

Becoming a 16 to 19 academy: advice for sixth-form colleges

January 2017 (replaces October 2016)

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Introduction

Advice for sixth-form colleges considering becoming a 16 to 19 academy was first published in February 2016. Since then there have been a number of developments both in areas of policy relating to, and the process of, sixth-form colleges becoming academies.

In October 2016, we issued revised guidance which set out in more detail the criteria and process for making an application, including updated practical and operational information and advice which colleges need in order to judge whether becoming a 16 to 19 academy is the right option in their individual circumstances.

This latest update includes an annex about the assessment undertaken by the Transactions Unit that will apply to all colleges.

- 1. Sixth-form colleges have a well established and distinctive identity and mission within the further education (FE) sector. As part of the post-16 restructuring through area reviews, the Government wants to preserve and build on the strengths which the diversity of providers can bring to provision in their area. In particular, by enabling all providers to work in partnerships which build on their particular strengths whilst also realising the educational and financial benefits of sharing resources, expertise and administration.
- 2. For some sixth-form colleges, with their particular focus on high quality academic courses, collaboration with schools will be a natural partnership, which can improve value for money through efficiencies and economies of scale, whilst preserving the distinctive character of their offer.
- 3. Sixth-form colleges themselves have identified both the potential for building more effective relationships with schools, and the organisational and cultural obstacles to such partnerships which can be challenging to overcome under current arrangements. The Government has responded by offering sixth-form colleges the opportunity to apply to become academies as part of the area review programme.

A. Definition and scope

Definition of becoming an academy

4. The term 'becoming an academy' is used throughout this advice to describe the process through which a sixth-form college will become a 16 to 19 academy. This 'conversion' will be achieved through provisions of the Further and Higher Education Act 1992, which enable a sixth-form college corporation to dissolve and transfer its property, rights and liabilities to a new or existing academy trust.

Colleges in scope

- 5. All sixth-form colleges in England will be able to apply. Applications will need to show, amongst other things, that the college will meet the statutory definition of a 16 to 19 academy as "principally concerned with providing full-time or part-time education suitable to the requirements of persons over compulsory school age but under 19". As a minimum, colleges will need to meet the criteria already in place for General FE colleges to become sixth-form colleges i.e. that 80% of their students are 16 to 19 year olds.
- 6. Exceptionally, on a case-by-case basis, applications may be considered from other FE colleges which can meet the statutory definition of a 16 to 19 academy and the other criteria for becoming an academy set out in this advice; and can show why their future and educational provision in the area would be best served by joining the academy sector. Judgements will be made on the basis of the age range of their students and the balance of their existing offer between academic and technical education. As a minimum such colleges would need to meet the same 80% criteria as sixth-form colleges. We would also expect a majority of these students to be following academic study programmes.

B. Phasing of application

- 7. The first step a sixth-form colleges should take is to consider in detail whether to develop a proposal to become an academy. This is covered in section C of this advice. Proposals will usually be considered and decided at the same time as other options and recommendations from the relevant area review, to ensure that area review recommendations for each area are considered as a coherent package. This will involve the sixth-form college successfully passing an educational, governance, financial health, sustainability and value for money assessment on the same basis as other recommendations from individual area reviews.
- 8. The latest information on the <u>timing of individual area reviews and the colleges</u> included in each review¹ has been published on GOV.UK.
- 9. There are five key stages to the process of becoming an academy. These are:
 - i) expression of interest to the Joint Area Review Delivery Unit (JARDU) in line with either developing or confirmed area review recommendations
 - ii) 'in principle' approval by the Regional Schools Commissioner (RSC) and the Sixth-Form College Commissioner (SFCC)
 - iii) financial assessment by the Transactions Unit
 - iv) final sign off by SFCC and RSC
 - v) implementation.
- 10. Each of these stages is covered in more detail in Section D of this advice. In addition, there is further information on the assessment criteria, current academies framework and other issues to consider in annexes 1 to 4.
- 11. If the area review covering your college has not started yet, or is in the early stages, you can still begin to consider in detail whether to become an academy, which is covered in the next section, and start to develop your proposal but you cannot opt out of, or pre-empt the area review process. You may wish to begin early discussions with potential partners and key stakeholders, particularly with the RSC on the type of model you are considering and who your potential partners are. The process for considering your application will not progress until the final steering group has confirmed a recommendation for your college to consider becoming an academy.

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¹ https://www.gov.uk/government/collections/post-16-education-and-training-area-reviews

Timing of the overall process

12. The process set out in this document covers only the approval of an application to become an academy. Implementation will take longer and will include managing the dissolution of the existing sixth-form college, in parallel with setting up the new academy (in a new or existing academy trust). The timetable for dissolution of sixth-form colleges is set out in regulations and will help you to arrive at a realistic proposed opening date for the proposed new academy. The time needed for implementation will vary according to your individual circumstances but we estimate that you will need a minimum of four to six months from the point your application is approved as per paragraph 39. Academies can be opened at any point in the year but the overall transition, including the dissolution of the sixth-form college, may take up to an academic year to complete.

C. Considering becoming an academy – steps to take

13. This section sets out more information about the points you should consider when deciding whether becoming a 16 to 19 academy is the right option in your individual circumstances and the steps you should take.

Consider whether the college would be able to meet the approval criteria

- 14. Annex I sets out the educational and value for money criteria against which any applications will be evaluated.
- 15. In particular you should note the need, set out below, to develop partnership arrangements with schools. You should begin exploring potential partnerships as early as possible in developing your application to maximise the time available before your application is submitted. Your EFA contact may be able to advise further on support for brokering potential partnerships via the relevant RSC office. It will help you to talk with the RSC's office at an early stage about the model and partners you are considering.
- 16. As independent statutory corporations, sixth-form college corporations will require independent legal advice to complete the process so you may wish to consider this at an early stage to support you through the process.

Become familiar with the governance, funding and operation of 16 to 19 academies and the implications of becoming an academy

- 17. Annex II sets out the key features of the framework for governance, operation and funding of academies and academy trusts and provides links to more detailed information.
- 18. Annex III provides further information on the approval criteria and the implications for sixth-form college corporations of dissolving and transferring their property, rights and liabilities to an academy trust. Your EFA contact can arrange further support, if appropriate, from across the department if you have questions which are not answered in this annex.

Complete due diligence on the financial and legal aspects of becoming an academy

19. Before a proposal can go ahead, both you and, where applicable, any existing multi-academy trust which the new academy will join, will need to complete due diligence on the financial and legal aspects of the transfer. This does not have to be completed in

full before an application is submitted for 'in principle' approval, but the Transactions Unit assessment will require sight of completed due diligence documentation. Your final application will need to set out sufficient information to provide assurance that the new academy (and MAT where applicable) will be financially solvent and viable, and to identify:

- the financial and physical assets which will transfer to the new academy, and
 any potential obstacles to transfer, such as shared use agreements, charitable
 trust or diocesan arrangements, or covenants which might affect how the
 existing land and buildings can be used. As an indication of the kind of
 information which you should collect and the issues you should consider in
 relation to land and buildings, please read the <u>guidance for maintained schools</u>
 converting to academy status²
- any assets which the college currently uses, but does not own, and whether and how this use will be maintained after you become an academy
- any liabilities currently held by the college which would transfer to the academy
 trust, including commercial borrowing and loans. It is essential that you contact
 existing contractors and lenders, and your current bankers, to establish the
 terms, if any, on which they will consent to transfer of obligations to the
 academy, and any charges or conditions they will impose as a condition for their
 consent. You should discuss any potentially problematic obligations or
 requirements with your EFA contact as early as possible when developing your
 application
- any contracts or agreements between the college and other parties which will need to be transferred, re-negotiated or terminated as part of the process of becoming an academy, and the steps you will need to take in each, including consent to alteration or transfer where required from the other party
- any Local Government Pension Scheme (LGPS) deficit which would transfer to the academy. You should also contact your local scheme to establish the process and requirements for transferring LGPS pensions of your staff to a new employer or scheme. Colleges will need to make contact with their LGPS scheme early in the application process.

Consult stakeholders

20. In implementing your proposals, you will need to comply with consultation requirements for dissolution of a sixth-form college corporation as set out in the relevant

² https://www.gov.uk/government/publications/academy-land-questionnaires

regulations (link in Annex II). You can combine this with your consultation on becoming an academy.

- 21. In addition, you should consider providing a range of consultation and discussion opportunities for your stakeholders. Staff members, parents and students, and other key local stakeholders will want to know that your governing body is considering applying for your college to become an academy; and is providing opportunities for discussion and feedback. This will not replace any other requirements to consult, but will help to inform your decisions and plans.
- 22. As well as the sixth-form college corporation consulting on dissolution of the college, new or existing academy trusts are required to consult on setting up a new academy. The <u>consultation process</u> set out in Part 10 of the guidance is targeted at free schools, but this applies equally to academy trusts setting up a new 16 to 19 academy in place of a sixth-form college. You should discuss with your proposed partner schools and/or multi-academy trusts how they are consulting on the proposed arrangements.
- 23. Any commercial lenders, other creditors and some contractors will need to agree the changes before any liabilities, contracts or other obligations can be transferred from the college to an academy trust. We recommend that you engage early with them to establish their potential requirements and conditions.

Get agreement for your proposals

- 24. For your application to be considered, you will need evidence that you have secured the full range of consents for becoming an academy. Depending on the circumstances of the college and the substance of your application, these will include consent from:
 - your existing sixth-form college corporation, which must agree to any proposal to dissolve the corporation
 - the trustees of any multi-academy trust which you will be joining and/or the governing bodies of any school or other provider with which you propose to develop a partnership or collaboration
 - the relevant diocese in the case of catholic sixth-form colleges
 - the underpinning trust, where relevant
 - banks and other commercial lenders
 - contractors and service providers

any Higher Education (HE) providers on whose behalf you provide franchised HE courses to your students; or who validate HE courses you offer in your own right.

Assess the implementation costs of becoming an academy

- 25. In addition to establishing the position in respect of assets and liabilities, you will need to establish the full costs associated with implementing your application. Relevant costs might include:
 - project management
 - consultancy, legal advice and legal/financial due diligence
 - alignment of IT systems with proposed partners
 - branding and communications
 - early repayment charges, break fees and/or other costs associated with termination or renegotiation of the colleges' existing loans and contracts.
- You will be eligible to apply for a Transition Grant² to support some of these 26. exceptional costs associated with becoming an academy.

Consider whether to apply for support from the post-16 **Restructuring Facility**

- 27. Sixth-form colleges which are applying to become academies as part of the area review can apply for support from the Restructuring Facility via the Transactions Unit to cover some or all the costs on the same basis as other FE providers who are implementing restructuring options recommended by the relevant area review steering group
- 28. Applications for support from the facility should be considered in parallel with development and submission of your application to become an academy. Information on the Transations Unit's application and assessment process can be found at Annex IV. Additional guidance and criteria for applying for support from the Restructuring Facility⁴ are available on GOV.UK.

³ https://www<u>.gov.uk/government/publications/post-16-education-and-training-institutions-transition-grants-</u>

⁴ https://www.gov.uk/government/publications/post-16-education-and-training-institutions-apply-forfinancial-support-for-area-reviews

29. Provision of funding from the Restructuring Facility will only occur where published criteria are met, including strong evidence that the costs are required and that you are unable to fund the change through existing resources, including, where relevant, exploration of asset sales. Because support for implementation of the recommendations of area reviews is available through the Transition Grant and Restructuring Facility, sixth-form colleges will not also have access to the DfE grants which are provided to support the establishment of new free schools and the conversion of local-authority-maintained schools to academy status. However, any schools converting at the same time that will be joining a new MAT with the sixth-form college will be able to access the standard DfE grant.

Seek legal and financial advice

30. Whilst the department can provide support on the process of becoming an academy, sixth-form colleges are responsible for securing the professional advice they will need and rely upon during the process. You will need access to a range of legal and financial expertise during the application and implementation process. We advise you to consider early in developing your application how and when you will engage the advice you will need.

Transfer of staff: discuss the TUPE process with staff

- 31. Staff transferring from the sixth-form college to the academy trust will generally be protected under the Transfer of Undertakings (Protection of Employment) regulations (TUPE). Guidance on the TUPE process⁵ is available on GOV.UK.
- 32. You should ensure that you are familiar with the TUPE process and legal obligations and have discussed them with your staff and any recognised trade unions or employee representatives. This is something about which you may wish to seek legal advice.

Test your application as it develops

33. You should feel free to discuss your application with your EFA lead as it develops. We encourage you to raise any issues as soon as they arise so that the department can provide timely support where appropriate.

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⁵ https://www.gov.uk/transfers-takeovers/overview

D. Preparing your application to become an academy

Expression of interest

34. If you think you may be interested in becoming an academy at any time before or during your area review, you should express your interest by contacting the Joint Area Review Delivery Unit (JARDU) (area.reviews@education.gov.uk). Once your area review has concluded, you should contact your Education Funding Agency (EFA) territorial case lead who will discuss your interest with you. Subsequently they will coordinate any support you need from the department, including the relevant RSC office. An expression of interest does not require or indicate any commitment from you, but will facilitate the process of applying.

'In principle' approval

- 35. Once the area review has been completed, and has recommended becoming an academy as an option for your college, you will be eligible to apply for a <u>Transition Grant</u>⁶ to help take forward your application. The grants are to ensure colleges can access the best change management skills and have the capacity to make the changes at the pace required.
- 36. You will also need to start to complete the formal <u>application form</u>⁷ to become an academy. Your EFA lead will be able to assist with any queries. Once you submit your form to EFA, the SFCC and RSC (as advised by their Headteacher Board (HTB)) will make an initial assessment of the viability of your proposed model. They will consider both the educational benefit of your proposal, and the likely financial viability of the model proposed. This will cover both the sixth-form college alongside any proposed partners (schools, academies, MATs etc.) and is based on information in the application form, the initial budget and information already held by the EFA. If successful, this provides for 'in principle' approval for the application to be considered more fully by the Agencies' Transactions Unit.

⁶ https://www.gov.uk/government/publications/post-16-education-and-training-institutions-transition-grants-for-area-reviews

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 $^{^{7}\,\}underline{\text{https://www.gov.uk/government/publications/16-to-19-academies-application-process-for-sixth-form-colleges}$

Transactions Unit assessment

- 37. The Transactions Unit will assess all applications from sixth-form colleges which wish to become academies. This process will be proportionate to your financial position and requirements and will:
 - Include a detailed financial appraisal of your proposal, to ensure that any institution becoming part of the public sector will be sustainable in the long term;
 - ii. Ensure that relevant changes to VAT are processed, including reimbursement of non-business VAT to all academies and, where relevant, of VAT which becomes payable as a result of a change of ownership of a building; and
 - iii. Assess any application for funding not relating to VAT to support the change against the published criteria.
- 38. The requirements to complete this process are set out in Annex IV of this document.
- 39. Once the Transactions Unit is satisfied with the information provided, it will seek approval from Ministers for Restructuring Facility funding. Once approved by Ministers, the RSC/SFCC will be able to confirm the application to become an academy. The proposal can then move into implementation. This will include the academy trust entering into any necessary agreements for funding.

Further information

40. Before and during an area review, colleges should contact JARDU if they have any questions about this advice area.reviews@education.gov.uk. Once your area review has concluded, you should contact your EFA lead.

Annex I: Becoming a 16 to 19 academy: Objectives and assessment criteria

Objectives of proposals to become an academy

- 1. All applications will need to meet the overall objectives of the post-16 area review programme by:
 - contributing to higher standards in the area through more effective partnerships and sharing of good practice and high quality teaching expertise and resources;
 - securing the financial health and stability of the provision, especially those sixthform colleges which are currently at financial risk, and improving the efficiency and value for money of the provision it offers for young people in the area.

Assessment criteria

- 2. In order to justify the additional costs that would need to be borne by the department when a college becomes an academy, applications should demonstrate the added value of becoming an academy, beyond that which can be achieved by sixth-form colleges which remain in the FE sector. Your application would include a summary of the strategic business case for conversion to academy status including fit with the area review and SMART benefits. The proposal should include clear evidence that, if approved, the application will lead to stronger partnership and collaboration between the college and schools with which they will work.
- 3. We therefore advise colleges to begin exploring potential partnerships with schools early in the process of developing their applications.
- 4. Collaboration could include, but would not be limited to:
 - sharing of specialist and other excellent teaching expertise, resources and practice between the college and partner schools to improve standards and educational outcomes across the partnership as a whole
 - better financial resilience, lower costs and better value for money within the partnership, for instance through economies of scale, sharing or pooling of administrative services and other costs and facilities, and more efficient deployment of teaching staff
 - improved management and leadership across the partnership, for instance by drawing on the particular strengths in management and leadership of one of the partners to benefit other partners

 clearer progression pathways and routes for students from key stage 4 to post-16 education.

Partnerships within a multi-academy trust

- 5. Sixth-form colleges which are proposing to establish or join a multi-academy trust (MAT) should be well placed to meet the partnership criteria above. The role and contribution of the sixth-form college within a MAT will need to be considered in relation to the existing strengths of both the college and the trust.
- 6. We envisage four main scenarios in which a sixth-form college could become part of a MAT:
 - an educationally strong sixth-form college(s) with strong finances (i.e. "good" or "outstanding" both from Ofsted and for financial health) becoming a sponsor and establishing a new MAT
 - an educationally strong college with sound finances (satisfactory or better) joining an existing MAT as a partner
 - an educationally weak (i.e. "requires improvement" or "inadequate") sixth-form college joining a strong MAT which has the capacity to drive improvement in the 16 to 19 education offer
 - a financially vulnerable (i.e. inadequate, borderline satisfactory or at significant risk) sixth-form college joining a financially strong MAT. This might include colleges under a Financial Notice to Improve/Notice of Concern, where such a proposal would help ensure that the matters identified in the notice would be rectified under the leadership of the MAT.
- 7. In judging whether a proposed MAT arrangement is appropriate to the circumstances of the various partners involved, the department will use existing sources of financial and educational performance data, information provided in the application and other relevant information gathered from other sources, such as through the area review process.
- 8. In all cases the application will need to include clear evidence that the proposals submitted for consideration have been agreed with the relevant MAT and/or the schools involved in the proposed partnership.

Partnerships outside MAT arrangements

- 9. Where a college's proposal does not involve joining or establishing a MAT, the sixth-form college will need to be financially and educationally strong (assessed by the department and by Ofsted as good or outstanding for both) and will need to set out in detail the range and scale of partnership arrangements between the new 16 to 19 academy, partner schools and other education providers in the area which will be developed if the proposal were to be approved.
- 10. It will be particularly important to provide evidence that those schools and other education providers included in the proposed partnership have been engaged with, and agreed to, the arrangements set out in the application and to be able to set out the added value the proposed arrangements will bring.

Financial health, value for money and sustainability

- 11. All proposals will be subject to scrutiny, using data held by the EFA, and where applicable SFA, information in the application and any other relevant information, to ensure that the proposals meet the criteria set out in paragraph 1.
- 12. Paragraph 36 in the main guidance above explains we will review existing information held by the EFA together with that submitted in the application form to enable an 'in principle' decision to be taken. Where a positive 'in principle' decision is made, a detailed financial review will be undertaken by the Transactions Unit.

'In principle' decision review:

Financial health

- 13. We will review the last set of audited accounts and auditors' management letter. Where auditors have raised concerns or issues, it would be helpful for your application to set out what actions have been taken to address these. Where there are financial health concerns / deficit, we will want to know what actions have been (or are being) taken to address the issues.
- 14. We will review the last submitted financial plan / budget forecast to understand whether financial health issues (if any) exist, are being dealt with or are emerging. Academies account for funds differently to sixth-form colleges. In particular, we will look to calculate what the academy equivalent cumulative revenue reserve is at the college by taking net assets and adjusting it for:
 - Total non-current assets (fixed assets)
 - Defined benefit obligations (pension)

Capital grants

Sustainability

- 15. For the review to enable an 'in principle' decision to be made there is no set format for the financial projections and it may be easiest to prepare your own budget template based on the model of becoming an academy. The Transactions Unit review in the latter part of the process will require a financial model to be completed. This model will be available from your Transactions Unit or EFA contact and will meet the requirements of the process below. Alternatively, the <u>academy budget forecast</u> template contains the information that will help with our assessment, or the college financial plan template could be used as long as there is clear narrative/commentary. The way you present your budget may vary depending on the anticipated conversion date. In summary, we will need:
 - The forecast outturn for the prior financial year (we will use the submitted financial plan / budget forecast or (when available) financial statements)
 - A budget for the current financial year, split between pre and post conversion (assuming the planned conversion date is during the year)
 - A consolidated budget for the following two years, including a split of fund yearend balances per academy (for a multi-academy trust)
- 16. Please remember that as an academy, VAT can be reclaimed and netted off expenditure, depreciation will not be charged to the non-staff budget (the academy budget forecast has a separate section to capture depreciation) and there is no deferred capital / release of capital grants.

Value for Money

17. In addition to the educational case for the change the application will also need to include evidence of the financial benefits of the proposal for the college and/or its proposed partners. It would help our assessment if applications include the anticipated value and timescale of financial benefits that are assumed within the future year's budgets.

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⁸ https://www.gov.uk/government/publications/academies-budget-forecast-form

Annex II: Background information and reference material on the current operational framework for academies

16 to 19 academies

- 1. Under the Academies Act 2010 a 16 to 19 academy is an academy "principally concerned with providing full-time or part-time education suitable to the requirements of persons over compulsory school age but under 19".
- 2. 16 to 19 academies are not schools. They are a legally distinct category of institution within the academies sector.
- 3. The Further and Higher Education Act 1992 enables a sixth-form college corporation which is dissolving to transfer its property, rights and liabilities to a new or existing academy trust.
- 4. Establishment of a new academy is subject to the Secretary of State entering into an academy arrangement with the relevant academy trust in respect of the particular academy.

Academy governance, operation and finance

5. Sixth-form colleges which dissolve and transfer their property, rights and liabilities to an academy trust will operate within the established policy, financial and operational framework for academy trusts and the academies sector as a whole.

Academy trusts

- 6. Like all academies, 16 to 19 academies are run by an academy trust. There are two main types of academy trust:
 - multi-academy trusts, which run more than one academy. Multi-academy trusts
 may delegate some of their functions to "local governing bodies" for individual
 academies or for groups of academies within the trust
 - single academy trusts, which oversee one academy.
- 7. Further guidance on the role, composition and accountability of <u>multi-academy trusts</u>¹⁰ and <u>single academy trusts</u>¹⁰ is published on GOV.UK.

https://www.gov.uk/government/publications/academy-and-free-school-funding-agreements-multi-academy-trust
 https://www.gov.uk/government/publications/academy-and-free-school-funding-agreements-single-academy-trust

Memorandum and articles of association

- 8. All academy trusts must adopt a memorandum and articles of association.
- 9. The memorandum of association sets out the name of the academy trust. It provides for details of the subscribers who wish to form the academy trust and become its members under the Companies Act 2006.
- 10. The articles of association set out the internal management, decision-making and running of the academy trust and its liability. We have published model articles of association 11 for different types of academy.

Academies governance handbook

11. DfE advice on the governance of academies is set out in the department's Governance Handbook 12.

Academies financial handbook

EFA publishes the academies financial handbook 13 which sets out the 12. responsibilities and requirements relating to academy trusts' financial governance and management. Once you become an academy, you will need to comply with the handbook to meet the terms of your funding agreement.

Academy funding agreements

The funding agreement between the Secretary of State and the relevant academy 13. trust provides the framework within which an academy or free school will operate. You may wish to read present versions of the model funding agreements 14 for multi-academy trusts, single academy trusts and 16 to 19 academies.

Business planning

The annual business cycle 15 for academies is set out in an online calendar on the EFA Information Exchange.

Admissions

16 to 19 academies and free schools are educational institutions rather than schools. Because of this they are not required to comply with the School Admissions

¹¹ https://www.gov.uk/government/publications/academy-model-memorandum-and-articles-of-association

¹² https://www.gov.uk/government/publications/governance-handbook

¹³ https://www.gov.uk/government/publications/academies-financial-handbook-2015

https://www.gov.uk/government/publications/academy-and-free-school-funding-agreements-single-academy-trust
 https://www.gov.uk/government/publications/efa-information-exchange

Code ¹⁶ but their admission arrangements do need to be fair, objective and transparent. Parents/prospective students still need a clear understanding of how and when places are offered, whether there are minimum entry requirements, whether there will be a test or an interview as part of the application process and what criteria will be used to decide how applications will be prioritised. Arrangements should therefore be as straightforward as possible and be clear how they are to be applied. In general, sixth-form colleges' existing admissions arrangements will already meet the requirements which apply to 16 to 19 academies.

Accountability

- 16. **Inspection arrangements.** 16 to 19 academies are inspected under the Common Inspection Framework and the FE & Skills Handbook 17. These are the same inspection arrangements as for sixth-form colleges and therefore colleges will be familiar with the requirements. However, if they join a multi-academy trust that has within it academies with sixth-forms they should be aware that there is a different handbook for school inspections, although the sixth-form is inspected against exactly the same 16 to 19 study programme requirements as colleges.
- 17. **Performance measures.** 16 to 19 academy performance is reported in the 16 to 18 performance tables in the same way that sixth-form college performance is reported. 16 to 19 academies established from sixth-form colleges as part of the area review process complete the ILR so there is no change in data collection processes. However, any 11 to 16 or 11 to 18 schools within a multi-academy trust will complete the school census. Qualification Achievement Rates (formerly success rates) will no longer be calculated by the Skills Funding Agency. A retention rate is calculated for 16 to 19 academies and school sixth-forms by DfE but this will cease after the 2014/15 data is circulated. This is because it will be replaced by the new retention measure, one of the five headline performance measures to be reported in 2016 performance tables.
- 18. Details of the headline measures to be included in 2016 performance tables are published in the <u>school and college performance tables 2016 statement of intent 19</u>
- 19. **Intervention**. The same triggers are applied to determine if a 16 to 19 academy is underperforming as those applied to sixth-form colleges. These triggers are:

¹⁶ https://www.gov.uk/government/publications/school-admissions-code--2

¹⁷ https://www.gov.uk/government/publications/common-inspection-framework-education-skills-and-early-years-fromseptember-2015

¹⁸ https://www.compare-school-performance.service.gov.uk/

¹⁹ https://www.gov.uk/government/publications/school-and-college-performance-tables-2016-statement-of-intent

- an overall Ofsted judgement of inadequate (or, in the case of a maintained school sixth-form or an academy sixth-form if the separate sixth-form grade states the sixth-form is inadequate); or
- performance below the National Minimum Standard set each year.
- 20. RSCs are responsible for monitoring educational standards in academies in their area. If a 16 to 19 academy is judged inadequate by Ofsted, RSCs will consider appropriate improvement action in the first instance. EFA monitors and intervenes on financial performance in academies.
- 21. Further guidance on 16 to 19 accountability 20 is published on GOV.UK

Proposals for the dissolution of a sixth-form college corporation

- 22. The process to <u>dissolve a sixth-form college corporation</u>²¹ and the <u>associated transfer of assets</u>²² are set out in sections 33N and 33P of the Further and Higher Education Act 1992, the Sixth-Form College Corporations (Publication of Proposals) (England) Regulations 2012, SI 2012/1158 and the Dissolution of Further Education Corporations and Sixth-Form College Corporations (Prescribed Bodies) Regulations 2012, SI 2012/1167.
- 23. Proposals for dissolving the existing college will need to be developed and run concurrently with those for establishment of the new 16 to 19 academy to avoid any unnecessary delays in implementation once the application is approved. Proposed opening dates for the new academy will need to reflect a realistic assessment of the time it will take to complete both elements of the process.

²⁰ https://www.gov.uk/guidance/16-to-19-education-accountability

²¹ http://www.legislation.gov.uk/uksi/2012/1158/introduction/made

²² http://www.legislation.gov.uk/uksi/2012/1167/contents/made

Annex III: Supplementary information

Becoming an academy outside the area review process or after the reviews are complete

- 1. The option to become an academy is currently linked to the area review process. We intend that all sixth-form colleges in England will have the opportunity to apply as part of the relevant area review, and their applications will be considered alongside other recommendations from the review in their area. All proposals will be considered in the context of the relevant area review and the post-16 educational needs of the area. It is therefore essential that academy proposals link effectively to other aspects of the review in the area.
- 2. We will consider in the light of experience from the area reviews whether further opportunities to apply should be available once the reviews are complete. But this opportunity does not exist at the moment, and colleges which wish to submit an application will need to do so as part of the relevant area review.

Quality and performance criteria

3. Whatever the college's starting point, proposals should demonstrate that after becoming an academy it will be financially stable and contribute to higher educational standards for itself, its partner schools and the local area.

Academy arrangement open to sixth-form colleges

- 4. There are three broad routes for sixth-form colleges to become academies:
 - establish and lead a multi-academy trust
 - join an existing multi-academy trust
 - establish a single (standalone) academy trust
- 5. In legal terms, under each of these models the sixth-form college corporation would be dissolved and transfer its property, rights and liabilities to the relevant academy trust.

Scope for two or more sixth-form colleges to combine to form a MAT

6. Sixth-form colleges may apply in combination to form a MAT as long as the proposals satisfy the criteria which will apply to other proposals to become an academy, including for collaboration with schools as well as between the colleges involved.

Joining a geographically distant MAT

7. Colleges are not limited to joining a MAT close to them. All proposals must show how the college would establish better partnership and collaboration with schools by becoming an academy. We would expect the college to be able to demonstrate how it will work closely with its partners to raise standards in the MAT irrespective of the geography and how this would benefit the RSC region in which it is located.

Maintaining distinct post-16 character in a MAT

8. We expect the colleges to retain their distinct 16 to 19 role in providing high quality progression options from key stage 4 into 16 to 19 education. As 16 to 19 academies within a multi-academy trust they will be well placed to strengthen progression routes for pupils of other academies in the trust and collaborate to raise standards across the trust as a whole.

Adult and SFA-funded provision

- 9. 16 to 19 academies are defined by law as institutions principally concerned with the education of young people above compulsory school age and below 19. As a minimum, the department will expect at least 80% of the students to be aged 16 to 19. Sixth-form colleges with a higher proportion of provision for people outside this age range would not be able to convert in their present form.
- 10. For colleges with a relatively low proportion of adult and SFA-funded provision, it will be possible on a case-by-case basis to enable sixth-form colleges to continue to contract with the SFA to provide apprenticeships and other 19+ training after becoming an academy. Colleges which wish to retain SFA funding will need to set this out as part of their application.

Higher education

- 11. Under existing regulations²³, colleges which offer franchised courses²⁴ on behalf of a designated HE provider will continue to be able to do so, and students enrolling on these courses after becoming an academy will be eligible for student support. However, franchising is a contractual relationship between the college and the HE provider, which will be affected by the dissolution of the college and establishment of the 16 to 19 academy in its place. Colleges will need agreement from the HE institution to put in place new contractual arrangements to maintain the franchise arrangement, between the HE institution and the academy trust, after becoming an academy. In developing proposals to become an academy, sixth-form colleges providing franchised HE courses should therefore consult the relevant HE institution to confirm whether or not they are prepared to maintain the franchise arrangements and under what conditions.
- 12. Sixth-form colleges which currently offer <u>validated HE courses</u> in their own right will be in a different position in relation to HEFCE funding and student support for HE courses:
 - the new academy would no longer have access to any direct funding which the sixth-form college currently receives from the Higher Education Funding Council for England (HEFCE)
 - The automatic designation for student support which currently applies to HE courses provided by FE sector institutions will cease once the college dissolves and is replaced by a 16 to 19 academy. Students enrolled on a validated course provided by the college would continue to be eligible for the student loan until they have completed the course even if the college becomes an academy part way through the course. But students enrolled after the college becomes an academy will no longer have automatic eligibility for student loans
 - In place of automatic designation, a 16 to 19 academy is able to apply to the Secretary of State for <u>specific course designation</u>²⁵ for its validated HE courses, which if granted would enable students on these courses to receive student support. Any application will be considered on its merits in the light of wider policy in relation to specific course designation.
- 13. Those sixth-form colleges which choose to apply for specific course designation should review the guidance and note, in particular, that students on designated courses will generally only be able to draw the maximum of £6000 per year in tuition loan fee support from the Student Loans Company.

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²³ http://www.legislation.gov.uk/uksi/2011/1986/contents/made

²⁴ https://www.go<u>v.uk/government/publications/higher-education-franchise-arrangements-for-2015-to-2016</u>

²⁵ https://www.gov.uk/government/publications/alternative-higher-education-providers-designation-guidance

Banking arrangements

14. Colleges are advised to engage with their banks at an early stage to ensure that all potential changes to terms and conditions of banking arrangements are explored and agreed during development of the proposal to become an academy.

Impact of commercial borrowing

- 15. Current <u>legislation</u>²⁶ allows a sixth-form college corporation to transfer its existing debts and liabilities to the new academy trust or existing academy trust when the college is dissolved. Any applications involving transfer of existing liabilities will be considered on their individual merits. In most cases this will be subject to approval of the transfers from existing lenders such as banks; and in the case of colleges joining a MAT, the existing trust will need to agree to take on the debts. However, no new commercial borrowing is likely to be permitted.
- 16. In all cases, applications will need to show that the academy will be financially healthy and viable. The impact of any transferred debt on the financial health of the academy and any multi-academy trust will be considered in deciding whether the application to become an academy will be approved and the existing position should be discussed with the Transactions Unit.
- 17. Colleges which wish to become an academy will be able to apply for funding from the post-16 Restructuring Facility to support implementation of the recommendations of area reviews on the same basis as other post-16 providers. Colleges are advised to engage with their bank at an early stage and, where relevant, your EFA lead can facilitate engagement of support from the Transactions Unit.
- 18. Where a college wishes to transfer a loan to another lender (for instance to acquire more favourable repayment terms or to align with the banking arrangements for a MAT which it is joining) as part of a package of measures relating to becoming an academy this may be possible providing:
 - it does not over complicate the conversion
 - there are demonstrable value for money or operational reasons why the transfer would be beneficial for the new academy or its partners.
- 19. However, the college <u>must not</u> sign or enter into any agreement in advance of the Transactions Unit's assessment of the proposal and EFA's express agreement to the transfer.

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²⁶ http://www.legislation.gov.uk/uksi/2012/1167/contents/made

VAT status

- 20. Like other academies, 16 to 19 academies are able to reclaim non-business VAT on the goods and services they buy.
- 21. Sixth-form colleges which incur a retrospective VAT charge on zero-rated buildings when choosing to become an academy as part of area review recommendations will be reimbursed for the VAT charge through the <u>restructuring</u> facility²⁷ so long as they continue to use the premises for the same charitable purposes.

Revenue funding

22. Colleges which become academies will continue to be funded through the national funding formula for 16 to 19 year-olds, which applies to colleges, school sixth-forms and other 16 to 19 providers. This includes access to Free School Meals funding.

Land and capital issues

- 23. Capital grants will not generally be available to fund implementation of new proposals to become an academy. But once the new academy is operating, the academy trust will have access to the same sources of DfE funding as other academies on an ongoing basis. Any proposal for new capital spending from a 16 to 19 academy would be judged on their individual merits and in line with the department's current priorities and guidelines for capital investment.
- 24. Some colleges may use land and/or buildings that are held on trust by another body. Colleges should ensure that they seek appropriate legal advice as part of the due diligence process, to identify any potential implications.

Access to the academies Risk Protection Arrangement

25. Colleges which become academies will be able to opt-in to the <u>Risk Protection Arrangement</u>. The detailed arrangements are currently being considered by the department to ensure that they reflect the circumstances and background of these new academies, which are typically different from those envisaged when the RPA was established. We will ensure that colleges which are becoming academies receive full information as soon as it is available.

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https://www.gov.uk/government/publications/post-16-education-and-training-institutions-apply-for-financial-support-for-area-reviews

²⁸ https://www.gov.uk/guidance/academies-risk-protection-arrangement-rpa

Local Government Pension Scheme

- 26. The academies guarantee on LGPS liabilities applies to all academies, including those which were previously sixth-form colleges.
- 27. Colleges should engage with their pensions administrators early to establish how long the process will take, and what costs will be incurred.

Access to JISC/JANET

28. Discussions are ongoing regarding the level and nature of DfE funding support for sixth-form college connectivity going forward. This will involve dialogue with the Sixth-Form Colleges Association with the aim of reaching a conclusion well before the start of the 2017-18 financial year.

Sponsorship of Tier 4 (non-EEA) students

29. Under current immigration rules, 16 to 19 academies, unlike sixth-form colleges, are not permitted to hold a Tier 4 licence to enable them to sponsor Tier 4 students. If a college already holding a Tier 4 licence dissolves, the subsequent 16 to 19 academy will not be able to enrol any new non-EEA students requiring Tier 4 sponsorship. Any Tier 4 students who are already studying with the college at the time it becomes an academy are permitted to continue studying until their existing leave expires. They will therefore be able to complete any course on which they are enrolled when the college dissolves and transfers its provision to a 16 to 19 academy, but they will not be able to embark on a new course at the college. This is equivalent to the transitional arrangement which currently applies to independent schools which become free schools.

Annex IV: Transactions Unit Assessment

1. The Transactions Unit will assess all applications from sixth-form colleges which wish to become academies. This process will be proportionate to your financial position and requirements.

All Colleges

- 2. As conversion to academy status means a move into the public sector all colleges that wish to convert will be required to make an application to the Transactions Unit.

 Applications will normally only be considered if made within six months of the final Steering Group meeting. This includes the requirement to:
 - Submit a signed and dated covering letter²⁹ which includes:
 - o Name and contact details of the lead applicant college and Principal;
 - Name(s) and contact details of any co-applicant college(s) and the Principal(s);
 - The main contact for the application process if not the Principal of the lead college. This should include job title, name and contact details;
 - The relevant area review(s) for the college(s);
 - Confirmation of your current debt position and whether your intention is that this is repaid in full by you prior to conversion; and
 - o A statement "By submitting this information, I confirm that:
 - I have the authority of the applicant college's governing body;
 - All the information included is true and accurate to the best of my knowledge;
 - If there is a diocese, trust, or other body that appoints governors to the college, then that diocese, trust or other body is aware of, and supports the application;
 - I accept that the Transactions Unit may ask for any additional information as it sees fit to assess this application; and
 - I accept that if any information submitted as part of application process is false or misleading, the application may be rejected."
 - Provide financial information, including 2 years' historic financial data and a 3 year forecast – the format of this information depends on the circumstances of the sixth-form college (set out below);
 - Complete an assumptions log (template at page 36) to evidence the financial model/planning assumptions (income, expenditure, balance sheet and events).
 These assumptions will be tested in discussion with the Transactions Unit once the application is submitted;
 - Provide basic information on the sixth-form college business model, both current and any expected changes post conversion. This is expected to be information which is held on the stocks and familiar to the leadership and management and should include:

²⁹ The requirement for an application form is no longer applicable

- A summary of the strategic business case for conversion to academy status and any other changes being undertaken, including fit with the area review and SMART benefits (this should be cross-referenced with your application to become an academy);
- A market assessment (including demographic projections and competition, leading to learner number and income projections), a summary of marketing and recruitment practices and an explanation of how your 16-19 income forecast is derived;
- A summary of the curriculum offer (including learner numbers by course type, the process of curriculum review, the link between curriculum offer and financial viability e.g. with respect to class size and any proposed changes);
- Confirmation that the college has the right staff to deliver the proposed curriculum, including any changes, summary detail of the CPD offer and the plan to address any particular concerns in relation to recruitment, retention or other staffing issues;
- Detail of the estate, including number and location of sites, total running costs, gross internal floor area, utilisation, building condition, suitability and any current and proposed changes or investment;
- A copy of your Quality Improvement Plan, including the most recent selfassessment;
- Any relevant supporting narrative to the financial information provided;
- A transition and delivery plan, including proposed timings, risks, specialist support for the conversion and any other changes, and an Equalities Impact Assessment if relevant; and
- A summary of the existing college management team and Governing Body and any proposed changes.
- Provide specific detail about the expected level of non-business VAT; and
- Full detail of the latest LGPS FRS 17 (or equivalent) contributions (including deficit reduction), valuation and any expected revisions to these; ongoing pensions costs and any pension deficit.
- 3. This information should be submitted to restructuringfacility@sfa.bis.gov.uk or direct to your Transactions Unit contact (established through your usual SFA/EFA contact). Applications must be submitted within six months of your final area review Steering Group, unless an extension is agreed (via the same routes).

Financial information

4. In most instances colleges should complete the Financial Model and provide supporting financial due diligence which corroborate the inputs to the financial model and assumptions log. The Financial Model is available by emailing restructuringfacility@sfa.bis.gov.uk, providing the college(s) name(s), the date of the latest finalised management accounts, the proposed structural change and (if applicable) the expected date of merger. We note the change in accounting year start date that occurs on academy conversion and are considering how best to incorporate this. A case lead will also be allocated to you at this stage.

- 5. The requirement for colleges to provide their financial forecast in the Financial Model format and provide supporting due diligence is waived where all of the below criteria are met, or any differences are explained to our satisfaction:
 - Are sixth-form colleges;
 - Have no commercial debt (that they are not intending to pay off in advance of conversion with excess cash reserves);
 - Have no net liabilities excluding pensions;
 - Made a surplus in the last financial year and forecast a surplus for the next three years, achieving a surplus of at least 3% by the end of the forecast period;
 - Have no significant (and not fully cash funded) investments planned or required in the next 4 years e.g. due to poor quality estates or significant expansion plans;
 - Have a 'Good' or 'Outstanding' Ofsted grade both Overall and for the sub-category Leadership and Governance; and
 - Are not seeking any payment from the Restructuring Facility, or are seeking payment only for VAT on change of ownership.
- 6. Where those criteria are met you can choose instead to update the financial plan, as opposed to completing the Transactions Unit financial model, and are not required to complete due diligence (by the Transactions Unit, although you may wish to for other reasons). Note that discussion of your plan and assumptions with the Transactions Unit following your submission may result in a view that you do not in fact meet all of these criteria, in which case you will at that stage be required to complete the model and due diligence.
- 7. Where the above criteria are met, the decision to approve conversion will be made by the relevant Regional Schools Commissioner and Sixth-Form College Commissioner, with advice from the Transactions Unit. In all other cases the decision process comprises discussion at the Funding Committee (of relevant officials), advice from our External Advisory Panel in some cases and a Ministerial decision. We will progress this on your behalf, alongside discussion with the Sixth-Form College Commissioner and the relevant Regional Schools Commissioner.
- 8. This guidance in no way intimates that colleges which do not meet the above criteria will not be permitted to convert, or that a position outside these criteria is problematic, only that some further scrutiny is warranted.
- 9. If you are unclear about the required format for any element of the information required, we would encourage you to speak to your Transactions Unit contact early in the process.

Capital VAT Reclaim

10. In addition to the above, where you hold a VAT exemption certificate for a building that will change ownership as a result of an area review recommendation (notably at the point of becoming an academy, either by establishing an academy trust or joining an

existing academy trust) and this will require the repayment of VAT³⁰, a compensatory non-repayable grant will (subject to an assessment of the information) be provided from the Restructuring Facility.

- 11. Retrospective VAT on previously zero-rated buildings must be paid by the sixth-form college i.e. the entity that incurred the VAT. The Department will pay a grant to the college in order for the college to meet the arising liability before it ceases to exist as a legal entity. Funding can be paid up front where needed, or if affordable for you, then reimbursed in good time.
- 12. In your covering letter you should set out:
 - How the proposal is linked to an area review recommendation;
 - Evidence for the cost;
 - Evidence that the building will continue to be used in the same way;
 - Evidence of the payment from you to HMRC or a proposed payment schedule (to be subsequently confirmed); and
 - Clear downsides of any alternative structural changes which could avoid or minimise this charge.
- 13. A copy of the exemption certificate will also be required. Provision of this funding will be subject to an assessment of the information provided. This funding will be subject to an agreement which will include provision that if there is a future change of use or other relevant change which would have resulted in a charge under the VAT legislation, the compensatory payment from the Restructuring Facility, or part thereof, could become repayable.
- 14. Decisions on capital VAT compensation applications will also be taken by the Transactions Unit, Regional Schools Commissioner and Sixth-Form College Commissioner.

Colleges with Commercial Debt

- 15. Sixth-form colleges should provide full details of their existing arrangement to the Transactions Unit, and speak to their bank about their proposal to convert. Sixth-form colleges will be required to utilise their excess cash reserves to pay down their commercial debt and other non-pension liabilities. Where this is your intention, you should confirm this in your covering letter.
- 16. Where there is still debt outstanding, subject to approval, a Restructuring Facility loan will be offered for the sum of the outstanding loan balance and any associated break

³⁰ https://www.gov.uk/government/publications/vat-notice-708-buildings-and-construction

cost. The loan will be made to the sixth-form college and then novated to the academy trust. The interest rate on the loan is likely to be the 10-year gilt rate, to be reviewed annually. The term of the loan will be determined on a case by case basis, taking into account affordability. Subject to Transactions Unit assessment, sixth-form colleges may alternatively be permitted instead to transfer their existing liabilities if the lender consents and this transfer could be completed without triggering a break cost that would otherwise arise.

Colleges seeking other funding

17. This could include an application for a grant payment or for funding of costs other than VAT on change of ownership or existing bank debt and break costs. In this position, colleges should discuss their requirements with the Transactions Unit who will advise on the additional supporting information required.

Assumptions log for financial forecast inputs

Supporting information needs to be provided for the inputs within your financial forecast. Where relevant the supporting information should include calculations. For example, an annual staff budget could include headcount and average salary calculations.

No information is required where there is no input to the financial forecast. A template is included below with a subset of the total available lines. You should add additional lines to reflect each relevant schedule in line with the Financial Plan format. You may wish to move to an A3 format.

Income inputs

3A	Income	Input Trend/Basis/Amount	Reference
1bi	Higher education recurrent		
	grant		
1biv	Other HEFCE income		
1ci	Local authorities and schools		
1cii	Other funding body grants		
2c	Youth apprenticeships (16-18)		
2e	EFA funded provision - 16-		
	19 Education and Training		
2f	Full cost provision		
2g	Higher education courses		
	designated for HE Loans		
2h	Other funded provision		
2i	International students non UK/EU		
3a	Direct European funds		
3b	Other funds		

4a	Catering, residences and		
	conferences		
4b	Farming activities		
4c	Crèche income		
4d	Other income generating		
	activities		
4f	Examination fee income		
4g	Other income (incl VAT		
	recovered)		
5a	Endowment Income		
3B	Income	Input	Reference
		Trend/Basis/Amount	
1a	16-19 programme funding		
1b	Transitional		
	protection/formula		
	protection funding		
1c	High needs element 2		
	funding		
1d	14-16 funding		
3b	Youth (16-18)		
	apprenticeships (incl ALS		
	and LS)		
3c	Youth (16-18) traineeships		
	(incl support funds)		
3e	Discretionary learning		
	support		

3C	Income	Input Trend/Basis/Amount	Reference
1b	Bursaries and other learner support (SFA)		
1f	Indirect youth (16-18) apprenticeships		
1i	Enter any other SFA income if applicable		
2a	Free meals in FE		
2b	Bursaries and other learner support (EFA)		
2c	Enter any other EFA income if applicable		

Cost inputs

3D	Cost	Input Trend/Basis/Amount	Assumptions
1a	Teaching staff		
1b	Contracted tuition services (see note)		
1c	Teaching and other support staff		
1d	Administration staff		
1e	Operational staff		
1f	Maintenance staff		
1g	Catering, residences and conferences staff		
1h	Farming activities staff		

1i	Crèche staff		
1j	Other income generating activities staff		
1k	SFA/EFA funded franchised provision staff		
11	Apprenticeship levy		
1m	Other staff		
1n 1o	Net pension contributions cost		
3E	Cost	Input Trend/Basis/Amount	Assumptions
1a	Teaching costs		
ıa	reactiffig costs		
1b	Teaching and other support costs		
1c	Administration costs		
1d	Operational costs		
1e	Maintenance costs		
1f	Examination costs		
1g	Rent and lease costs		
1h	Catering, residences and conferences costs		
1i	Farming activities costs		
1j	Crèche costs		
1k	Other income generating activities costs		

11	SFA/EFA funded	
	franchised provision costs	
1m	Bad debt provision costs	
1n	Research costs	
10	Other costs	

Accounts inputs

	Balance Sheet	References
1a	Land and buildings	
1b	Equipment	
1c	Investments	
1d	Other non-current assets	
3a	Fixed assets held for sale	
3b	Stock	
3c	Trade receivables	
3d	Other receivables	
3e	Restricted cash and short term investments	
4a	Overdraft	
4b	Loans	
4c		
4d	Capital element of finance leases	
4e	Trade creditors	
4f	Tax and pension contributions	

4g	Payments on account	
4h	Fixed asset creditors	
4i	Other liabilities	
4j	Capital grants	
8a	Defined benefit provisions	
8b	Other provisions	
10	Reserves	



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