employer-provider puts us more in the driving seat of the Apprenticeship Reform agenda: helping to engage on new Apprenticeship Standards development and the Apprenticeship Levy and its associated processes with confidence."

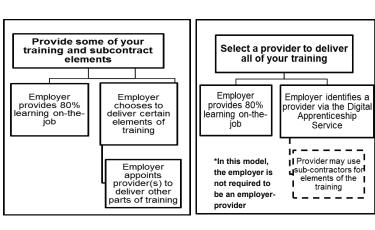
# **Training options available**

If you decide that you want to deliver training as part of apprenticeships there are a number of ways you can do this:

- provide 100% of the training required to just your own staff we are proposing to class you as an employer-provider
- provide part of the training required to your own staff and contract an external, approved training provider to deliver the rest – we are proposing to class you as an employer-provider
- provide training to your own staff and to staff employed by others we are proposing to class you as a provider

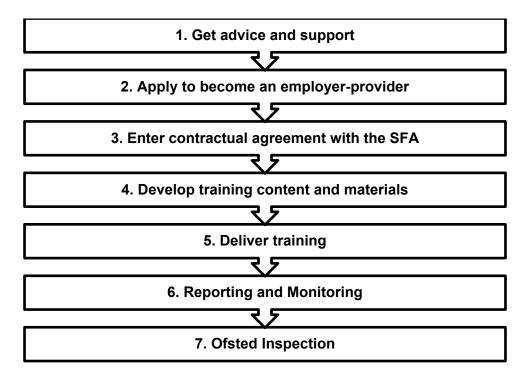
If you do not wish to provide any training to your apprentices, you do not need to become an employer-provider. You will be able to select a provider to deliver the apprenticeship training on your behalf.





# The step by step process to become a training provider

There are a number of steps involved in becoming an apprenticeship training provider. These are set out below and are applied to all organisations who wish to deliver apprenticeships training to ensure a consistent quality bar is met by all.



# 1. Get advice and support

Contact the Skills Funding Agency (SFA) via the National Apprenticeship Service website for advice about becoming an employer-provider (<a href="enquiry form">enquiry form</a>), or call them on 08000 150 600. The support available includes:

- free workshops for large employers about becoming an employer-provider where you will be able to hear from other employers who already deliver training to their own apprentices.
- a named contact from the National Apprenticeship Service for each large employer-provider.

# 2. Apply for approval to become a provider

All organisations that want to deliver apprenticeship training in the future, including employers will need to meet the requirements of the new register of apprenticeship training providers. Proposals for this register have been published, including three different proposed application routes: a main route, an employer-provider route and a supporting route. Employers who want to deliver training to other employers' staff will have to apply via the main route of the register.

The requirements of the register will include due diligence checks on your organisation and directors, financial checks and an assessment of the capability of your organisation to deliver high quality apprenticeship training.

The published proposals include some significant changes to the subcontracting rules and we are <u>inviting responses until 5 September 2016</u>. The proposed rules include limiting the amount that a provider can subcontract to "significantly less than half" of apprenticeship off-the-job training provision, and proposals that a main provider cannot subcontract with the apprentice's employer for any elements of the apprenticeship delivery.

The register will open for applications for the first time on 3 October 2016 and at regular points after that.

If you are already on the register of training organisations or are an existing direct grant provider, you must apply to the register of apprenticeship training providers if you want to continue to train apprentices.

Before the register opens for applications, there are a few things you can do in readiness:

- register with the United Kingdom Register of Learning Providers (UKRLP) - <a href="https://www.ukrlp.co.uk/">https://www.ukrlp.co.uk/</a>. This is a requirement of all organisations that want to deliver apprenticeship training. It will give you a unique identifier which we will use to identify you when managing your application to the register. All applicants to the register need to quote their number in their application.
- 2. register with the Information Commissioner's Office <a href="www.ico.org.uk">www.ico.org.uk</a> for the processing of personal data for delivering education and training. It is a legal requirement that any organisation applying to the register of apprenticeship training providers is registered with the Information Commissioner's Office.
- register for an account on the portal <u>https://skillsfundingagency.bravosolution.co.uk/web/login.shtml</u> through which we will manage your application to the register and communicate with you
- 4. employers already registered with UKRLP and on our portal should review your details to ensure they are up-to-date

# 3. Enter into a contractual agreement with the SFA

Once your organisation is successfully on the register of apprenticeship training providers you will need to enter into a contractual agreement with the SFA. This commits both parties to a set of terms and conditions to comply with.

If you intend to deliver training to apprentices employed by other businesses, you will need to enter into a contract with that other business as their training provider. The contract will need to include evidence of the cost of apprenticeship training and assessment and any details of training that you will sub-contract.

#### Simon Eastwood, British Gas

"British Gas has a long and proud history of developing our workforce through high quality, apprenticeship programmes that are internally delivered at one of our six academy sites across Britain.

We meet our apprenticeship training requirements internally to ensure that we have direct control over the training delivered to our apprentices and can ensure that our high standards are consistently met.

Holding a direct grant with the Skills Funding Agency (SFA) supports us to achieve this and is a critical feature of our operation. We have held direct grant status as an employer-provider for many years and found this to be very beneficial in supporting our growth in apprenticeships.

There is an internal investment to be made; we need to understand the SFA business cycle, the funding rules and invest resources into an MI system, but we don't do this in isolation - each employer is appointed a Relationship Manager who will support you through the journey.

Our experience has always been very positive and collaborative. Aside from our Relationship Manger we've been supported by and supported, other organisations with a direct grant. We have worked closely with many organisations to share best practice following an introduction at one of the SFA organised networking events. This has been particularly important in the current fast paced Apprenticeship policy environment and will continue to be the case with the introduction of the Apprenticeship Levy in 2017."

# 4. Develop training content and materials

If you decide to deliver some, or all, of the training directly yourselves you will need to design the content of the training and the training materials. You must ensure that this is aligned with the knowledge, skills and behaviours set out in the relevant apprenticeship standard or the specific requirements of the apprenticeship framework. Once the apprentice has completed the training and the on-the-job element of the apprenticeship, they should have acquired all of the skills, knowledge and behaviours needed to complete their apprenticeship and secure their certificate.

If you choose to sub-contract some of the training to another approved provider you should work with them to negotiate the price, content and method of delivery. You will act as the 'main' provider: you will receive all the funding for the training for that apprentice from the SFA and you will then need to pay the subcontractor yourselves.

The National Apprenticeship Service currently run workshops to support employers to develop their apprenticeship programme content. To find out more about these events

you can contact the NAS through their <u>enquiry form</u>, or call them on 08000 150 600. You don't need to wait until you have finalised your contractual agreement with the SFA before you start this stage.

#### Sandra Kelly, Head of Education, Whitbread Group

"The experience of delivering our Apprenticeships as an employer-provider has been extremely positive. Setting up an internal team to manage all aspects of the programmes has enabled us to design an architecture that meets our business needs from reporting, quality assurance to operational engagement.

For us the importance of being able to create an internal business case has enabled us to spread ownership of the programme across multiple departments. Top tip: use subject matter experts to transition and integrate into business as usual aligned to business strategy."

# 5. Deliver Training

All apprenticeships must include 20% off the job training. It is up to you to decide at what point during the apprenticeship the training is best delivered (for example, one day a week throughout, 1 week out of every 5, a proportion at the beginning, middle and end). This will depend on what is best for your organisation and the apprentice. You need to ensure that all apprentices receive all of the training.

# 6. Reporting and monitoring

The SFA will collect information from you on a monthly and annual basis to:

- ensure that you are delivering the training you are being paid to deliver and that it is good quality;
- enable payments to be made to you; and
- keep track of learners and their outcomes.

#### Reporting to the SFA

If you are delivering training to your own staff, you will need to register your apprentices on the digital apprenticeship service to be able to use the funds in your digital account to pay for them.

All providers will need to return monthly data to the SFA on the apprentices in learning so that you can get paid and claim any incentives due, such as for recruiting a 16 to 18 year old apprentice. This will include:

- the details of the apprentice and the apprenticeship
- the cost of the apprenticeship
- whether they need any additional support
- when they have completed their apprenticeship.

Your data returns will be used to assess quality, for example by Ofsted.

They will also be included in national statistics on the numbers and types of apprenticeships being delivered. Employers and individuals cannot be identified from the national statistics.

The SFA could also select you for an audit periodically to verify the information that you have submitted in your data returns.

# **Annual monitoring**

All training must meet a minimum standard for achievement rates as set by government. Currently it is expected that a minimum of 62% of apprentices successfully complete their apprenticeship. In 2016/17 this expectation will rise to a minimum of 65%. The SFA monitors delivery against that minimum standard, which could trigger intervention to support improvement.

The SFA will review data to monitor whether the costs of training represents good value for money. They will do this by comparing costs against others delivering the same apprenticeship and use their findings to inform which employer-providers will be audited. Employer-providers selected for an audit will need to share the evidence they used to price the apprenticeship and demonstrate that they have only used the eligible costs describe here. If these rules haven't been followed we may recover the funding that you have already received.

# 7. Ofsted inspection

The Office for Standards in Education, Children's Services and Skills (Ofsted) inspect and regulate services that care for children and young people, and services providing education and skills for learners of all ages, including apprenticeships.

Ofsted have produced some guidance on inspection for employer who deliver apprenticeship training, at Annex B. Some key points are below. For more detailed information, please follow the links they have provided.

If you choose to become an employer-provider, Ofsted inspect you to:

- assess the quality of your training:
  - to help you improve it
  - to provide useful information for future employees
  - to provide accountability for use of public money against a national framework
- help ensure that apprentices learn, develop and progress as they should.
- check that you manage training so that it effectively delivers good quality training.

Each inspection will result in a published report which will highlight both the strengths and areas for improvement identified in the inspection.

#### **Inspectors**

The inspectors on your inspection team will be professional inspectors of apprenticeships who have had years of experience in vocational education and training. At least one member of the team will be a specialist from your sector and will often be currently employed in that sector.

They will not be inspectors of schools. The inspectors don't look at the whole of your corporate governance: their focus is on the delivery of apprenticeships in your company.

# **Inspections**

Inspections will involve:

- a professional conversation between the inspectors and you, your senior managers involved in training and training staff.
- Ofsted talking with staff and employees about their training to get a rounded picture.
- a senior member of your staff acting as inspection 'nominee' and liaising with the inspection team throughout the inspection. You will get 2 working days' notice of an inspection.

- observations of training sessions both on and off-the job.
- giving apprentices an online link to the Ofsted Learner View survey where they
  can give their views of their experience of the training.
- Ofsted looking at your records, for example those which show how you assess the progress of employees in their training, and looking at your plans, such as those showing how your training strategy is integrated with the organisation's business objectives. (See Annex 2 of full Ofsted guidance at Annex B)

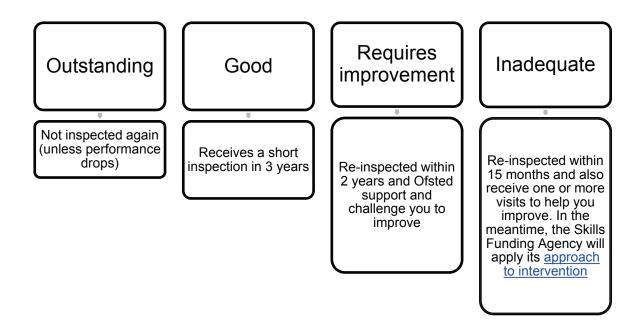
You won't be asked for documents you don't have or be expected to provide policies or information in certain formats (see Annex 2 of the full Ofsted guidance for the information the inspector may ask). You won't have to do a lot of preparatory work for inspection – if your approach to training is effective Ofsted will find evidence of it. You will not find Ofsted visiting you at peak business times such as January sales for retail employers (but they may visit at any other times).

#### A typical inspection timetable

Typical inspection timetable	Length of inspection	Timeline
Notification	2 working days before the inspection starts	Day -2
On-site inspection	Inspection currently lasts for 3 or 4 continuous days on-site (unless it is a short inspection because you were 'good' last time, when it will last 2 days)	Days 1-3/4
Report factual accuracy check	The lead inspector will draft a report which will be quality assured and then sent to you to check for factual accuracy	Around Day 13
Report publication	This usually happens within 4-5 weeks of the end of the inspection	Day 19

#### Ofsted have a risk-based and proportionate approach to inspection

Ofsted focuses its inspection where it will have the most impact. If you are good then you will be able to demonstrate it and Ofsted won't need to come back for a few years.



If you are a new training provider you will be inspected within 3 years of beginning to use funding to train apprentices.

# **Reviewing the inspection process**

Government is working with Ofsted to ensure inspection is as appropriate as possible for employer-providers, whilst ensuring that we don't create a 'two tier' approach – one for apprenticeship employer-providers and one for all other providers. We would welcome your input into this process by providing your views, insights and queries to <a href="mailto:fes@ofsted.gov.uk">fes@ofsted.gov.uk</a>

In particular, we would welcome thoughts on:

- elements of the current Ofsted Inspection Framework and Handbook that you think are the most applicable to employer-providers.
- elements of the current Ofsted Inspection Framework and Handbook that you think do not apply to employer-providers.
- if your organisation is currently a training provider, how useful you have found the Ofsted inspection process.

# What your levy money can be spent on

# The funding flow for levy payers

- you declare your levy liability to HMRC as part of your monthly PAYE return
- government puts the amount that you have available to spend on apprenticeship training and assessment in England into your digital account plus the 10% top up (for more details on how the amount entering your account will be calculated please read the 'Proposals for apprenticeship funding'.
- you can see this money and decide to spend it on apprenticeship training
- if you want to become an employer-provider and effectively pay yourself to deliver training to your own staff, then you can providing you are successful in applying to the SFA Register of Apprenticeship Training Providers.
- once that's confirmed and the training starts, we remove money from the employer account and send to the provider's side of the business (via BACS or similar) on a monthly basis on return of data through the ILR.
- if there aren't enough funds in your digital account, we will draw down the amount of funds in your digital account, government co-funds 90% of the balance and you will be liable for the remaining balance of the training cost

Employer-providers will be able to use funds in their digital account to pay for the following:

- training to achieve the apprenticeship, which could include qualifications, elearning (as part of a broader training package), vendor qualifications
- registration, assessment, materials and examination
- administration related to the delivery of the apprenticeships.
- accommodation for residential trips if necessary for all apprentices to achieve
- costs for use of premises where these are used for the apprenticeship
- wages and associated costs (such as pension and National Insurance contributions) for employees directly involved in the delivery of the apprenticeship.

They won't be able to use it for:

- costs that are the employer's responsibility, for example health and safety requirements, wages, travel, commercial choices (e.g. CSCS cards)
- wages for line managers or other colleagues supporting the apprentice

- wages of the apprentice
- profit or employee bonuses
- capital purchases
- more than one apprenticeship at a time for an individual apprentice
- re-taking qualifications or assessment where no additional learning takes place
- · apprentice recruitment
- anything that has received other government funding (for example European Social Fund)

In addition, the government will pay providers to deliver level 2 English and maths training and provide additional learning support for apprentices that need help with their studies (for example if they have learning difficulties). This will not be deducted from your digital account but will be paid to you by the SFA.

Incentives will also be provided to help employers and providers with the extra costs of training 16 to 18 year olds, or 19-24 year olds leaving care or with Education and Health Care Plans. Where you are acting as an employer-provider you are entitled to both payments.

A set of detailed apprenticeship funding rules will determine what public funding is available for apprenticeship training, for which individuals and in what circumstances; and the expectations on employers and providers.

Annex A sets out our proposals for the funding rules that are of most importance to employers-providers, and how they should apply after May 2017. This includes rules on which costs are eligible for funding and the sorts of evidence that is required.

# Start date for the new apprenticeship funding system

The levy will come into effect in April 2017. Employers will declare levy payable based on payroll year to date. Therefore the first time eligible employers will have to declare their liability to HMRC will be in May 2017 for levy due on their April payroll. Levy-paying employers will be able to see corresponding funds in their digital accounts shortly after their final declaration to HMRC, so after 22nd May. To simplify the employer experience of the new apprenticeship funding system we are proposing that the new funding rates and rules come into effect from 1 May 2017.

Levy paying employers will be able to purchase training through the new digital system from the very start of May as the earliest payments for training will leave their accounts in the following month. This is because the new system will pay providers one month in arrears for training they report has been delivered. Those employers that do not pay the

levy will continue to access the current funding system until the terms change on 1 May 2017, after which the new funding approach will come into effect.

# Adapting existing training programmes to become apprenticeships

It is possible for existing training programmes to be adapted to become apprenticeships, as long as they meet the criteria for an apprenticeship<sup>1</sup> and fit with the requirements of an existing apprenticeship in a specific subject matter (<u>framework</u> or <u>standard</u>). The SFA can provide you with advice on the ways in which your existing training schemes would need to be adapted. The SFA can be contacted through their <u>enquiry form</u>, or on 08000 150 600.

Funds in your digital account can only be used to pay for training towards an approved English apprenticeship.

Alternatively, groups of employers can come together to develop new apprenticeship standards that meet their shared training needs. Our guidance for trailblazers provides information on how to do this and government offers each group of employers a named contact to provide support through this process (and is increasing the number of relationship managers to make this process as quick as possible).

A new standard must have been approved by government and, in future, the Institute for Apprenticeships, before it can be paid for from your digital account.

If you have any queries on the standards development process send them to <a href="mailto:apprenticeship.trailblazers@bis.gsi.gov.uk">apprenticeship.trailblazers@bis.gsi.gov.uk</a>.

19

<sup>&</sup>lt;sup>1</sup> <u>https://www.gov.uk/government/publications/future-of-apprenticeships-in-england-guidance-for-trailblazers</u>

#### Your views

If you have specific comments on any element of this guide, please send them in to <a href="mailto:employer.providers@bis.gsi.gov.uk">employer.providers@bis.gsi.gov.uk</a>.

We would also appreciate views on the following questions:

- How important is it to you to be able to become an employer-provider and deliver training to your own staff?
- How important is it to you to be able to become a provider who delivers training to other employers' staff, as well as your own?
- All employer-providers must meet the same high standards of quality expected for all Approved English Apprenticeships. How would you expect to be assessed for quality assurance purposes?
- Would you expect to use a third party provider to deliver any elements of your apprenticeships training?
- Ofsted inspect and regulate services providing education and skills for learners of all ages, including apprenticeships. If your organisation is currently a training provider, how useful have you found the Ofsted inspection process?
- Which elements of the current Ofsted Inspection Framework and Handbook do you think do not apply to employer-providers who only deliver training to their own staff?
- How can we ensure inspection is as appropriate as possible for employerproviders, whilst avoiding a 'two tier' approach – one for apprenticeship employerproviders and one for all other providers?

# Annex A - Proposed funding rules for employerproviders

# **Eligible costs**

As defined in Apprenticeships (in England): Vision for 2020, the 'off-the-job training element' is defined as learning which is undertaken outside of the normal day to day working environment and leads towards the achievement of the apprenticeship. The apprentice should spend at least 20% of their time off-the-job.

Any funds in an employer's digital account or government co-investment can only be used to fund externally purchased and delivered training and assessment, including endpoint assessment required to meet the apprenticeship.

Employer-providers can receive funds in an employer's digital account or government coinvestment for training delivered to their own employees if they are approved by the SFA.

This funding can only be used to pay for training, education and assessment, including end-point assessment required to attain the apprenticeship up to the agreed funding band. This includes the following:

- On-the-job and off-the-job delivery through an externally contracted provider or evidenced costs for employer-provider delivery
- Planned ongoing assessment and the formal end-point assessment.
- E-learning (as part of blended learning that includes practical workplace learning).
- Registration, assessment, materials, examination and certification.
- Any administration directly linked to the training, education and end-point assessment. For example, processing of the Individualised Learner Record (ILR), programme management, etc.
- Funding to re-take qualifications or non-accredited elements required for the apprenticeship providing additional learning takes place.
- Accommodation costs for learning delivered through residential modules where the residential learning is a requirement for all apprentices and for standards where listed in the assessment plan. Any costs for residential modules must represent value for money.

Funds in an employer's digital account or government co-investment cannot be used for:

- Accommodation costs where the apprentice is resident away from their home base, because of the requirements of their day-to-day work or because this is convenient for the employer.
- Travel costs for apprentices under any circumstances.
- Apprentices' wages
- Personal protective clothing and safety equipment required by the apprentice to carry out their day-to-day work.
- Capital purchases
- Any training, optional modules in excess of those required, educational trips or trips to professional events not specified in the apprenticeship standard or needed to achieve the apprenticeship framework.
- Re-sits for qualifications or assessment needed for the apprenticeship where no additional learning is required.
- Employer's own administration costs for supporting the apprenticeship, unless they are an employer-provider and this is directly linked to the training, education and end-point assessment.
- Time spent by managers supporting apprentices, mentoring or the time of other staff arranging training support, except where this is directly linked to the training, education and end-point assessment for an employer-provider. For example, we would not expect to pay for any time spent by the apprentice's line manager for any of these activities
- Specific services not related to the delivery and administration of the apprenticeship; including company induction, bespoke or additional training or assessment not required to meet the standard or framework requirements.

Where the employer-provider does not pay the levy or has used all of the funds in their digital account, the SFA will pay the government's co-investment contribution towards the costs of training and the employer will be expected to meet the remaining costs.

# Claiming eligible costs

To claim eligible costs, employer-providers are required to input the price of these costs on the digital apprenticeship service and through the Individualised Learner Record. As detailed below, employers must retain evidence of these costs. This evidence may be requested as part of the SFA's audit and assurance checks.

# **Evidencing costs for employer-providers**

All eligible training to meet the requirements of an apprenticeship framework or the endpoint assessment for standards must be set out in the commitment statement and retained in the agreement between the employer and lead provider, which must be the contract for services between the provider and employer.

• For employer-providers you must retain evidence of these requirements.

Employer-providers can directly deliver all or part of their apprenticeship training programme to their own employees.

 This delivery can be funded using funds in an employer's digital account or government co-investment following the same principles that apply to all other employers or training providers. This includes any incentive payments for which they are eligible.

Employer-providers must report to the SFA the full cost of training and assessment including the end-point assessment for each apprentice, as this will determine how much of the funds in their digital account or government co-investment can be used.

- Costs can include salaries plus 'on costs' of employees directly involved in the administration. 'On costs' include employment costs such as employer pension contributions, national insurance and employee benefits. Travel and subsistence costs for these employees can also be used if these directly relate to apprenticeship delivery.
- Costs can also include use of accommodation and facilities where the employer can demonstrate that this has been used for the purposes of training the apprentice.
- Bonuses or profit are not eligible costs.
- The employer-provider must retain evidence demonstrating these costs. This
  could include payroll, payslips, expense claims, hourly pay rates and training plans
  that include the hours of training delivered.
- An employee's time for any activity not connected to the administration, training or assessment of an apprenticeship is not an eligible cost.
- We will monitor training and end-point assessment costs to ensure that employerproviders achieve best value, such as economies of scale, which can be taken into consideration when calculating delivery costs.

Where the employer-provider does not have any levy funds in their digital account, the SFA will pay the government's co-investment contribution towards the costs of training and the employer will be expected to meet the remaining costs.

Employer-providers may subcontract the delivery of part of an apprenticeship to an approved external training provider and should follow the rules set out in the subcontracting rules; the full detail of these will be published as part of the main package of funding rules.

We will monitor training and end-point assessment costs to ensure that employerproviders achieve best value, such as economies of scale, which can be taken into consideration when calculating delivery costs.

Where employer-providers deliver apprenticeships to other employers (including those employers within their supply chain and franchises if they are not their own legal employee), they must follow the rules that apply to other training providers and set out in the rules.

The funding rules are expected to be published in draft in September 2016, followed by a final version in October 2016.

# Annex B - Ofsted guide to inspection for employerproviders

#### Introduction

This guide has been written to help ensure employers understand how Ofsted inspection under the Common Inspection Framework relates to employers that provide apprenticeship training to their own employees. Inspection is flexible and adapted to the context of the training provider.

The Further education and skills inspection Handbook provides a more detailed guide to inspection and key training staff will want to familiarise themselves with this: <a href="https://www.gov.uk/government/publications/further-education-and-skills-inspection-handbook-from-september-2015">https://www.gov.uk/government/publications/further-education-and-skills-inspection-handbook-from-september-2015</a>. For a quick introduction see pages 59-61 for how we will inspect apprenticeships (and 'What do inspectors look at?' below).

We familiarise training providers about the inspection process at events held for that purpose. Where an employer has its training provided by another training provider that employer will only experience inspection indirectly and in quite a different way. Annex 1 below sets out how an employer will be involved in inspection where that is the case.

# Why are employer-providers inspected?

- To assess the quality of your training:
  - to help you improve it
  - to provide useful information for future employees
  - to provide accountability for use of public money against a national framework
- to help ensure that apprentices learn, develop and progress as they should
- to check that the employer manages training so that it effectively delivers good quality training.

Each inspection will result in a report which will highlight both the strengths and areas for improvement identified in the inspection, and will be published on the Ofsted website <sup>2</sup>

<sup>&</sup>lt;sup>2</sup> Ofsted grades the overall effectiveness of the training. On full inspections we also grade: effectiveness of leadership and management, quality of training, learning and assessment, personal development of

Inspection means you get a professional independent report on the quality of your training. There is no cost to the training provider.

# Who will carry out the inspections?

- The inspectors on your inspection team will be professional inspectors of apprenticeships who have had years of experience in vocational education and training.
- At least one member of the team will be a specialist from your sector and will often be currently employed in that sector
- They will not be inspectors of schools.

# What does inspection involve?

- A professional conversation between the inspectors and you, your senior managers involved in training and training staff
- Talking with staff and employees about their training to get a rounded picture: we want to hear your story
- A senior member of your staff acting as inspection 'nominee' and liaising with the inspection team throughout the inspection. You will get two working days' notice that we will be inspecting you
- Observing training sessions both on and off-the job
- Passing trainees an online link to the Ofsted Learner View survey where they can give their views of their experience of the training
- Looking at your records, such as those which demonstrate how you assess progress of employees in their training (see Annex 2)
- Looking at your plans, such as those showing how your training strategy is integrated with the organisation's business objectives
- We are focussing only on your apprenticeship training so our inspections are streamlined for that.

employees and the outcomes for employees. Ofsted always makes a judgement whether safeguarding arrangements are effective.

# Inspection does <u>not</u> involve:

- asking you for documents you don't have or expecting you to provide policies or information in certain formats – we'll use what you have (see Annex 2 for the information the inspector may ask for)
- doing a lot of preparatory work for inspection. If your approach to training is effective we will find evidence of it - that is an inspector's job
- Ofsted visiting you at peak business times such as January sales for retails employers (but we may visit at any other times)
- Looking at the employer's whole corporate governance. We are only concerned with the leadership and management of the training function.
- grading of training sessions.

# A typical inspection timetable

Typical inspection timetable	Length of inspection	Timeline
Notification	2 working days before the inspection starts	Day -2
On-site inspection	Inspection currently lasts for 3 or 4 continuous days on-site (unless it is a short inspection because you were 'good' last time, when it will last 2 days)	Days 1-3/4
Report factual accuracy check	The lead inspector will draft a report which will be quality assured and then sent to you to check for factual accuracy	Around Day 13
Report publication	This usually happens within 4-5 weeks of the end of the inspection	Day 19

# Ofsted has a risk-based and proportionate approach to inspection:

Ofsted focuses its inspection where it will have the most impact. If you are good then you will be able to demonstrate it and we won't need to come back for a few years.

 If you are a new training provider you will be inspected within three years of beginning to use funding to train apprentices.

- If we find you to be outstanding you will usually not be inspected again (unless your performance drops)
- If we find you are good, you will usually receive a short inspection in three years
- If we find you to require improvement we will come back to inspect you again within two years and also support and challenge you to improve.
- If we find you to be inadequate will be come back to inspect you again within 15 months and also carry out visits to help you improve. In the meantime you will enter into the Skills Funding Agency intervention process (this may be subject to change as the Institute for Apprenticeships and other new arrangements come into effect).
- Ofsted uses performance data and other information to help identify where a provider's performance is declining or improving and thus assess risk.

# What do inspectors look at?

In brief, inspectors will consider how well:

- apprenticeships are planned and managed and fully meet the principles and requirements of an apprenticeship
- the training provider's staff successfully plan and carry out training and assessment and monitor and support apprentices to progress quickly and achieve to their full potential
- trainers, assessors, coaches and mentors communicate up-to-date subject knowledge that reflects the required industry practice and meets the employer's needs
- apprentices develop the vocational and employability skills that enable them to achieve their qualifications, contribute to their workplace and are relevant to their career aims
- apprentices complete their apprenticeship, progress to their intended job role or other sustained employment, get promoted or, where appropriate, move to a higher level of apprenticeship or qualification
- apprentices contribute to their employer's business
- apprentices develop an understanding of professional standards and current industry practice, including technical skills, and can apply them at work
- apprentices develop attitudes, behaviours and employability skills, including in English, mathematics and information and communication technology (ICT) and apply them at work.

# Safety and protection of trainees

On every inspection, Ofsted will make a judgement whether the provider has effective arrangements for ensuring the safety and well-being of trainees. This is part of the 'effectiveness of leadership and management' judgement. It is to check fulfilment of government requirements and expected practice:

- whether appropriate risk assessments have been carried out to protect children on work experience, young employees (16 and 17-year-olds) and vulnerable adults
- appropriate measure to protect the physical safety of trainees are being taken3
- how well employer-providers are meeting the requirements of the new Prevent duty. Prospective employer-providers can familiarise themselves with what this entails by looking at the government's Prevent guidance<sup>4</sup> and training offered by the Education and Training Foundation and others to support providers in this.<sup>5</sup>

# We are keeping our inspection process under review:

Ofsted is always adapting its ways of inspecting to make them more efficient and
effective and adapted to the context of those it is inspecting. We welcome your
views, insights and queries. Please feel free to send any comments to
fes@ofsted.gov.uk '

<sup>&</sup>lt;sup>3</sup> Inspecting safeguarding in early years, education and skills settings, Ofsted, August 2015; <a href="https://www.gov.uk/government/publications/inspecting-safeguarding-in-early-years-education-and-skills-from-september-2015">www.gov.uk/government/publications/inspecting-safeguarding-in-early-years-education-and-skills-from-september-2015</a>

<sup>4</sup> https://www.gov.uk/government/publications/prevent-duty-guidance

<sup>&</sup>lt;sup>5</sup> www.preventforfeandtraining.org.uk

# Annex 1: employers whose training is provided by another training provider

Employers who have their training provided by another training provider will only be indirectly involved in inspection since it will be the training provider which is inspected.

However, on every inspection of a training provider, we:

- always visit and observe some trainees on-the-job working on employers' premises to understand the quality of the whole apprenticeship training programme
- always speak to at least some of the training provider's employers to understand their views and experiences of the quality of the training provider and its engagement with employers.

Employer's views about their training provider are important to Ofsted as evidence of the quality of training. Any employer can provide their views about their training provider at any time on Employer View here: <a href="https://employerview.ofsted.gov.uk">https://employerview.ofsted.gov.uk</a>

# **Annex 2: information the inspection team may request**

Providers are not expected to prepare anything extra for inspectors, but should make the following documents available to inspectors when the inspection is notified (where relevant):

- your training quality improvement or self-assessment plan or equivalent
- strategic and operational business plans
- details of training staff qualifications and experience and of training staff development activity over the last two years
- a range of trainees' work, including marked work
- records of observations of training, learning and assessment or support, information and advice sessions
- timetables and schedules of activity involving trainees (showing locations and staff)
- up-to-date data on trainee numbers, achievements and destinations
- information about the provider's organisation with staff names and responsibilities
- names and email addresses of any employers and/or subcontractors whose premises the inspection team intends to visit
- minutes from key meetings.



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