Appendix K – Comparison of governance structures and legal status in NGBs

Organisation	Status (e.g. Charity (co. ltd by guarantee) / Private ltd company / community interest company etc)	Governance structure (board / SMT / regions etc)	Notes (how do they elect people, what accountability is there, rules, constitutions etc)?
Association of Colleges	Membership Association/Also reg'd as Limited Company Private, Limited by guarantee, no share capital, use of 'Limited' exemption	The AoC Board is made up of 24 Chairs and Principals as follows: •Six representatives of English Institutions (3 Chairs and 3 Principals) •One representative of each of the regions (Chair or Principal) •Four representatives of the Sixth Form Colleges (2 Chairs and 2 Principals) •One representative of the Welsh Institutions (Chair or Principal) •One representative of the Scottish Institutions (Chair or Principal) •One representative of the Northern Ireland Institutions (Chair or Principal) •One representative of the Agricultural Colleges (Chair or Principal) •The Chief Executive •And up to two co-opted Board members A member is currently co-opted to represent black and ethnic minorities.	With the exception of the Chief Executive and any co-opted members, Board members are elected to the Board by member Colleges. Elections are held every two years and members are appointed for a term of office of four years.

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British Universities College Sport (BUCS)	Membership Association/Also reg'd as Limited Company Private, limited by guarantee, no share capital	British Universities & Colleges Sport was incorporated at its first AGM on 13 June 2008. The Board consists of the Chief Executive, Chair and three Non-Executive Directors.	All five posts were recruited through open advertisement. The sixth Board member, the Student Director, is drawn from the Advisory Group and serves for one year.
British Colleges Sport (BCS)	Membership organisation	BCS is run by a board made up of Principals' and Senior Management from the nine geographical regions. Regional Associations have their own Executive Committees, usually involving a college principal and staff from affiliated colleges.	Each region looks after its own internal affairs and the selection of their representative competitors in the National Championships.
English Basketball Association	Private, limited by guarantee, no share capital)	Executive Board	
The FA	The FA is a not-for-profit organisation Also reg'd as a Private Limited Company	The FA's Management Team, working together with The FA Board, Council and staff, aims to deliver an effective and professional organisation for the greater good of English football.	

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The RFU	The RFU endeavours to operate to PLC standards but it is neither a company nor a charity. It is registered under the Industrial & Provident Societies Acts 1965-78 and is, in layman's terms, a "Friendly Society". This means that the RFU is owned by its member clubs and aims to make a profit to reinvest in rugby union in England.	They have a RFU Council and a Management Board	Nominations Panel - The Nominations Standing Committee comprises five members elected from members of the RFU Council and Past Presidents. The Committee is responsible for drawing up each year a list of nominees for submission, in the case of Officer appointments, for endorsement by the Council and subsequent approval by the Annual General Meeting and, in the case of other appointments, to the RFU Council for approval. For 2007/08 the members of the Panel were Bob Taylor (Chairman), David MacInnes, Malcolm Ross, Geoff Simpson and Mike Lord.
The LTA	LTA is an unincorporated association	The Board shall not exceed 15 in number. They will be the President, Deputy President, Honorary Treasurer, the Deputy Honorary Treasurer (if appointed), the Chairmen of the Advisory and Scrutiny Boards namely National Tennis Operations and Professional Tennis, two Council-elected members, one President's nominee, the Chief Executive, up to three	

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		executives appointed by the Chief Executive and up to two unpaid outside independent non-executive members. The maximum unbroken term for directors will be six years, with exceptions for the executives, President, Deputy President and Honorary Treasurer once nominated for these positions.	
English Volleyball	Volleyball England is constituted as a company limited by guarantee		Elections will take place at Annual General Meetings as follows: 6.3.2.1 In even years: Vice President, Marketing Director, Development Director, Technical Director, and Presidents of Beach, Competitions, Referees, Regional Commissions. 6.3.2.2 In odd years: President, Finance Director, Playing Director, and Presidents of Coaches, Performance, Youth Development Commissions