# LEARNING TO LEARN

# A Framework for Early Years Education and Learning

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MÄNNYSTRIE O



Early Years Education and Learning

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# MINISTERIAL FOREWORD

I am pleased to be in a position to set out the way forward for early years education and learning. I plan to deliver the actions needed to sustain and improve early years education and learning services as evidence highlights the vital importance that the early years can have on a child's later educational achievements and outcomes.

The focused consultation on 'Learning to Learn' and the earlier consultation on the draft Early Years (0-6) Strategy have highlighted a range of issues facing children and their families in the early years. In deciding the way forward, I have considered a range of wider issues as well as the outcomes of both consultation exercises, and the current context. I recognise the need to focus on the key actions my Department can take to improve early years education services which will help us to contribute to broader objectives for early years and early intervention.

The core objective of my Department is to raise standards in education and, in doing so, to reduce educational underachievement particularly for those young people who face barriers to learning. There are a number of issues that need to be addressed to strengthen the position of early years education and its contribution to improved outcomes. I intend to concentrate on ensuring that the early years education and learning environment is delivering consistently high quality services to young children and their families, can support the connections between early childhood care and education and enable a more integrated approach to improving outcomes.

As Education Minister I want to ensure that every child can fulfil their potential irrespective of the barriers or challenges they may face. As the importance of early years education becomes increasingly recognised I need to ensure that my Department's policies and programmes are operating as effectively as possible, that children get a positive and fulfilling experience in pre-school and school and for some children and families earlier more targeted support.

Early years education is not a separate phase of education. Although non-compulsory until the age of 4, early years education in the form of Sure Start and the Pre-School Education Programme and compulsory education in the Foundation Stage offer essential age and stage appropriate services which contribute directly to children achieving their full potential. I will apply the same priorities to early years education as I do to all other aspects of education. The

actions in this framework set out the way forward for early years education and learning in line with education priorities, and also incorporate the previous broad objectives set out in the draft Early Years (0-6) Strategy.

The actions are aimed at ensuring that every child can access high quality early learning experiences that equip them to develop improved cognitive, social and emotional skills and which lay important foundations for future learning and development.

Children and their families have many needs and these needs are often multi-faceted requiring support across organisational boundaries. I recognise the need for enhanced collaboration across a range of early childhood education, health and care systems. The new Delivering Social Change framework (DSC), led by Ministers through the Executive Ministerial Sub-Committee on Children and Young People and the Sub-Committee on Poverty and Social Inclusion, provides an appropriate mechanism for achieving enhanced collaboration and integration for early years as part of a wider theme of early intervention. I remain committed to working collaboratively with Ministerial colleagues through the DSC framework to build on the range of existing strategies, and enable and enhance partnerships between services and the families they are seeking to support. Learning to Learn will be used to promote collaboration going forward and also serve as a platform for new and emerging ideas to develop and help sustain key partnerships across a range of early years providers.

Learning to Learn has been influenced by the response to the focused consultation, the earlier response to the consultation on the draft Early Years (0-6) Strategy, and ongoing engagement with key stakeholders. I am confident that it will deliver improved outcomes for children and families. I want to see action, results and real improvements in the lives of children and families. My aim is to improve the education and learning experiences of children in their early years, and work collectively with key stakeholders in the sector, and also with Executive colleagues to improve overall life chances for all our children.

John O'Dowd

# INTRODUCTION

### Early Years

- 1.1 A child's success in school and life is significantly determined at a very young age, and before they start school. Today we know more than ever about the importance of positive and supportive environments and their impact on brain development, and we understand more than ever how much the first years of a child's life can shape the rest of their life.
- 1.2 The understanding of the wider influences on a child's development, such as family, socio-economic background, and the impact of barriers to learning is increasing. The need to identify and address potential barriers to a child's development as early as possible, lay important foundations for lifelong learning and provide additional support to families, children and communities is acknowledged by the Executive in the priorities and objectives in the Programme for Government.
- 1.3 The Department of Education invests over £2billion per annum in the education system. The focus for the Department and the education bodies which it funds and for which it is accountable is on children and young people: promoting equality; fulfilling potential; and enhancing life chances through education.
- 1.4 Early years education provision makes a distinctive contribution to helping achieve the wider aims of improving attainment and reducing underachievement, especially in literacy and numeracy. Enabling early years education policy, legislation and funding supports a range of universal and targeted services which help children achieve, develop and thrive. These services are designed to support children and their families by providing positive early years education and learning experiences in safe, stimulating and supportive environments.



### **Current Provision**

- 1.5 The Department of Education leads on a range of early years education and learning provision for children aged 0–6 and their families, namely:
  - The Sure Start Programme;
  - The Pre-School Education Programme;
  - Reception; and
  - The Foundation Stage (Primary Years 1 and 2).

There is also an ongoing campaign to engage with parents to value and get involved in their child's education.

### **Key Facts**

1.6 The Department of Education invests over £210 million in early years education and learning services. Funding allocated in 2013/14 is summarised in Table 1.

Provision	£m
Nursery Schools	18.2
Nursery Classes/Units within Primary Schools <sup>1</sup>	21.9
Voluntary/Private pre-school settings	16.4
Sure Start	25.0
Capital	1.6
Early Years The Organisation for Young Children	
- Toybox	0.4
- Core Grant	0.3
- Early Years Fund	2.9
Foundation Stage (which includes reception) (Yr 1 & 2)	126.4
Total	213.1

### Table 1 – Funding for Early Years Education and Learning Services

### Sure Start

1.7 Sure Start is a programme targeted at parents and children under the age of 4 living in the top 20% most disadvantaged wards in the north. It provides services in response to the social, emotional, physical and educational development of children and their families within the designated areas. Sure Start services are delivered through a holistic approach, with health, education and parenting support services provided in a co-ordinated way. The programme has been funded by the Department of Education since 2006 when it transferred from the Department of Health Social Services and

<sup>1</sup> CFF Budget - identifiable funding only - other funding for these year groups/pupils cannot be disaggregated from the schools' overall budget



Public Safety (DHSSPS). In that time investment in the programme has increased by over £15 million, resulting in an annual budget of £25 million in 2013/14.

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1.8 There are currently 35 Sure Start projects in the north providing services to over 34,000 children aged 0-4 and their families within the designated areas. The Department of Education is currently working with the Health and Social Care Board on an expansion of Sure Start services to the 25% most disadvantaged wards in the north. Further detail on Sure Start projects is set out at Appendix 1.

### Sure Start - Developmental Programme for 2-3 Year Olds

1.9 Of the £25 million invested in Sure Start, approx £3 million supports the Developmental Programme for 2-3 Year Olds. There are currently 142 programmes in place, offering a service for approx 12 children per programme. This programme aims to enhance the child's social and emotional development, build on their communication and language skills, and encourage their imagination through play. It is designed for young children in their penultimate pre-school year, focusing on age appropriate constructive play in group settings. Parental involvement is a key component of the programme.

### **Pre-School Education Programme**

1.10 Over £56 million is invested in the Pre-School Education Programme, which is a vital but non-compulsory stage of education which provides children with high quality curriculum based educational experiences. In the 'Programme for Government 2011-2015', the Department is committed to ensuring that at least one year of pre-school education is available to every family that wants it. In the 2012/13 academic year, there were 23,440 children in DE funded pre-school education: 14,613 in nursery schools or nursery units in primary schools; and 8,410 in DE funded places in voluntary and private pre-school education centres. There were 417 children in reception provision in primary schools (as at October 2012).

No of Children per setting and session	Full Time	Part Time AM	Part Time PM	TOTAL
Nursery Schools	3,986	966	958	5,910
Nursery Units in Primary Schools	5,070	2,268	1,365	8,703
Total Statutory	9,056	3,234	2,323	14,613
Voluntary and private pre-school settings		7,603	807	8,410
TOTAL (all settings)	9,056	10,837	3,130	23,023
Reception <sup>2</sup>				417
Grand total				23,440

### Table 2 – Children in DE funded pre-school places – 2012/13

### Curricular Guidance for Pre-School Education

1.11 All pre-school settings, both statutory and voluntary and private settings with funded places, must adhere to the 'Curricular Guidance for Pre-School Education'. The guidance is designed to support and promote good quality pre-school educational provision and outlines the range of learning opportunities which children of this age should have through play and other relevant experiences.

<sup>2</sup> Children in reception are not funded as part of the Pre-School Education Programme.



### **Registration and Inspection**

1.12 DHSSPS have devised minimum standards which stipulate the minimum level of service to be provided in order to be registered with a Health and Social Care Trust (HSCT) and meet DHSSPS inspection standards. Voluntary and private providers who wish to offer funded pre-school places must be registered with a HSCT. They are also subject to inspection by HSCT inspectors and the Education and Training Inspectorate (ETI). Statutory nursery schools and nursery units in primary schools are inspected by the ETI.

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### **Pre-School Education Programme - Funding**

1.13 Over £40 million funding to the 97 Department of Education grant-aided nursery schools and 224 nursery units attached to primary schools is allocated via the Common Funding Formula under the Local Management of Schools (LMS) arrangements. A further £16.4 million is allocated to voluntary and private pre-school providers outside of the formula arrangements and this is administered by the local Pre-School Education Advisory Groups (PEAGs) in each of the five Education and Library Boards. In the 2012/13 school year there were 390 voluntary and private pre-school centres in the Pre-School Education Programme offering funded places.

### **Duration of Session Time**

1.14 In statutory nursery schools and nursery units within primary schools there are both part-time and full-time funded places available for children. Part-time pre-school education in the statutory sector is defined in legislation as between 2 hours 30 minutes and 4 hours 30 minutes duration per day; full-time provision is of at least 4 hours 30 minutes duration. While not defined in legislation, the Department requires the provision to be normally available 5 days a week for 38 weeks of the academic year. In the voluntary sector all funded places available within the Pre-School Education Programme are part-time, normally at least 2.5 hours per day, 5 days per week for 38 weeks of the academic year.

### Staffing and Staff to Child Ratios

1.15 Nursery schools and nursery units within primary schools are grant-aided schools and are staffed by qualified teachers and nursery assistants; the ratio of staff to children is currently 1:13 as set out in the Department's (DE) guidance. In voluntary/private settings in receipt of Department of Education funded pre-school places, at least half the staff must hold a relevant qualification in education or child care, and are expected to work towards ensuring that all staff have relevant qualifications. In addition, all funded voluntary/private pre-school settings are required to access support from a qualified teacher or early years specialist to assist with raising standards of provision. Voluntary/private settings are required under the terms of the registration to maintain a minimum staff: child ratio of 1:8 which is set out in the Children (NI) Order 1995.

### Reception

1.16 A reception class is currently defined in legislation as suitable to the requirements of children aged 4. Children who have reached their fourth birthday after the cut off point for compulsory school starting age may be able to join a reception class if available. Reception pupils are taught by qualified teachers, this is often in composite classes with year 1 pupils, and can also include pupils from other year groups. An aim of the Pre-School Education Expansion Programme was the replacement of existing reception provision with suitable alternative provision. Reception classes do not always provide an appropriate pre-school environment for children, and the Department has not approved new reception provision since 1998/99. Numbers in reception provision have fallen from 2,575 children in 1997 to 417 in 2012/13 (as at October 2012).

### Foundation Stage

1.17 The Foundation Stage represents the beginning of the compulsory stage of education for children in primary school. Children who have attained the age of 4 on or before 1st July will start primary school at the beginning of the September that year. Foundation Stage applies to children in year 1 and year 2 of primary school and is



delivered by qualified teachers, often supported by classroom assistants. In 2012/13 there were 24,871 children in year 1 and 23,592 children in year 2 in primary schools.

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- 1.18 The Foundation Stage aims to provide a smoother transition from the pre-school phase. It recognises that young children come to school from a variety of different backgrounds, having had a range of diverse learning experiences at home and, for most, some form of pre-school education. It is designed to build on children's earlier learning experiences by providing an appropriate learning programme to develop their dispositions to learn and to provide them with the skills and competencies they will need to succeed in school and in later life.
- 1.19 The Foundation Stage curriculum provides an environment which best suits the needs of young children. It uses play as a context for learning recognising that stimulation through play is an important factor in the social, emotional and educational development of the child. As children progress through the Foundation Stage, they are introduced to more formal learning, particularly the development of literacy and numeracy skills at a pace that takes account of their age and level of development.

### Parental Engagement

1.20 Parental engagement is a key principle of the Department's School Improvement Policy 'Every School a Good School' (ESaGS). The Department supports a number of programmes to engage with parents through the extended and full service schools and best practice in pre-school, as well as through Sure Start programmes. The Department's 'Education Works' campaign aims to get more parents involved in their child's education, and provides practical examples to help parents read, count, play and talk to their children.

# CURRENT AND FUTURE CONTEXT

### Existing Early Years Policy

- 2.1 The Department of Education policy 'Investing in Early Learning' dates back to 1998. In 2004 DE consulted on the future of pre-school education as part of its review of pre-school arrangements and reported in 2006 on the outcome. In 2012 the Department published the Review of Pre-School Admissions Arrangements which provides a framework to improve the operation of the Pre-School Education Programme and supports the Department in its aim of ensuring that at least one year of pre-school education is available to every family that wants it. A longitudinal study of the effects of pre-school education, Effective Pre-School Provision (EPPNI) provides evidence that high quality pre-school education makes a difference to the cognitive and social/behavioural development of children.
- 2.2 There has been no significant revision of the policy context for Sure Start since 2006, although the Developmental Programme for 2-3 Year Olds was developed since then. The policy position for reception was set out in 'Investing in Early Learning' which stated that no new reception provision in primary schools would be funded from September 1999. The Outcomes from the Review of Pre-School Education (2006) and the 2012 Review of Pre-School Admissions Arrangements signalled the Department's intention to bring forward legislation to prevent a school offering reception places. The Foundation Stage was introduced as part of a wider revision of the curriculum introduced in the 2007/08 school year.

### Wider Education Policy

2.3 There is a substantial suite of wider education policies that impact on the delivery of early years or to which early years could contribute, including, Every School a Good School, Review of Irish-Medium Education, Count Read Succeed - A Strategy to Improve Outcomes in Literacy and Numeracy, Extended Schools, Area Planning,



Community Relations Equality and Diversity and Review of Special Educational Needs and Inclusion.

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2.4 Our education system is going through a major period of change. The change from the present structures to ESA will offer a changed context to take forward early years education and learning and will present significant opportunities to improve outcomes for all young people in education and to ensure equality of access to quality early years education provision. Within ESA's Children and Young People's Directorate there will be a post specifically dedicated to providing strategic leadership at a regional level to early years services.

### **Inspection Findings**

- 2.5 In the 2010-2012 Education and Training Chief Inspector's Report, 76% of the pre-school settings inspected were evaluated as good or better. The strengths reported include:
  - most children experience a good or better pre-school education;
  - the overall effectiveness of the voluntary and private sector continues to improve;
  - achievements and standards are good or better in 80% of the pre-school settings inspected;
  - in the good to outstanding settings, staff communicate well with a range of other organisations to support the learning and care of the children and to disseminate better practice; and
  - in the best practice, settings involve parents well in their children's learning and development.

- 2.6 The Chief Inspector reported that in going forward there was a need to:
  - further develop the continuity and progression of children's learning across all stages;
  - continue to develop staff skills to provide a high quality pre-school education programme; and
  - improve the quality of leadership and management in 30% of the settings inspected.
- 2.7 More detail on inspection findings is set out in Appendix 2. Overall the findings from inspection are positive, but there is still progress to be made in leadership and management and in ensuring continuity in children's early education and learning experiences. The ETI also carried out an evaluation of the Developmental Programme for 2 to 3 Year Olds in Sure Start settings.

### Wider Executive Policy

2.8 The education service is being shaped by a number of wider Executive policies and early years education and learning services assist in the delivery of a range of outcomes for children and families such as those set out in the Programme for Government 2011-2015, Children and Young People's 10 Year Plan, Play and Leisure Policy, Child Poverty, Cohesion Sharing and Integration, and developments in relation to child care policy and the new Delivering Social Change framework.

### Consultation and Engagement

2.9 On 25 June 2010 the former Education Minister Caitríona Ruane, launched the consultation on the draft Early Years (0–6) Strategy. The draft strategy proposed a vision, aims and objectives that would link the range of education and health early





years services for children with the new Foundation Stage in the first years of primary school.

- 2.10 A number of fundamental issues were raised which led to the conclusion that there was a pressing need to set out a clear way forward for early years education and learning.
- 2.11 On 2 July 2012 the Minister for Education John O'Dowd published the summary report of responses to the consultation on the draft Early Years (0-6) Strategy. The summary is available at: http://www.deni.gov.uk/response\_to\_early\_years\_consultation.pdf
- 2.12 On 4 December 2012 'Learning to Learn' was published for focused consultation, the summary report of responses to that consultation is available at <a href="http://www.deni.gov.uk/index/support-and-development-2/early-years-education/learning-to-learn.htm">http://www.deni.gov.uk/index/support-and-development-2/early-years-education/learning-to-learn.htm</a>
- 2.13 The Department established an Early Years Stakeholder Advisory Group; the membership of this Group is set out in Appendix 3. The group has met on eleven occasions from October 2010 to June 2013.

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# RATIONALE FOR REVISED APPROACH

- 3.1 The Executive is committed to achieving a sustained long term reduction in poverty and an improvement in children and young people's health, wellbeing and life opportunities. Whilst there is no single government department with overall responsibility for every early years service that children and their families need, the Delivering Social Change (DSC) framework seeks to co-ordinate key actions across Executive Departments to take forward work on priority social policy areas. The DSC framework aims to deliver a range of measures to tackle poverty and social exclusion and has identified early intervention as a priority theme.
- 3.2 The Department of Education is responsible and accountable for the early years education and learning services it provides to children and their families across a range of programmes, these programmes do not operate in isolation. Health services such as paediatrics, health visiting and ante and post natal services are required by children and families in early years, as well as social services and welfare which are the responsibility of other departments such as DHSSPS and DSD. OFMDFM is progressing a child care strategy and co-ordinating work on child poverty.
- 3.3 Whilst different departments lead on specific areas of early years policy or delivery, the overall aim of the Executive's priorities and commitments in the Programme for Government is to stimulate interventions that break the cycle of deprivation, educational under-achievement, and to improve health and wellbeing. There are a number of challenges across the range of early years education and learning services which need to be addressed to strengthen the contribution these services make to improving outcomes.
- 3.4 Aspects of early years policy have been realigned between DE and DHSSPS.
   Childminding and day care policy reverted back to DHSSPS in 2011, and DHSSPS
   lead on 'Families Matter' the Regional Family and Parenting Strategy. The starting position for revisiting the draft Early Years (0-6) Strategy is therefore very different



from its origins in 2006. In recognition of the need to work more collaboratively in the interests of children and families the new approach is collaborative and outward looking. The need for health, parenting, education and social services to work together is clear, and this will be reflected in the drive for a more coherent government approach through the DSC framework.

- 3.5 After a period of growth in investment in public services, the current difficult economic climate has resulted in constrained public spending in both capital and resource budgets. Education, as a result of the cuts imposed by the British Government to the Block Grant, faces unprecedented financial challenges as the level of funding available across Budget 2011-15 is less than had previously been in place. A Savings Delivery Plan was developed to address this gap in funding and the savings measures, totalling some £206 million in resource funding by 2014-15, seek to protect spend on Departmental priorities; bear down on unnecessary bureaucracy; and protect, as far as possible, funding for frontline services.
- 3.6 The Minister's priorities for education are focused on raising standards and narrowing the gap in achievement levels. A suite of education policies, which reflect these priorities, are in place and this framework sets early years education and learning services within that overall approach, where the importance of delivering high quality education services for children before and in the first years of compulsory education is recognised.
- 3.7 Alongside the decrease in available resources, increasing expectations, an increasing birth rate and changes in demography are placing significant additional demands on early years education and learning services. Parents increasingly expect to be able to access early years education and learning services at times and in ways that suit them. Where possible the Department aims to meet parental and societal expectations for early years education through policy, legislation and funding which enables a range of providers to deliver programmes aimed at delivering improved outcomes for children. Access to early years education is an important issue for many parents and families and for many pre-school is the first experience of the education environment.

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- 3.8 The Pre-School Education Programme is funded to provide one year of non-compulsory pre-school education, delivered in line with a curriculum, which builds upon the learning that children experience at home. It is not provided to meet the day care needs of parents. It provides a rich variety of challenging play activities and other experiences in a stimulating environment to help children learn and develop and also to prepare them for primary school.
- 3.9 The Department also aims to deliver on the Programme for Government Commitment for pre-school places, but there continues to be challenges in terms of admission processes, demand, supply and capacity. Accessing a funded pre-school place is an important educational opportunity for very young children. There needs to be a sustained approach to raising standards in provision to ensure that the educational offer is of a consistently high quality. There is also a need to respond to the increasing number of pre-school children presenting with special educational needs and other additional needs.
- 3.10 The Executive's Programme for Government identifies as a priority the delivery of high quality public services and gives a clear commitment to the establishment of a new Education and Skills Authority (ESA) in 2013. Through the creation of ESA the work of teachers and school leaders and those working in early years and youth settings will be supported by a modern, efficient and professional education body focused on the quality of education and the needs of our young people. Early years education and learning will be a key priority for ESA.



# **REVISED FRAMEWORK**

- 4.1 In a statement to the Assembly in July 2012 the Minister for Education set out the outcome of the consultation on the draft Early Years (0–6) Strategy and indicated the approach he intended to adopt to progress work on early years.
- 4.2 The Minister announced that he would proceed with a two strand approach to early years. The first strand would be the development of a revised strategy with a clear focus on early years education and learning, focused on what the Department of Education can do to ensure young children are prepared, supported and encouraged to learn. The Minister indicated that this would complete a suite of educational policies which will drive educational reform, raise standards overall and close the gap between the highest and lowest achievers. In parallel with the development of an early years education and learning strategy, the Minister announced that he would be engaging with Ministerial colleagues to explore the potential for enhanced co-operation around early intervention, and that the new DSC framework could offer a vehicle to target additional support to those who need it most.
- 4.3 The Learning to Learn framework provides a clear policy focus for the Department and ESA, where the investment in early years is directly linked to supporting high quality services, across a range of providers, to deliver better outcomes. It also provides a framework for enhanced coordination and collaboration.

### Vision and Goals

- 4.4 In support of the DE vision "every young person achieving to his or her full potential at each stage of his or her development" the framework reflects the two overarching goals for education:
  - Raising standards for all

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O Closing the performance gap, increasing access and equality

There are three enabling goals to achieve the overarching goals. They are:

- Developing the education workforce
- Improving the learning environment
- Transforming the governance and management of education

### Overall Policy Aim for Early Years Education and Learning

4.5 Setting an overarching policy for early years education and learning, aligned to the overall education priorities provides a clear framework for all early years education and learning provision. It also clarifies the scope of early years education and learning services which are under the remit of the Department of Education and makes the necessary links with the services under the remit of other departments and agencies, particularly DHSSPS. The overall policy aim is:

All children have equal opportunities to achieve their potential through high quality early years education and learning experiences.

### **Policy Objectives**

- 4.6 In support of the policy aim, the policy objectives are to:
  - provide equitable access to high quality early years education and learning services;
  - support personal, social and emotional development, promote positive learning dispositions and enhance language, cognitive and physical development in young children;



 provide a positive and nurturing early learning experience, as well as a foundation for improved educational attainment and life-long learning;

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- identify and help address barriers to learning, and reduce the risk and impact of social exclusion and the need for later interventions; and
- encourage and support parents in their role as first and ongoing educators.

### Early Years Education and Learning Principles

- 4.7 The following principles underpin the planning and delivery of early years education and learning services, and collaborative working across a range of services and sectors outside the remit of the Department of Education.
  - The early years education and learning needs of all children is the key focus of provision – the individual characteristics and needs of each child are recognised and respected and early years education and learning provision helps them develop cognitively, emotionally, physically and socially.
  - Education and learning begins at birth the importance of the home learning environment, and children's overall experiences from birth, in improving educational outcomes is recognised and supported through working in partnership with parents and carers as the child's first and ongoing educators.
  - Children and their families are entitled to high quality, age appropriate early years education and learning services and opportunities – delivered in safe and inclusive environments, led by a skilled workforce, and evaluated against quality standards where the importance of play in its own right, and as a pedagogical tool is recognised.

- The rights of children and their families are respected early childhood is a significant and distinct time in life and as such it should be nurtured, respected, valued and supported in its own right and for the significant foundation it provides for future and lifelong learning.
- Equality of opportunity and inclusion are essential characteristics of quality early years education and learning – all children, regardless of their special educational needs, disabilities, gender, cultural, religious, socio economic, or linguistic backgrounds are provided with practical, challenging activities in a stimulating environment which help them achieve their potential.
- Collaborative working among the statutory, voluntary, and other relevant sectors and professional bodies will play an important part in securing improved outcomes for young children in their early years recognising that children are provided with other opportunities to learn and develop outside funded and formal education provision (such as childminding and day care).
- 4.8 The principles of the UN Conventions on the Rights of the Child and the Rights of Persons with Disabilities have been taken into consideration when developing the framework. This framework should promote children's rights and reflects the main guiding principles of the UNCRC and UNCRPD.

### What is needed?

4.9 The aim, objectives and underpinning principles provide a framework for action. In order to deliver improved outcomes there are issues that need to be addressed across the range of early years education and learning services and the Department will begin implementing the following actions.



## ACTIONS

Overarching Goal	Raising Standards for All	
Outcome	All children benefit from a high quality early years education and learning experience and acquire a positive disposition for further learning.	
Rationale for Change		
legislation (Education (NI) Or arrangements for the parent preference) preferences as to for their child; this includes t Arrangements this requires th olds who do not secure a pla- arrangements may result in s statutory provision. Provision	bgramme should be focused on children in their pre-school year. Current der 1998) requires every Education and Library Board (ELB) to make of a child resident in the area of the board to express (in order of the school at which they wish pre-school education to be provided two year olds. As highlighted in the Review of Pre-School Admissions the ELBs to process a significant number of applications for two year ce because of the priority given to target age children. The current some target age children not being able to access a pre-school place in for reception and two year olds in the Pre-School Education Programme propriate and removing the provision will provide clarity for area planning	
there continues to be variation collaboration with parents, the	that while the overall quality of pre-school provision is very good, on across providers, with issues around: leadership and management, he quality of the external support provided by the early years specialists, tion and the transitions from pre-school to Foundation Stage.	
Developmental Programme for	curricular links at all transition points, for example, Sure Start or 2-3 Year Olds/Pre-School Education Programme/Foundation Stage, in n children's learning experiences.	
	rrently focuses on the Pre-School Education Programme and does not funded early years support services.	
Every School a Good School ( system for non-statutory set	(ESaGS) applies to schools only; there is no equivalent formal interventior tings.	
	Education indicated that research on the educational outcomes of um pre-school experience should be taken forward, and that the t Irish-medium is considered systemically throughout policy development	

Key Action		Timing
1.1 The Department will redefine the Pre-School Education Programme to focus on children in their pre-school year by:	a) Legislating <sup>3</sup> to differentiate between pre-school provision for children in their final pre-school year and other provision to ensure that the open enrolment procedures for admission to pre-school education apply to children aged at least 3 years and 2 months.	
,,	Where a nursery school or nursery unit is under-subscribed, the level of under-subscription will be taken into consideration in assessing the need for pre-school places across all settings on an area basis. The implications for funding and sustainability will be considered on a case by case basis. Nursery schools and nursery units will still be able to provide services for two year olds and their families, outside of the Pre-School Education Programme, but the children will not be admitted as pupils.	Implementing
	<ul> <li>b) The Department will develop potential options for a two year old programme which could operate across a range of funded pre-school settings subject to need and capacity. The options will be informed through direct engagement with key stakeholders. The programme will be in place in time to coincide with the re-defined age range for admission to pre-school education.</li> </ul>	the actions will begin from date of publication.
	c) Legislating <sup>3</sup> to remove the ability of primary schools to admit underage children to reception classes.	
	In terms of schools with reception classes which do not include older children, the relevant Managing Authority will need to consider whether to bring forward a development proposal required under Article 14 of the Education and Libraries (NI) Order 1986 before any significant change can be made to a school i.e. to establish a part-time nursery class where previously a reception class was in operation. The moratorium at 1.9a will apply.	

<sup>3</sup> Subject to the legislative process



Key Action		Timing
1.2 The Department will ensure that experiences in primary school build more effectively on the child's previous education and learning experiences by:	a) Extending the Foundation Stage to incorporate two phases. A non-compulsory year (pre-school) and two compulsory years (primary), to enable pre-school settings and primary schools to develop better links between the statutory primary and non-statutory pre-school curricula. <sup>4</sup>	Implementing the actions will begin from date of publication.
	<ul> <li>b) Developing guidance, information and support materials for parents, families and practitioners on preparing for and managing transitions from home to the extended Foundation Stage and on to Key Stage 1.</li> </ul>	
	c) Commissioning research on the educational outcomes of pre-school Irish-medium Education as outlined in the Review of Irish-Medium Education.	
1.3 The Department will apply the principles of Every School a Good School to all DE funded early years provision by:	a) Ensuring all DE funded services in the 0-6 age range are subject to a thorough area based inspection process, including the Sure Start Developmental Programme for 2-3 Year Olds, and all relevant support services for pre-school.	Implementing the actions
	b) Developing protocols for support and intervention, which align with those for ESaGS, where the quality of provision in DE funded non-statutory early years settings is below standard. Protocols will also be developed to quality assure settings prior to entry to the Pre-School Education Programme.	from date of publication.

Subject to the legislative process

Prepared, Supported and Encouraged to Learn

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Overarching Goal	Closing the performance gap, increasing access and equality
Outcome	All children progress and develop equitably, with appropriate support for children who face barriers to learning.

### **Rationale for Change**

Inspection findings and feedback from early years practitioners highlight the prevalence of underdeveloped social, emotional, communication and language skills of young children compared to expected development.

The proposals for the Review of SEN and Inclusion focus on early identification, assessment and intervention. All funded pre-school settings will be expected to meet, within the setting, the needs of children with SEN and or disability at Level 1 of the new SEN framework, and by the setting with support or guidance from the ELB at Level 2. A statement in the form of a co-ordinated support plan will be put in place for those children who need it at Level 3. The early years settings pilot, initiated by the review, aims to improve the capacity of the early years settings to be able to identify, assess and meet the needs of children with SEN and, where the needs are not able to be met by the setting alone to request ELB/ESA support. The evaluation of the pilot will be used to inform a future model of SEN best practice for early identification, assessment and provision across early years settings.

The targeted Sure Start Programme is area based; the needs of children and families are not. The Sure Start Developmental Programme for 2–3 Year Olds targets approx 12 children per programme. There has not been an overall evaluation of how Sure Start operates in the north of Ireland, including any review of how it is strategically and operationally aligned with education objectives or the wider Executive priorities.

The funding for Extended Schools, aimed at providing additional services for children experiencing barriers to learning because of disadvantage, is available to statutory nursery schools and units, but not to voluntary or private providers with funded places who would also meet similar criteria.

There is a need for a more co-ordinated approach to the planning and provision of early intervention services for children and families which are funded, managed and delivered by a range of departments, agencies and non-statutory providers, to maximise available resources.

There is a need to identify whether parents within particular groups or areas are not applying for a pre-school place or are not progressing through to Stage 2 of the admissions process in order to maximise uptake rates and identify the need for outreach.

### **Key Action** Timing 1.4 The a) Refocusing the use of extended schools (ES) funding for nursery Department schools and units who meet the eligibility criteria, to ensure that will review the extra support helps identify and address underdeveloped how early years social, emotional, communication and language skills of young education and children. learning services b) Establishing criteria, similar to that used for ES, for voluntary are effectively and private settings in the Pre-School Education Programme targeted to to access additional resources proportionate to the amount address barriers Implementing they receive per place. The funding will be additional to the ES to learning and the actions funding currently available for statutory settings and should enhance access will begin be used to help identify and address underdeveloped social, and equity by: from date of emotional, communication and language skills of young children. publication. c) Leading a review of the Sure Start Programme, with input from DHSSPS, to assess the extent to which the investment is helping to secure improved wellbeing and development outcomes for children and families in the most disadvantaged areas. The review will also consider the needs of those currently accessing the services and make recommendations on the need for a form of admission criteria to be developed to ensure that those who need these services most can avail of them. d) Developing potential options for the expansion of the Following Developmental Programme for 2/3 Year Olds following on from review of Sure the outcome of the review of Sure Start, this will also include Start. the need for admission criteria. e) Monitoring the uptake and completion of early years education Implementation and learning opportunities by children at risk of exclusion, will begin including children with special educational needs and/or from date of disability, looked after children and traveller children and publication. newcomer families and families living in rural areas. f) Subject to recommendations emerging from the evaluation of the current pilots in early years settings initiated by the Review Following of SEN and Inclusion, consider the need for extension of these evaluation. pilots which are aimed at improving the access to specialist support and building capacity across pre-school settings.

Key Action		Timing
1.5 The Department will collaborate with other departments to work towards a common goal of improving outcomes for children, by:	a) Actively seeking opportunities for investing jointly with DHSSPS, DSD, DoJ and OFMDFM under the DSC framework in evidence based family intervention/parenting programmes planned, commissioned and evaluated through appropriate delivery structures.	Planning will begin
	<ul> <li>b) Improving the co-ordination of service delivery to individual families by ensuring that early years education and learning services/workforce are supported to integrate with the DHSSPS Family Support Hubs and into the Health and Social Care Trust Early Years teams' family support structures.</li> </ul>	from date of publication.



Enabling Goal	Developing the Education Workforce
Outcome	The workforce is appropriately skilled, competent and supported to deliver effective early years education and learning services to all children, their parents and families.
Rationale for Change	
	ssues about leadership and management and the quality of provision, less across a range of early years settings.
private settings by early years s statutory and voluntary sectors	ht that the quality of the external support provided to voluntary and pecialists remains variable. There is a need for all settings within to work more collaboratively, disseminate existing good practice, erience of qualified teachers, and build capacity and further develop prce.
	ontinuous professional development and the exceptional closure days h are currently less than statutory settings; this can impact on the dertake further training.
Children Under Age 12. These a	ed new Minimum Standards for Childminding and Day Care for apply to all registered childcare settings, including all funded voluntary School Education Programme and relevant Sure Start services.
Children's needs cross organisational boundaries particularly between health, education and social services. The importance of multi-disciplinary and multi-agency working, together with good communication and information sharing are essential to the common goal of improving outcomes for all children and their families.	

Key Action		Timing
1.6 The Department will establish appropriate support mechanisms to achieve the highest standards of pre-school provision through collaboration and dissemination of	a) Creating a number of pilot Early Years Education Support Clusters to raise standards by making greater use of the teaching expertise in nursery schools and units, special schools, expertise across other relevant providers and early years specialists. There will be at least two clusters in each board area and one other which may be Irish-medium specific. The clusters will also provide an opportunity to share practice in terms of successful strategies for parental engagement.	Planning will begin from date of publication. To be in place for 2014/15
best practice by:	b) Developing an 'Excellence in Early Education Fund' to provide seed/additional funding to the clusters to incentivise greater collaboration, and support the additional requirements on the lead cluster which ideally ETI has assessed as 'outstanding' in the most recent inspection.	academic year.
	c) Liaising with DHSSPS around the current qualifications relevant to early years education and learning particularly around literacy and numeracy.	Planning will begin from date of publication.
	<ul> <li>d) Developing a programme of continuous professional development for principals, teachers and staff in Foundation Stage and funded pre-school settings with a focus on the pedagogy of play and leadership and management. Training for Management Committees will also be developed for funded pre-school settings.</li> </ul>	To be in place for 2014/15 academic year.
	e) Revising the number of development days available for non-statutory settings in the Pre-School Education Programme for staff training and development.	Planning will begin from date of publication.



# Key Action Timing 1.7 The Department will work with DHSSPS to develop protocols for delivery bodies to enhance information sharing, early identification and intervention services for children and families at risk, and review joint training requirements across disciplines Planning will begin from date of

publication, protocols to be developed by end of 2014.

as well as improving inter-professional communication.

Enabling Goal	Improving the Child's Learning Environment
Outcome	High quality education and learning services delivered in safe, nurturing and accessible environments in partnership with parents and carers as their child's first and ongoing educators.

### **Rationale for Change**

The pattern of provision for pre-school and the duration of session time can range from 2.5 hours to below 4.5 hours (part-time, with no meal) and 4.5 hours or over (full-time, with a meal) per day. Available evidence from the Effective Pre-School Provision in NI (EPPNI) found no discernable difference in children's cognitive development at the start of primary school between those who attended full-time and those with part-time attendance, yet the Department is regularly asked to approve development proposals for new full-time provision or conversion from part-time to full-time. There is a need to review the position on full-time provision.

Under the Local Management of Schools arrangements, it is a matter for school Boards of Governors and Principals to plan and use resources to maximum effect in accordance with their own needs and priorities, including setting staffing levels. The current ratio for statutory nursery schools and units is 1:13, normally one teacher and a nursery assistant to every 26 pupils; children are presenting with special educational needs and other additional needs, and under the existing and proposed Code of Practice on the Identification and Assessment of SEN settings are required to identify, assess and make provision necessary to meet the needs. There is a need to review the suitability of this ratio in recognition of the increasing prevalence of children with special educational needs and/or disability in the pre-school sector.

The maximum enrolment number for classes in statutory nursery settings is currently set at 26, the Review of Pre-School Admissions Arrangements in 2012 recommended this should be reviewed with a view to introducing greater flexibility into the system.

A range of statutory agencies, voluntary, charitable and community organisations are active and effective in working with parents, and DHSSPS lead on parenting. The role of the Department of Education in terms of parenting is to ensure that parents understand the value of education and are supported to be their child's first and ongoing educators. There is an ongoing need to offer programmes of support for parents, particularly for those at risk or hard to reach families, to provide a positive and supportive home learning environment and encourage parents to become more active partners in their child's education.



Practitioners may need support to improve how they work more effectively with parents, and to learn from others about best practice in parental engagement.

The Building Handbook for nursery schools determines the size, shape and layout of nursery provision only and does not provide scope for wider use of the premises. C2k is not provided for nursery schools whilst it is for nursery units within primary schools.

Although settling in times are at each school and pre-school's discretion, this varies across and between settings and some parents complain that it is unnecessarily lengthy, in some cases up to 8 weeks, ETI would comment if settling in times are at the latter end of the scale and when the procedures do not differentiate between children. More cognisance should be taken of the other pre-school experiences that children may have for example attendance at a playgroup/crèche/the Sure Start Developmental Programme for 2-3 Year Olds. The needs of the child are central but guidance is required on this issue for both pre-school and Year 1 of primary school.
Key Action		Timing
1.8 The Department will revise the Pre-School Education Programme to ensure that all target age children benefit from an equitable pre-school experience by:	a) Introducing temporary flexibility in class size for nursery schools and nursery units up to a maximum class size of 30 (in line with current arrangements for Foundation Stage) where the school is over subscribed with target age children, the additional children are all target age, and the Board of Governors and the Managing Authority are satisfied that the premises and staffing structure can support the increase and maintain the ratio 1:13. This is designed to allow some flexibility, per class, where the school request it, and the ELB/ESA approves it. The maximum class size will otherwise remain at 26 and the approved class size will return to 26 at the end of the school year. Approved additional places will be funded on an equivalent per pupil basis.	Planning will begin from date of publication. To be in place for 2014/15 academic year.
	b) Piloting the deployment of additional nursery assistants in nursery schools and nursery units to increase the staff to child ratios. In taking this forward the Department will work directly with nursery school and primary school principals to develop this pilot.	Planning for pilots to begin during 2013/14 academic year.
	c) Issuing guidance on reducing the length of settling in time for pre-school and Year 1 to take account of the child's previous experience. There will always be the need for flexibility in relation to particular situations or circumstances. The overall aim is to ensure that all children are settled into, and experience, the full or part-time day in pre-school and Year 1 as early as possible from the beginning of September each year.	Guidance will issue for 2014/15 academic year.



Key Action		Timing
1.9 The Department will over time standardise patterns of attendance as part of the Pre-School Education Programme by:	a) Placing a moratorium on any new or additional full-time provision or conversion from part-time to full-time (defined as over 4.5 hours) in advance of a review of the current levels of full-time provision, existing research, and the needs of children being served by it.	From date of
	<ul> <li>b) Assessing the potential implications of and options for standardised patterns of attendance as part of wider considerations of area based planning for pre-school provision.</li> </ul>	publication.
1.10 The Department will adopt an area based approach to managing the early years estate and consider the optimum use of premises by:	a) Reviewing the Building Handbook for Nursery Schools to reflect the additional need for parental and community engagement, and the accommodation, space, furniture and facilities required in current and future educational contexts.	Initial work to commence from date of
	<ul> <li>b) Assessing the ICT infrastructure requirements of nursery schools and any associated needs of DE funded non-statutory pre-school settings.</li> </ul>	publication.

Enabling Goal	ioal Transforming the Governance and Management of Education	
Outcome	Early years education and learning services are modern, accountable, child-centred and delivered efficiently and effectively in line with DE policy.	
Rationale for Change	·	
focused on the Pre-School Educ	Advisory Groups (PEAGs) in each of the 5 ELBs, and their remit is cation Programme. There is a need to review the role of the PEAGs and to the Child Care Partnerships who manage Sure Start.	
	ollecting, collating and managing information on funded early years for children up to compulsory school age.	
the second se	between the ELBs/ESA and the Department to ensure that the actions Pre-School Admissions Arrangements are taken forward.	
Funding is currently provided to a range of organisations delivering early years services on behalf of DE, and accountability arrangements vary depending on the sector and across settings. Parents can appeal to an independent admissions appeal tribunal in the case of applications for a funded pre-school place in a nursery school or unit. Tribunals can only consider whether the published admissions criteria have been applied, and applied correctly, or not. If an appeal is upheld the child can be admitted supernumerary. There is currently no right of appeal in the case of applications to a non-statutory funded pre-school setting.		

Key Action		Timing	
1.11 The Department will ensure the effective planning, management and	a) Clarifying and communicating early years policy and priorities to enable ESA to deliver the pre-school admissions system and provide advice on future development proposals in line with DE policy.	To begin immediately following establishment of ESA.	
co-ordinated delivery of early years education and learning services by:	b) Reviewing the adequacy of current governance and accountability arrangements in place across the range of funded early years programmes. The Department will liaise with DHSSPS around the need for an appeals mechanism for non-statutory pre-school settings.	To begin from date of publication.	
	c) Requiring ESA to review current arrangements for the delivery of all funded pre-school services to achieve maximum benefit from a single authority, including reviewing the role of PEAG generally and in relation to the Child Care Partnerships.	To begin immediately	
	<ul> <li>Requiring ESA to create a comprehensive Management Information System for pre-school admissions, and early years education services funded by DE for children up to compulsory school age.</li> </ul>	following establishment of ESA.	
Review of Pre-School	t and ESA will implement all remaining actions in the Admissions Arrangements aimed at streamlining and for accessing pre-school places, and raising standards.	Some actions are dependent on legislative changes, others are in progress.	

### NEXT STEPS

- 5.1 Further work, including engagement and dialogue with stakeholders will inform implementation. Given the necessary lead-in times to introducing changes to legislation, guidance, and the need for reviews of aspects of delivery, balanced with the need to ensure stability for those currently delivering early years education and learning services, full implementation will be carefully staged over the next two to three years.
- 5.2 Work will begin immediately on a number of actions including taking forward measures to raise standards through the establishment of cluster groups, extending the Foundation Stage, the review of Sure Start, and subject to necessary approvals bringing forward legislative changes.<sup>5</sup> Work will also begin on those actions to be introduced at the beginning of the next financial and academic years including the refocusing and development of Extended Schools funding, issuing of revised guidance for early years settings, and the introduction of temporary flexibility to overall class size in statutory pre-school settings.

#### Timing, Resources and Transition

5.3 It is hoped that full implementation will be achieved by 2015/16. In implementing the actions existing early years budgets, outside of LMS, will be reviewed with a view to redistributing funding which is no longer consistent with the framework aims and objectives. Additional resources will be required to ensure the actions are implemented in full. The new arrangements will be implemented by the Department and ELBs/ESA.

<sup>5</sup> Subject to the legislative process





### **Delivery Partners**

5.4 Having a single body responsible and accountable for all the early years education and learning services funded by DE will enable integrated planning and commissioning of the range of early years education and learning services. In the interim, the Department will engage with the Boards and a range of practitioners both in the planning and implementation of the various actions.

Appendix 1

### SURE START, PRE-SCHOOL AND THE FOUNDATION STAGE 2012/13

Number of pre-school settings		
Statutory Nursery Schools	97	
Statutory Nursery Units	224	
Voluntary/private settings (funded pre-school places)	390	
Total Number of Pre-School Settings	711	

Total Number of Primary Schools offering Foundation Stage	841
Total Number of Frinary Schools offering Foundation Stage	041

# Pre-School sector - Pupils and classes broken down by ELB and attendance type - 2012/13

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School type	<b>T</b>	ELB				<b>T</b> ( )	
	Туре	BELB	WELB	NEELB	SEELB	SELB	- Total
Voluntary and	Total Funded Pupils PT	669	1398	2104	1872	2367	8410
Private	Total no Groups PT	45	86	128	113	130	502
	Full-Time Pupils	1514	477	312	809	874	3986
	Part-Time Pupils	0	313	1089	208	314	1924
Numericali	Total no Pupils	1514	790	1401	1017	1188	5910
Nursery schools	Full-Time Classes	58	18	12	31	33	152
	Part-Time Classes	0	12	42	8	12	74
	Total no Classes	58	30	54	39	45	226
	Full-Time Pupils	1271	1024	600	548	1627	5070
Nursery units	Part-Time Pupils	104	801	1087	1430	211	3633
	Total no Pupils	1375	1825	1687	1978	1838	8703
	Full-Time Classes	49	39	23	21	62	194
	Part-Time Classes	4	31	42	55	8	140
	Total no Classes	53	70	65	76	70	334

Source: NI school census

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Children in Foundation Stage in primary schools 2012/13 enrolments, children entitled to free schools meals (FSME), children with special educational needs (SEN), newcomers

	Enrolment	FSME	SEN Stage 1-5	Newcomers <sup>1</sup>
Year 1	24871	7514	1846	1392
Year 2	23592	7422	3675	1104
Total	48463	14936	5521	2496
Percentage of total children in Foundation Stage		31%	11%	5%

Source: NI school census

Note:

1. A newcomer pupil is one who has enrolled in a school but who does not have the satisfactory language skills to participate fully in the school curriculum, and the wider environment, and does not have a language in common with the teacher, whether that is English or Irish. This has previously been referred to as English an Additional Language. It does not refer to indigenous pupils who choose to attend an Irish-medium school.

#### Sure Start Projects

Childcare Partnership Area	No of Sure Start Projects	No of Children Registered
Eastern CCP (BHSCT)	9	5941
Eastern CCP (SEHSCT)	3	4181
Northern CCP	6	5316
Southern CCP	8	8866
Western CCP	9	10015
Total	35	34319

Source: Sure Start Database - April 2013

Appendix 2

### EVIDENCE FROM THE EDUCATION AND TRAINING INSPECTORATE

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The Chief Inspector's report launched on 17 October 2012 and covering the reporting period from 1 April 2010 to 30 June 2012 indicated that:

- The overall effectiveness of approximately three-quarters (76%) of the pre-school settings inspected was evaluated as good or better;
- A small number of settings were evaluated as inadequate;
- The percentage of voluntary and private settings evaluated as good or better has increased from 70% to 73% since the last reporting period; however, in the statutory sector there has been a slight drop from 85% to 81%; and
- Achievements and standards are good or better in 80% of the pre-school settings inspected. In nursery schools, achievements and standards were evaluated as good or better in 88% of settings, a reduction from 94% while in voluntary and private pre-school settings they improved by 5% to 78%.

#### Key Messages from the ETI Inspection of Pre-School Provision

#### **Quality**

 Most children attending pre-school settings, regardless of the sector, experience a good or better pre-school education which is crucial to their future education and wellbeing;

- In the good to outstanding settings, the staff communicate with a range of other organisations and professionals and in the best practice, these settings have also begun to work more collaboratively with other pre-school providers to share their knowledge and skills;
- The quality of provision for children who transfer mid-term, especially those children transferring into a pre-school class, including reception, as they reach the appropriate age, remains variable especially when they are enrolled in a composite class with children from at least one other year group; and
- The quality of planning to meet the children's differing needs and the assessment of their progress remain the most frequently identified areas for improvement across all sectors.

#### <u>Leadership</u>

- There is a strong correlation between leadership and management which is good or better and the quality of provision, standards and the overall effectiveness of the pre-school setting across sectors;
- A range of factors continue to impact on the leadership and management in the voluntary and private sector including the inexperience of staff in leadership roles; the annual change in the membership of the management group; and frequent turnover of staff;
- The most effective leaders are proactive in accessing continuing professional development and training for staff through a range of methods, including collaborating with other practitioners and professionals;
- The majority of leaders need to increase the opportunities for ongoing professional development for all staff; and

• There remains variation in the overall effectiveness of the Irish-medium pre-school settings with leadership and Irish language proficiency identified as key issues.

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#### Transitions and Support

- There remains a variation in the practice and effectiveness regarding the sharing of information on the children's progress and achievements between pre-school settings and primary schools;
- The quality of the external support provided by the early years specialists to voluntary and private settings remains varied and a more detailed evaluation of this work is required;
- In the best practice, the settings promote greater involvement of parents by encouraging them to help their child to achieve his or her full potential; and
- Potential barriers to learning can also be reduced by the setting's development of active partnerships with local community groups and external agencies.

Appendix 3

### MEMBERSHIP OF THE EARLY YEARS (0-6) STRATEGY STAKEHOLDER ADVISORY GROUP

Paula Barr	Shantallow Sure Start
Sharon Beattie	General Teaching Council for NI (GTCNI)
Jenny Boyd	Enniskillen Nursery School
Marie Cavanagh	Gingerbread
Dr Marleen Collins	Education and Training Inspectorate
Gerry Conway	Health and Social Care Board
Louise Coyle	NI Rural Women's Network (NIRWN)
Gerardine Cunningham	Northern Ireland Social Care Council (NISCC)
Elaine Conway/Ellen Finlay/ Robyn McCready	Children in NI
Siobhan Fitzpatrick	Early Years the Organisation for Young Children
Sean Holland	Department of Health, Social Services and Public Safety
Pauline Leeson	Children in NI
Alice Lennon/ Dawn Crosby	Representative of ELBs
Alasdair MacInnes/ Richard Duffin	Department of Health, Social Services and Public Safety
Patricia McAlister	Altram
Barbara McConnell	Stranmillis University College
Majella McDowell	Galliagh Nursery School
Celine McStravick	National Children's Bureau



Maurice Meehan/Mary Black Paula Murray Kyra Pauley Heino Schonfeld/Michelle Harris Carolyn Stewart Public Health Agency Christ the Redeemer Primary School Women's Centres Regional Partnership (WCRP) Centre for Effective Services MENCAP





### LEARNING TO LEARN

A Framework for Early Years Education and Learning

