The teacher labour market: a perilous path ahead?

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The teacher labour market is subject to a high level of churn. In 2016, around 50,000 teachers left their jobs in state-funded schools in England, to be replaced by around 50,000 new entrants. That makes for about 1 in 10 teachers replaced by a new one each year. This is before we account for the further 8 per cent of teachers who move school each year. In this analysis, we examine some of the acute challenges facing the teacher labour market, the evidence of any impact this is having on schools and pupils, and the options for policymakers to mitigate the problems.

The Challenges

Between 2016 and 2026, the overall number of pupils is expected to grow by 11 per cent, with much faster growth in secondary schools (20 per cent) than in primary schools (4 per cent). To prevent class sizes from rising, the total number of teachers would also need to grow by a similar amount, with new entrants exceeding exits, rather than equalling them as they do at present.

There are some further challenges in secondary schools. The government has set the ambition for 90 per cent of GCSE pupils to be entered into the English Baccalaureate (EBacc) by 2025, as compared with 38 per cent at present. To be entered into the EBacc, GCSE students must be taking subjects that include English language/literature, maths, sciences, geography/history and a language. Some rise in EBacc entry rates could be accommodated for by filling empty seats in some lessons, but increasing take-up from 38 per cent to 90 per cent will require a significant rise in the number of teachers able to teach these subjects. For example, EPI analysis has suggested that the number of modern foreign languages teachers would need to increase by 78 per cent in 2019–20 in order to meet government targets.
State of the teacher labour market

Unfortunately, there have been some worrying signals from the teacher labour market. First, exit rates have been creeping up over time. Between 2010 and 2016, exit rates increased from around 8 per cent to 9 per cent in primary schools and from 9.5 per cent to 10.5 per cent in secondary schools. Even more concerning is the increase in the number of teachers choosing to cut short their teaching careers, with around 80 per cent of exits in 2016 due to movements to other jobs or outside the state-funded sector in England as compared with around two thirds in 2010. Exits also appear to be concentrated early in teachers’ careers, with only 60 per cent of exits in 2016 due to movements to other jobs or outside the state-funded sector in England five years after starting training. This 5-year retention rate is only 50 per cent for high-priority subjects like physics and maths.

Second, there are also worrying signs on entrants. Recent figures suggest applications to teacher training are down by around 30 per cent compared with previous years. However, history shows that only about two thirds of these applications tend to translate into entrants into teacher training each year, as some applicants do not get any offers or withdraw their applications. This means there is still a chance training providers will be able to get close to meeting DfE’s recruitment targets, but they might need to accept nearly all applicants. These figures therefore send a worrying signal on both the quantity of trainees, and potentially their quality too.

The problem also looks worse in secondary schools. In 2017–18, training providers managed to fill targets for a number of primary school teacher trainees. However, only about 80 per cent of targets were filled for secondary school trainees. In some EBacc subjects, such as physics, these targets have been persistently missed over time. For example, in 2017–18 only about 80 per cent of training placement targets were filled in maths, chemistry and geography, whilst in physics it was only 70 per cent.

Impact on schools and pupils

What evidence is there that these trends are starting to impact on schools and pupils? At a macro level, the ratio of pupils to teachers has barely increased at all. It remained around 21 pupils per teacher in primary schools between 2011 and 2016, and only increased from 15.6 to 16.4 in secondary schools.

The evidence also suggests that the number of hours taught by subject have (mostly) responded in a predictable manner to the introduction of the EBacc and other changes to school accountability. NFER have shown that total secondary school curriculum hours have increased in English, maths, history and geography, and fallen in the arts, technology, PE and other subjects. A little bit more surprising is the lack of change in science hours and a fall in hours spent teaching languages.

Given the increases in exits and the persistent recruitment problems in particular subjects, how have schools managed to square the circle? One way is simply by increasing teacher hours, which as recent work by NFER has shown, have been increasing over time. Second, in some subjects, schools have been relying on staff with lower qualifications. The figure below shows the proportion of teachers with degree-level or higher qualifications in the subject they teach. Encouragingly, the proportion of teachers with a relevant degree has increased over time across most subjects. However, there is quite a lot of variation. In many non-EBacc subjects, the proportion of teachers...
with a degree in that subject has risen over time, for example in music, arts, drama, PE and business/economics, which makes sense as schools can be more selective in their hires. In EBacc subjects, there is a bit of a mixed picture, with broadly steady levels or slight rises in maths, English, chemistry, biology, languages and history. The two subjects where there has been a decline are physics and geography - both EBacc subjects, where recruitment targets have been missed over time.

The absolute differences across subjects are also very revealing. In some subjects, two thirds or more of present teachers have a degree-level qualification or higher, e.g. Biology (79 per cent), Art (78 per cent), PE (68 per cent), English (68 per cent) and History (67 per cent). Whilst in others, around half or less have a degree-level qualification, e.g. German (55 per cent), French (53 per cent), Physics (51 per cent), Maths (46 per cent) and Spanish (35 per cent). These substantial differences result from long-term differences in the ability of schools to recruit and retain teachers with degrees in different subjects, and also relate quite strongly to the known differences in graduate earnings by subject e.g. maths and physics graduates tend to earn more than graduates in English, biology and the arts.

Source: Author’s calculations using School Workforce in England (various years), https://www.gov.uk/government/collections/statistics-school-workforce

It is not a given that all teachers need to have a degree in a particular subject in order to be an effective teacher, and the benefits of having a degree will likely depend on the age of children being taught. However, it is also not clear that the school system should necessarily have fewer teachers with degrees in particular subjects where graduates can earn more, as is the case at the moment. It will also make it harder for schools to deliver reformed GCSEs that explicitly ask for greater levels of subject knowledge.

Furthermore, it is noteworthy that the government’s model for projecting numbers of teachers (the ‘Teacher Supply Model’) does not take this into account. If schools fill teacher roles with non-
specialists, which they largely have to if they cannot find a specialist, then the government effectively counts this towards meeting the demand for teachers in that subject. This means that in subjects where recruitment targets are persistently missed, e.g. physics, there is still someone in front of the class, but they are increasingly a non-specialist in that subject. This is concerning if you think that non-specialists cannot provide the same quality of education as specialists.

The future and options for policymakers

What options exist for policymakers to mitigate the problems? To date, a lot of attention has been paid to increasing recruitment, with bursaries of up to £30k (tax-free) in some subjects. However, there is no evidence these have led to an uptick in recruitment, where problems have persisted. Less attention has been paid to improving retention. With about approximately 8 per cent of teachers leaving the profession each year for reasons other than retirement, there are potentially big gains here. Furthermore, there is solid empirical evidence base from the US where targeted financial incentives have improved retention in shortage subjects in North Carolina and Florida. In light of such evidence, a recent report commissioned by the Gatsby Foundation argued that targeted salary supplements (of about 5 per cent) for early-career physics teachers would have eliminated the shortage of physics teachers seen over recent years, had such a policy been introduced in 2010.

At present, schools are free to pay such salary supplements if they chose. However, given the overall squeeze on teacher pay and school budgets, it would currently be difficult to make such payments.

Policymakers are also piloting a student loan reimbursement programme for early career teachers in shortage subjects in England. However, it is a complicated scheme, with teachers making the student loan contributions first before then filling out a range of paperwork and submitting payslips to claim them back. It would have been preferable, and presumably more effective, if eligible teachers just did not have to make the payments in the first place. Also, given changes to student loan repayments, this policy is likely to have little effect on early career teachers, when exit rates are highest. With the exception of teachers in London, most new teachers will not make any student loan contributions as the starting salary for a teacher is currently £23,000 (well below the new £25,000 threshold for starting to make any student loan contributions).

The other important factor is workload. Teacher working hours have been increasing over time and, as EPI analysis has shown, are longer, on average, than many other countries. The government has recently announced new efforts to reduce teacher workload. However, governments have announced repeated efforts to do something about teacher workload in recent years, without much success to date.

Final thoughts

Almost all recent figures suggest the teacher labour market is in trouble, particularly in subjects where graduates can earn relatively high salaries outside of teaching. This also has potential consequences for the quality of education pupils can access in these subjects. For example, recruitment targets for physics teachers have been persistently missed over time and, partly as a result, only half of current physics teachers have a degree in a relevant subject.
Policymakers have mostly focused on recruitment incentives to date, but are starting to examine the potentially more important issue of retention. The government is trialling a student loan contribution reimbursement scheme. However, this is relatively complicated and will be of little benefit to most teachers at the start of their career when exit rates are highest. There is potentially more merit in salary supplements in shortage subjects as evidence suggests these can improve retention rates. Schools already have the freedom to make such payments, but may have it very difficult when overall teacher pay and budgets are squeezed. If the government is considering easing the public sector pay cap for schools, it might be worth targeting any additional funds on explicit salary supplements for early career teachers in shortage subjects.