# Teacher Workload Survey 2019 

Technical report

## October 2019

Matt Walker, Jack Worth and Jens Van den Brande: National Foundation for Educational Research

## Contents

List of tables ..... 3
1 Introduction ..... 6
2 Sampling ..... 7
3 Piloting and cognitive testing ..... 10
4. Final questionnaire ..... 16
5 Cooperation and response rates ..... 41
6 Data processing and tabulation ..... 43
7 Weighting ..... 44
8 Data tables ..... 49
9 Modelling the factors which impact on teachers' working hours ..... 95
10 References ..... 104

## List of tables

Table 1: Changes made to the TWS 2019 ..... 12
Table 2: School cooperation rates ..... 41
Table 3: Teacher response rates, within participating schools ..... 42
Table 4: Weighting using entropy balancing to match sample to underlying population ..... 46
Table 5: Perceptions of the amount of time spent on non-teaching tasks by phase and school type ..... 49
Table 6: Perceptions of the amount of time spent on non-teaching tasks by Ofsted category ..... 52
Table 7: Perceptions of the amount of time spent on non-teaching tasks by full-time or part-time status ..... 53
Table 8: Perceptions of the amount of time spent on non-teaching tasks by role ..... 54
Table 9: Perceptions of the amount of time spent on non-teaching tasks by experience 55Table 10: Perceptions of the amount of time spent on support and management, andadministrative activities by phase and school type57
Table 11: Perceptions of the amount of time spent on support and management, and administrative activities by full-time or part-time status ..... 59
Table 12: Perceptions of the amount of time spent on support and management, and administrative activities by Ofsted category ..... 60
Table 13: Perceptions of the amount of time spent on support and management, and administrative activities by role ..... 61
Table 14: Perceptions of the amount of time spent on support and management, and administrative activities by experience ..... 62
Table 15: Perceptions of the amount of time spent on leadership tasks by phase and school type ..... 63
Table 16: Perceptions of the amount of time spent on leadership tasks by school Ofsted category ..... 66
Table 17: Perceptions of the amount of time spent on leadership tasks by full-time or part-time status ..... 67

Table 18: Strategies used by senior leaders to manage and plan professional time by
phase and school type
Table 19: Strategies used by senior leaders to manage and plan professional time by school Ofsted category69

Table 20: Proportion of all teachers viewing workload as a problem by teacher and school level variables70

Table 21: Differences in teachers' and middle leaders' levels of agreement on statements about working hours by phase and school type71

Table 22: Differences in teachers' and middle leaders' levels of agreement on statements about working hours by school Ofsted category 72

Table 23: Differences in teachers', middle leaders' and senior leaders' levels of agreement on statements about working hours by role

Table 24: Differences in teachers', middle leaders' and senior leaders' levels of agreement on statements about working hours by experience

Table 25: Differences in teachers', middle leaders' and senior leaders' views on their school's working environment by phase and school type

Table 26: Differences in teachers', middle leaders' and senior leaders' views on their school's working environment by school Ofsted category76

Table 27: Differences in teachers', middle leaders' and senior leaders' views on the effects of revisions to schools' policies and approaches by school type77

Table 28: Differences in teachers', middle leaders' and senior leaders' views on the
effects of revisions to schools' policies and approaches by school Ofsted category ..... 79

Table 29: Differences in teachers', middle leaders' and senior leaders' views on the effects of revisions to schools' policies and approaches by role80

Table 30: Differences in teachers', middle leaders' and senior leaders' views on
professional development by school type 81
Table 31: Differences in teachers', middle leaders' and senior leaders' views on professional development by school Ofsted category

Table 32: Differences in teachers', middle leaders' and senior leaders' views on
professional development by role
Table 33: Differences in teachers', middle leaders' and senior leaders' views on professional development by full-time and part-time status
Table 34: Differences in teachers', middle leaders' and senior leaders' views on professional development by experience ..... 85
Table 35: Differences in teachers' and middle leaders' views on line management by school type ..... 86
Table 36: Differences in teachers' and middle leaders' views on line management by school Ofsted category ..... 88
Table 37: Differences in teachers' and middle leaders' views on line management by role89
Table 38: Differences in teachers' and middle leaders' views on line management by experience ..... 90
Table 39: Differences in senior leaders' views on line management by school type ..... 91
Table 40: Differences in senior leaders' views on line management by school Ofsted category ..... 93
Table 41: Differences in senior leaders' views on line management by full-time and part- time status ..... 94
Table 42: Final model of classroom teachers / middle leaders' total working hours ..... 99
Table 43: Final model of senior leaders' total working hours ..... 101

## 1 Introduction

This technical report describes the methodology and analysis undertaken as part of the administration of the Teacher Workload Survey (TWS) 2019. The findings are presented in a separate report. The TWS is a large-scale nationally representative survey of teachers, middle leaders and senior leaders ${ }^{1}$ first conducted in 2016. The 2019 survey is based closely on the TWS 2016, and was conducted between 11-29 March 2019. The survey helps act as a national 'barometer' for teachers', middle leaders' and senior leaders' working conditions and forms a key part of the Department for Education's (DfE) commitment to improving the evidence base on what drives unnecessary teacher workload and what works to reduce it. The survey was conducted by the National Foundation for Educational Research (NFER). A DfE Steering Group and an Advisory Group of practitioners and teaching unions advised the research team.

[^0]
## 2 Sampling

This section describes the process of selecting the sample of schools that were invited to take part in the TWS 2019.

## Design considerations

The key sampling design consideration was to use the same sampling approach as the TWS 2016 (Higton et al., 2017), which was Probability Proportional to Size (PPS). The two stages of PPS are traditionally:

1. Stratify the primary sampling unit (PSU) by some measure of size, then by other strata of interest. In the case of the TWS, the PSU was the school and the measure of size was the headcount of teachers.
2. Randomly select the same number of participants within each selected school to take part in the study. This stage of the survey was removed from the TWS 2016 for several reasons:

- Requiring schools to draw a sub-sample of teachers on a random basis within their school would add a significant amount of workload for the school and hence would likely decrease the cooperation rate and eventual number of survey responses achieved.
- Response rates per school would differ meaning non-response weighting would be required. In the TALIS survey, thresholds were set stipulating minimum response rates and significant resource was in place to ensure these thresholds were met. The budget required for this level of support would have been disproportionate for the TWS.
- The variation in the size of the schools (in terms of the number of teachers) varies markedly by school. The only way to achieve an equal selection weight by teachers would be to set a very small target per school and sample far more schools. Given the time constraints and value for money, this was unrealistic.
- Disproportionate sampling by phase was an important element of the sampling process. Without this, far more primary schools would have been selected than secondary. As a result, most of the secondary teacher responses would have come from a small number of schools, which may have introduced significant bias.

Thus, rather than sample teachers in a second stage of PPS, a census was taken within the randomly selected schools instead.

In order to remain consistent with the TWS 2016, the same overall sampling approach using the one-stage PPS method was taken in this survey. Schools were selected with a probability proportionate to the number of teaching staff listed in the 2017 School

Workforce Census (SWC), which was the most recent available dataset at the time of sampling. Secondary schools are larger cluster units than primary, so the design ensured a large enough number of secondary clusters were present. Without oversampling, there was a significant chance of bias at the secondary school level, because too few PSUs would have been selected. The oversampling was corrected through weighting. This overall approach had both the advantage of remaining comparable with the previous workload survey, as well as ensuring there was a sufficient number of secondary schools and secondary teachers in the achieved sample of schools.

Teachers' responses within these randomly selected schools were self-selecting and the sampling method does not correct for the unequal selection probabilities that result from selecting schools by the size of the teaching body. As noted above, this design is a deviation from the ideal two-stage approach and leads to unequal selection probabilities for teachers which were subsequently corrected through weighting. This is justified by a larger achieved sample size and a much simpler process of administration for schools, resulting in improvements in response rates.

## The practicalities of research in schools

Some support and guidance activity with schools was undertaken in the current research to maximise response rates. This included engaging with schools during the recruitment phase and providing a large amount of explanatory materials to gain support and buy-in prior to the fieldwork going live. During survey administration, chasing activity via email and phone to schools was undertaken and reminder emails drafted for school coordinators to send to their teaching staff.

For each phase, a set of main samples ( 682 primaries, 481 secondaries and 40 special) and reserve samples (170 primaries, 120 secondaries and 10 special) were drawn. These sample sizes ensured that, based on conservative assumptions of response rates, the analysis was highly likely to be robust. In the end, the achieved sample exceeded these conservative estimates of response rates by a significant margin, hence guaranteeing the robustness of the analysis. All of the schools in the main and reserve samples were invited to take part.

## Sampling

The sampling procedure originated from a complete list of all schools in England obtained from Get Information About Schools. From this, any non-relevant school types were removed, leaving the following school types:

- Academy Converter
- Academy Special Converter
- Academy Special Sponsor Led
- Academy Sponsor Led
- Community School
- Community Special School
- Foundation School
- Foundation Special School
- Free Schools
- Free Schools Special
- Studio Schools
- Voluntary Aided School
- Voluntary Controlled School.

Any schools marked as "closed" or "proposed to open" were removed, followed by any schools specified only as "16 plus" or "Nursery" in the Phase field.

Separately, the SWC 2017 was used to aggregate the number of teachers currently at every school. The Unique Reference Number (URN) for every school served as a unique identifier to merge this information in with the master dataset.

At this point, any school with no information on the number of teachers in the school was given a value of the median number of teachers within that school's phase. The median number of teachers was used, instead of the average number of teachers, to avoid outliers upwardly or downwardly biasing the number of teachers within each phase. This was 13 teachers for primary schools, 18 teachers for special schools and 64 teachers for secondary schools. This imputation was made for 73 primary schools, 8 special schools and 31 secondary schools.

Data were then split into Primary, Secondary and Special phases and each dataset was sorted by the stratifiers - school type (academy and Local Authority (LA) maintained schools), geographical region (Government Office Regions code), the proportion of pupils eligible for free school meals (split into five quintiles from lowest to highest), and the number of teachers in the school. First, a randomly-selected starting school was drawn. Second, every Nth school was selected into the sample, where N is proportionate to the probability of selection.

## 3 Piloting and cognitive testing

This section describes the process of piloting and cognitively testing the TWS and supporting materials.

## Selection of schools and teachers

The schools approach letter, information sheet and privacy notice were piloted with a senior school leader in a primary school, secondary school and special school in December 2018.

The survey has separate routing for teachers/middle leaders and senior leaders. To test whether the questions for these two groups were performing as expected, the instrument was cognitively tested with a senior leader and a classroom teacher or middle leader in each of three different schools (a primary school, a secondary school and a special school) between January and February 2019. All pilot participants were recruited via NFER's School Leader Panel.

## Testing process

The purpose of piloting was to ensure that the schools approach letter was sufficiently clear and persuasive, and that the information sheet and privacy notice were giving school leaders all the information they needed to decide whether or not their schools should take part in the survey. The documents were emailed to participating headteachers and responses were collected via a short one page question and answer sheet.

The purpose of cognitively testing the survey instrument was to check that respondents interpreted the survey questions and instructions correctly. The process involved a researcher visiting each of the three schools, and sitting with the senior leader and classroom teacher or middle leader as they completed an online version of the questionnaire. Participants were tested separately, and asked to sound out their thoughts as they read through and answered each question in turn. Supplementary questions were asked about the clarity of the questionnaire at the end of this process.

## Feedback from testing

Pilot participants reported that the schools approach letter, information sheet and privacy notice were all easy to understand and contained all the information senior leaders wanted to see. One participant suggested that the reference in the approach letter to the different 'waves' of the survey, might be more easily understood if it referred to 'rounds' instead. This change was subsequently made to the letter.

A number of comments were made in relation to cognitively testing the survey instrument. As a result, a number of amendments were made to the survey, as summarised in the section below.

## Changes made as part of the questionnaire development phase

Following cognitive testing, a number of changes were made to the questionnaire, as can be seen in Table 1 below.
Table 1: Changes made to the TWS 2019

| Question | Revisions for 2019 (compared to 2016) | Reasons for changes |
| :--- | :--- | :--- |
| 1. In order to provide some context for <br> the survey, can you say which of the <br> following best describes your main role <br> at [INSERT SCHOOL FROM SAMPLE]? | Three categories were expanded: 'Head of <br> Department/Subject', 'Head of <br> Year/Phase', and 'Headteacher/ Head of <br> School or Acting Head'. A new category <br> was added, 'Executive Leader/ <br> Headteacher or MAT CEO'. | Additional response options have been <br> added to make it easier for participants to <br> identify a role that is relevant to them. |
| 2. In your most recent full working week, <br> approximately how many hours did you <br> spend in total on teaching, planning <br> lessons, marking, covering for absence, <br> interacting with other teachers, <br> participating in staff meetings, pastoral <br> care and other activities related to your <br> job at [INSERT SCHOOL]? | Additional guidance added: 'Please do not <br> include time spent travelling to work.' | Cognitive piloting revealed some teachers <br> were unclear as to whether this estimate <br> should include time spent travelling to <br> work. As a result, this clarification was <br> added. |
| 3. Of this total, approximately how many <br> hours did you spend on teaching in your <br> most recent full working week at | The word 'approximately' has been added. | For consistency, and where not already <br> present, the word 'approximately' was <br> added to all questions that asked for a time <br> [INSERT SCHOOL]? |


| Question | Revisions for 2019 (compared to 2016) | Reasons for changes |
| :--- | :--- | :--- |
|  |  | 'estimates' were required, as cognitive <br> piloting revealed that some teachers were <br> spending a lot of time trying to calculate <br> the correct number of hours, which was <br> adding to the survey completion time. |
| 4. Approximately how many hours did <br> you spend on the following activities <br> other than teaching in your most recent <br> full working week at [INSERT <br> SCHOOL]? | The word 'approximately' has been added. | See question 3 above. |
| 6. Approximately how many hours did <br> you spend on the following specific <br> support and management activities in <br> your most recent full working week at <br> [INSERT SCHOOL]? | The word 'approximately' has been added. | See question 3 above. |
| 7. Approximately how many hours did <br> you spend on the following specific <br> administrative activities in your most <br> recent full working week at [INSERT <br> SCHOOL]? | The word 'approximately' has been added. | See question 3 above. |
| 10. In your most recent full working <br> week, approximately how many hours <br> did you spend in total on school <br> management, staff supervision, | Additional guidance added: 'Please do not <br> include time spent travelling to work.' | Cognitive piloting revealed some senior <br> leaders were unclear as to whether this <br> estimate should include time spent |


| Question | Revisions for 2019 (compared to 2016) | Reasons for changes |
| :--- | :--- | :--- |
| interacting with other teachers, teaching <br> and on other tasks related to your job at <br> [INSERT SCHOOL]? |  | travelling to work. As a result, this <br> clarification was added. |
| 11. Approximately how many hours did <br> you spend on the following activities in <br> your most recent full working week at <br> [INSERT SCHOOL]? | The word 'approximately' has been added. | See question 3 above. |
| 14. In the last two years, have any of the <br> following school policies or approaches <br> been revised in your school as part of a <br> specific attempt to reduce workload? | New question. |  |
| 16. You said earlier that you worked <br> [INSERT RESPONSE FROM Q2 OR <br> Q10] hours in your last working week. <br> Approximately how many of those hours <br> were spent working during weekends, <br> evenings or other out-of-school hours? | The word 'approximately' has been added. | See question 3 above. |
| 19. To what extent do you agree or <br> disagree with the following statements <br> about the way you are managed? <br> Where reference is given to a 'manager' <br> in the options below, we mean the <br> person you report to. | Clarification added regarding what we <br> mean by 'manager'. Response option <br> removed: 'I am satisfied with the number of <br> hours I usually work'. Response options <br> added: 'My manager supports my well- <br> being'; 'The senior leadership team support <br> staff well-being across the school'; 'The | Cognitive piloting revealed some teachers <br> were unclear about what was meant by the <br> term 'manager'. As a result, this <br> clarification was added. New items about <br> well-being were also added. Response <br> option was removed to minimise burden on |


| Question | Revisions for 2019 (compared to 2016) | Reasons for changes |
| :--- | :--- | :--- |
|  | governing body/board support staff well- <br> being across the school'; 'My governing <br> body/board support my well-being'. | teachers due to the addition of new <br> options, and to avoid duplication. |
| 28. Which of the following subjects do <br> you teach on a regular basis? | Added response option: 'I don't teach a <br> subject'. | Some secondary senior leaders do not <br> actually teach a subject. As a result, this <br> response option was added. |
| 29. Are you any of the following? | Question changed from 'Are you a...?' <br> Response options added: 'A trainee <br> teacher'; 'A recently qualified teacher <br> (RQT)'. | This question was reconfigured to help <br> capture the views of teacher trainees and <br> RQTs. |
| 30. How many years have you been <br> working in...? | Expanded third response option to make <br> clear role being referred to was the one <br> given in Q1: '...your current role as a <br> [INSERT RESPONSE TO Q1]'. | Cognitive piloting revealed that some <br> teachers were unclear which role this <br> question was referring to. As a result, this <br> response option was changed to link back <br> to respondents' answers to Q1. |

## 4. Final questionnaire

## INTRODUCTION - Show to all

Teacher Workload Survey

National Foundation for Educational Research

Thank you for agreeing to complete this short survey, which should take no more than 15-20 minutes to complete. The 'Teacher Workload Survey' forms a key part of the Department for Education's (DfE's) commitment to improving the evidence base on what drives excessive teacher workload and what works to reduce it. The National Foundation for Educational Research (NFER) is delivering the 2019 Teacher Workload Survey on behalf of the DfE and we are very grateful for your support in completing it.

If you have any queries about the completion of this survey, please contact NFER at TWS2019@nfer.ac.uk

You can find more details about the research and how we will use the data you provide on the project information site: https://www.nfer.ac.uk/for-schools/participate-in-research/teacher-workload-survey-2019/

Please use the buttons at the bottom of the page to move through the survey, please do not use your browser's forward and back buttons.

Please note that if the survey is left inactive for over 20 minutes you will be timed out. If you exit the survey before the end, any answers that you have given may still be analysed.

Once submitted you will not be able to go back and change any of your answers.

| Q1 - Single response, Ask all, Force ${ }^{2}$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 1. | In order to provide some context for the survey, can | Please select one | 1.1 | Classroom Teacher |
|  | you say which of the following best describes |  | 1.2 | Head of Department/Subject |
|  | your main role at [INSERT SCHOOL FROM SAMPLE]? |  | 1.3 | Head of Year/Phase |
|  |  |  | 1.4 | Deputy or Assistant Head |
|  |  |  | 1.5 | Headteacher/Head of School or Acting Head |
|  |  |  | 1.6 | Executive Leader/Headteacher or MAT CEO |
|  |  |  | 1.7 | Other (Please specify) |

[^1]
## Working hours questions- TEACHER route

## Introduction for Teachers

## Working hours

The first questions cover the activities that are most common for classroom teachers and middle leaders (for example, heads of department/year or phase leaders)

Some questions will ask for an estimate of time spent in hours in your most recent full working week. "Full working week" means your last working week covering Monday to Sunday that was not shortened by illness, religious breaks or public holidays.

## Q2 - Open Response, Ask all, Prompt ${ }^{3}$

2. In your most recent full working week, approximately how many hours did you spend in total on teaching, planning lessons, marking, covering for absence, interacting with other teachers, participating in staff meetings, pastoral care and other activities related to your job at [INSERT SCHOOL]?

Please include tasks that took place during weekends, evenings or other out-of-school hours. Please do not include time spent travelling to work.

Round to the nearest half hour. As an example, three and a half hours would be recorded as 3.5 below
(numeric response)

## Q3 - Open Response, Ask all, Prompt

3. Of this total, approximately how many hours did you spend on teaching in your most recent full working week at [INSERT SCHOOL]?

Please only count actual teaching time.

Time spent on preparation, marking, etc. will be recorded later in the survey.

Round to the nearest half hour. As an example, three and a half hours would be recorded as 3.5 below. Please record a 0 (zero) if you spent no time on teaching in your most recent full working week. (numeric response)

[^2] complete the question if it is left blank or partially complete.

| Q4 - Multiple response, Ask all, Randomise order (4.11 remains fixed), prompt all except 4.11 |  |  |  |
| :---: | :---: | :---: | :---: |
| 4. Approximately how many hours did you spend on the following activities other than teaching in your most recent full working week at [INSERT SCHOOL]? <br> Include activities that took place during weekends, evenings or other off classroom hours. <br> Please exclude all time spent teaching. <br> Again, round to the nearest half hour. Please record a 0 (zero) if you spent no time on a listed activity. |  |  |  |
| 4.1 | Individual planning or preparation of lessons either at school or out of school | (Numeric response) |  |
| 4.2 | Team work and dialogue with colleagues within this school | (Numeric response) |  |
| 4.3 | Marking/correcting of pupils' work | (Numeric response) |  |
| 4.4 | Pupil counselling (including career guidance and virtual counselling) | (Numeric response) |  |
| 4.5 | Pupil supervision and tuition (including lunch supervision) | (Numeric response) |  |
| 4.6 | Pupil discipline including detentions | (Numeric response) |  |
| 4.7 | Participation in school management | (Numeric response) |  |
| 4.8 | General administrative work (including communication, paperwork, work emails and other clerical duties you undertake in your job as a teacher) | (Numeric response) |  |
| 4.9 | Communication and co-operation with parents or guardians | (Numeric response) |  |
| 4.10 | Engaging in extracurricular activities (e.g. sports and cultural activities after school) | (Numeric response) |  |
| 4.11 | Other activities | (Numeric response) |  |

5. Across the whole school year, is the amount of time you spend on the activities outlined in the last question too little, too much or about right?

| Statements | Far too |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| little |  | Too little $\left.$| About |
| :---: |
| right | | Too |
| :---: |
| much | | Far too |
| :---: |
| much | | Not |
| :---: |
| applicable | \right\rvert\,

## Information for all

The next two questions ask about more detailed activities relating to support, management and administration. When answering, it does not matter if you included any of the following in earlier responses you made.

| Q6 - Multiple response, Ask all, Ask 6.5 to Secondary Only, Randomise order, prompt all |  |  |  |
| :--- | :--- | :--- | :--- |
| 6. Approximately how many hours did you spend on the following specific support and <br> management activities in your most recent full working week at [INSERT SCHOOL]? |  |  |  |
| Round to the nearest half hour. Please record a 0 (zero) if you spent no time on a listed activity. |  |  |  |
| 6.1 | Non-regular teaching cover for absent colleagues within <br> school's timetabled day | (numeric <br> response) |  |
| 6.2 | Appraising, monitoring, coaching, mentoring and training <br> other teaching staff | (numeric <br> response) |  |
| 6.3 | Contact with people or organisations outside of school other <br> than parents | (numeric <br> response) |  |
| 6.5 | Organising resources and premises, setting up displays, <br> setting up/tidying classrooms | (numeric <br> response) |  |
| 6.6 | Timetabled tutor time | (numeric <br> response) |  |


| Q7 - Multiple response, Randomise order, ask all, prompt all |  |  |  |
| :--- | :--- | :--- | :--- |
| 7. Approximately how many hours did you spend on the following specific administrative <br> activities in your most recent full working week at [INSERT SCHOOL]? |  |  |  |
| Round to the nearest half hour. Please record a 0 (zero) if you spent no time on a listed activity. |  |  |  |
| 7.1 | School policy development and financial planning | (numeric <br> response) |  |
| 7.2 | Recording, inputting, monitoring and analysing data in relation <br> to pupil performance and for other purposes | (numeric <br> response) |  |
| 7.3 | Planning, administering and reporting on pupil assessments | (numeric <br> response) |  |

8. Across the whole school year, is the amount of time you spend on the support and management activities outlined in the last questions too little, too much or about right?

| Statements | Far too <br> little | Too little | About <br> right | Too <br> much | Far too <br> much | Not <br> applicable |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 8.1 | Non-regular teaching cover for <br> absent colleagues within <br> school's timetabled day |  |  |  |  |  |  |
| 8.2 | Appraising, monitoring, <br> coaching, mentoring and <br> training other teaching staff |  |  |  |  |  |  |
| 8.3 | Contact with people or <br> organisations outside of <br> school other than parents |  |  |  |  |  |  |
| 8.4 | Organising resources and <br> premises, setting up displays, <br> setting up/tidying classrooms |  |  |  |  |  |  |
| 8.5 | Timetabled tutor time |  |  |  |  |  |  |
| 8.6 | Staff meetings |  |  |  |  |  |  |

## Q9- Grid single response per row, ask all, prompt all

9. Across the whole school year, is the amount of time you spend on the administrative activities outlined in the last questions too little, too much or about right?

| Statements | Far too <br> little | Too little | About <br> right | Too <br> much | Far too <br> much | Not <br> applicable |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| 9.1 | School policy development <br> and financial planning |  |  |  |  |  |  |
| 9.2 | Recording, inputting, <br> monitoring and analysing <br> data in relation to pupil <br> performance and for other <br> purposes |  |  |  |  |  |  |
| 9.3 | Planning, administering and <br> reporting on pupil <br> assessments |  |  |  |  |  |  |

## Working hours questions - HEADTEACHER route

## Introduction for Headteachers

## Working hours

The first questions cover the activities that are most common for school leaders. If you are leading more than one school, please answer the questions in relation to the school we contacted you at.

Some questions will ask for an estimate of time spent in hours in your most recent full working week.
"Full working week" means your last working week covering Monday to Sunday that was not shortened by illness, religious breaks or public holidays.

## Q10 - Open Response, Ask all, prompt

10. In your most recent full working week, approximately how many hours did you spend in total on school management, staff supervision, interacting with other teachers, teaching and on other tasks related to your job at [INSERT SCHOOL]?

Please include tasks that took place during weekends, evenings or other out-of-school hours. Please do not include time spent travelling to work.

Round to the nearest half hour. As an example, three and a half hours would be recorded as 3.5 below.
(numeric response)

| Q11 - Multiple response, Ask all, Do Not Randomise, prompt all |  |  |  |
| :---: | :---: | :---: | :---: |
| 11. Approximately how many hours did you spend on the following activities in your most recent full working week at [INSERT SCHOOL]? <br> Please include tasks that took place during weekends, evenings or other out-of-school hours. Again, round to the nearest half hour. <br> Please record a 0 (zero) if you spent no time on a listed activity. |  |  |  |
| 11.1 | Leadership and management within the school <br> Including strategic planning, preparing for and participating in governing board meetings, staff meetings and other school-centred management activities, such as those associated with the management of federated schools. | (numeric response) |  |
| 11.2 | Administration within the school <br> Including applying regulations to the school, reporting, school budget, preparing timetables and class composition. | (numeric response) |  |
| 11.3 | Administrative and management with external bodies Including responding to requests from local, regional, or national education officials | (numeric response) |  |
| 11.4 | Performance management of staff <br> Including human resource/personnel issues, classroom observations, mentoring, initial teacher training and continuing professional development | (numeric response) |  |
| 11.5 | Teaching and related tasks <br> Including covering for teacher absences, lesson planning, assessing and marking pupils' work and student assessment | (numeric response) |  |
| 11.6 | Curriculum planning <br> Including developing curriculum and student evaluation | (numeric response) |  |
| 11.7 | Data analysis <br> Including analysis performance data at the level of the teacher and the school and record keeping for external bodies / regulatory purposes | (numeric response) |  |
| 11.8 | Student interactions <br> Including counselling and conversations outside structured learning activities, discipline | (numeric response) |  |
| 11.9 | Parent or guardian interactions Including formal and informal interactions | (numeric response) |  |
| 11.10 | Recruitment <br> For teaching and support staff | (numeric response) |  |
| 11.11 | Other activities | (numeric response) |  |

## Q12 - Grid single response per row, Ask All, prompt all

| 12. | Across the whole school year, is the amount of time you spend on the activities outlined in the last question too little, too much or about right? |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Statements | Far too little | Too little | About right | $\begin{gathered} \text { Too } \\ \text { much } \end{gathered}$ | Far too much | Not applicable |
| 12.1 | Leadership and management within the school |  |  |  |  |  |  |
| 12.2 | Administration within the school |  |  |  |  |  |  |
| 12.3 | Administrative and management with external bodies |  |  |  |  |  |  |
| 12.4 | Performance management of staff |  |  |  |  |  |  |
| 12.5 | Teaching and related tasks |  |  |  |  |  |  |
| 12.6 | Data analysis |  |  |  |  |  |  |
| 12.7 | Curriculum planning |  |  |  |  |  |  |
| 12.8 | Student interactions |  |  |  |  |  |  |
| 12.9 | Parent or guardian interactions |  |  |  |  |  |  |
| 12.10 | Recruitment |  |  |  |  |  |  |


| Q13 - Grid single response per row, Ask All, Randomise Order (13.6 remains fixed), prompt all except 13.6 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 13. | Does [INSERT SCHOOL] have any of the following strategies in place for managing and planning professional time? |  |  |  |
|  | Strategy | Yes | No | Not sure |
| 13.1 | Protected blocks of non-teaching time to plan lessons and/or mark work (PPA) |  |  |  |
| 13.2 | Working collaboratively with other staff to plan schemes of work and/or share resources |  |  |  |
| 13.3 | Existing schemes of work and associated lesson plans that can be adapted by teaching staff |  |  |  |
| 13.4 | Computer software that effectively helps with administrative tasks |  |  |  |
| 13.5 | A committee in place that monitors teachers' workload |  |  |  |
| 13.6 | Other time management strategies (please specify) |  |  |  |


|  | New Question 14 - Grid single response per row, Ask All, Randomise Order, except 14.8, |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | In the last two years, have any of the following school policies or approaches been revised in your school as part of a specific attempt to reduce workload? |  |  |  |  |  |
|  |  | $\begin{aligned} & \begin{array}{c} \text { Yes, but it } \\ \text { has } \end{array} \\ & \text { added to my } \\ & \text { workload } \end{aligned}$ | Yes, and it has reduced my workload |  | No revisions made | Not sure if revisions have been made |
| 14.1 | Marking and feedback policy |  |  |  |  |  |
| 14.2 | Approach to lesson planning |  |  |  |  |  |
| 14.3 | School behaviour policy |  |  |  |  |  |
| 14.4 | Teacher appraisal policy |  |  |  |  |  |
| 14.5 | Communications protocols (internal and/or external) |  |  |  |  |  |
| 14.6 | Data tracking/monitoring of students' progress |  |  |  |  |  |
| 14.7 | Policies to support flexible working practices, such as special leave/absence policies |  |  |  |  |  |
| 14.8 | Other (please specify, or if not applicable, leave blank) |  |  |  |  |  |

## Heading: Perceptions and drivers of workload

| Q15 - Grid single response per row, Ask All, Randomise Order, prompt all |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
| 15. | To what extent do you agree or disagree with the following statements about your working <br> hours? |  |  |  |  |  |  |
| Q15 | Statements | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree nor <br> disagree | Tend <br> to <br> agree | Strongly agree |  |
| 15.1 | I can complete my assigned <br> workload during my contracted <br> working hours |  |  |  |  |  |  |
| 15.2 | I have an acceptable workload |  |  |  |  |  |  |
| 15.3 | Overall, I achieve a good <br> balance between my work life <br> and my private life |  |  |  |  |  |  |

## Q16 -

Open Response, Ask all, Insert response from Q2 or Q10 into this question, prompt
16. You said earlier that you worked [INSERT RESPONSE FROM Q2 OR Q10] hours in your last working week. Approximately How many of those hours were spent working during weekends, evenings or other out-of-school hours?

Round to the nearest half hour. As an example, three and a half hours would be recorded as 3.5 below.
(numeric response)

## Q17 - Grid single response per row, Ask All, Randomise Order, prompt all

| 17. | To what extent do you agree or disagree with the following statements about the working <br> environment within [INSERT SCHOOL]? |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Statements | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree nor <br> disagree | Tend to <br> agree | Strongly <br> agree |
| 17.1 | Teaching staff collaborate effectively <br> to address disciplinary problems |  |  |  |  |  |
| 17.2 | Lesson observations carried out in <br> [INSERT SCHOOL] are an effective <br> part of professional development <br> activity |  |  |  |  |  |
| 17.3 | Teaching assistants are effectively <br> deployed at [INSERT SCHOOL] |  |  |  |  |  |
| 17.4 | Teaching staff collaborate effectively <br> on teaching and learning |  |  |  |  |  |


| 18. | To what extent do you agree or disagree with the following statements about professional <br> development and support? |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
|  | Statements |  |  |  |  |
| 18.1 | Strongly <br> disagree <br> I have enough time to keep informed <br> on changes to guidance and rules <br> affecting professional practice | Tend to <br> disagree | Neither <br> agree nor <br> disagree | Tend to <br> agree | Strongly <br> agree |
| 18.2 | I have the necessary Information <br> and Communication Technology <br> (ICT) skills to perform data recording <br> and analysis tasks |  |  |  |  |
| 18.3 | [INSERT SCHOOL] supports <br> continuing professional development <br> for teachers |  |  |  |  |
| 18.4 | I have time during my contracted <br> working hours to take part in <br> professional development activities |  |  |  |  |
| 18.5 | The resources available at my <br> school to help plan teaching and <br> learning are high quality |  |  |  |  |


| Q19 - Grid single response per row, VERSION FOR TEACHERS, Randomise 19.1 to 19.4, prompt all |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 19. | To what extent do you agree or disagree with the following statements about the way you are managed? Where reference is given to a 'manager' in the options below, we mean the person you report to. |  |  |  |  |  |
|  | Statements | Strongly disagree | Tend to disagree | Neither agree nor disagree | Tend to agree | Strongly agree |
| 19.1 | My manager is considerate of my life outside work |  |  |  |  |  |
| 19.2 | My manager supports my wellbeing |  |  |  |  |  |
| 19.3 | The senior leadership team support staff well-being across the school |  |  |  |  |  |
| 19.4 | My manager recognises when have done my job well |  |  |  |  |  |
| 19.5 | I think that my performance is evaluated fairly |  |  |  |  |  |
| 19.6 | I am satisfied with my level of involvement in decisions that affect my work at [INSERT SCHOOL] |  |  |  |  |  |


| Q19 - Grid single response per row, VERSION FOR HEADTEACHERS, Randomise 19.1 to 19.6, prompt |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| all |  |  |  |  |  |  |  |$|$| To what extent do you agree or disagree with the following statements about the way you are managed? By |
| :--- |
| (manager', we mean the person you report to. |

## Q20 - Single response, reverse 20.1 to 20.4, Ask all, prompt

20. To what extent, if at all, do you consider teacher workload to be

Please select one a serious problem in your school?

| 20.1 | Workload is not a serious problem at all |
| :---: | :--- |
| 20.2 | Workload is not a very serious problem |
| 20.3 | Workload is a fairly serious problem |
| 20.4 | Workload is a very serious problem |
| 20.5 | Don't know |

## Introduction for all

## Linking to the School Workforce Census

The following two questions ask whether you would be happy to provide some personal details so that we can link your answers to information stored in the School Workforce Census (SWC) database. This means that you wouldn't need to answer another set of questions that ask about details already contained in the SWC database.

It also means we can explore how teacher workload affects issues such as teacher retention further down the line, which will in turn help DfE to develop policies based on robust evidence. DfE would keep this data until 31st August 2022.

Please be assured that your responses will only be used for the purposes of this research and for no other purpose. Only aggregated statistics will be produced with this information. No individual or school will be identified in any analysis or report that results from the use of this data.

Further information on how your data will be used, and your privacy protected, is available in the privacy notice https://www.nfer.ac.uk/media/3207/dfws privacy notice.pdf.

Q21 - Single response, Ask all, Force

| 21. | Do you give permission for <br> NFER to match your survey <br> answers to information in <br> the School Workforce <br> Census, for the purpose of <br> analysis? | Please <br> select one | 21.1 | Yes [-> Go to Q22] |
| :--- | :--- | :--- | :--- | :--- |
|  |  | 21.2 | No [-> Go to Q24] |  |

## Q22 - Single response, show Q22 for those who said yes at Q21, Force

22. Do you give permission for NFER to provide your survey responses and personal details to the DfE to enable analysis of how teacher workload affects teacher retention?

| Please <br> select one | 22.1 | Yes [-> Go to Q23] |
| :--- | :--- | :--- |
|  | 22.2 | No[-> Go to Q23] |
|  |  |  |

## Q23 - Multiple Response, Ask if yes for Q21, prompt 23.1, 23.2 and 24.4

| 23. | In order for us to link to the School Workforce Census, can you please provide the following details: |  |
| :--- | :--- | :--- |
| 23.1 | Information required | Response - Allow or Refuse Details |
| 23.2 | Last name | [open response] |
| 23.3 | Maiden name/former last name (leave blank <br> if not applicable) | [open response] |
| 23.4 | Date of birth (dd/mm/yyyy) <br> This is your 7 digit number. Please ignore <br> kny initial letters such as RP. For example, <br> If your number is "68/12345" just enter <br> "6812345 | Seven digit Teacher Reference Number (If <br> known, otherwise please leave blank) |
| [open response] |  |  |


| Q24- Single response, Ask if no for Q21 or did not provide 23.1, 23.2 and 23.4 for matching, prompt |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 24. | Into which of the following age bands do you fall? | Please select one | 24.1 | Under 25 |
|  |  |  | 24.2 | 25 to 29 |
|  |  |  | 24.3 | 30 to 34 |
|  |  |  | 24.4 | 35 to 39 |
|  |  |  | 24.5 | 40 to 44 |
|  |  |  | 24.6 | 45 to 49 |
|  |  |  | 24.7 | 50 to 54 |
|  |  |  | 24.8 | 55 to 59 |
|  |  |  | 24.9 | 60 or older |
|  |  |  | 24.10 | Prefer not to say |

Q25 - Single response, Ask if no for Q21 or did not provide 23.1, 23.2 and 23.4 for matching, prompt
25.

| What is your gender? | Please <br> select one |
| :--- | :--- |


| 25.1 | Female |
| :--- | :--- |
| 25.2 | Male |
| 25.3 | Prefer not to say |

## Q26 -

Ask if no for Q21 or did not provide 23.1, 23.2 and 23.4 for matching, prompt
26. Please provide the number of hours per week for which you are contracted to work at [INSERT SCHOOL]? If your contract is variable and/or term-time only, please write in the typical hours you work per school week.
(numeric response)

Q27 - Single response, Ask if no for Q21 or did not provide 23.1, 23.2 and 23.4 for matching, prompt

| 27. | Which of the following best <br> describes your employment <br> contract at [INSERT <br> SCHOOL]? | Please <br> select one | 27.1 | Permanent employment (an on-going contract <br> with no fixed end-point before the age of <br> retirement) |
| :--- | :--- | :--- | :--- | :--- |
|  |  | 27.2 | Fixed-term contract for a period of more than 1 <br> school year |  |
|  |  | 27.3 | Fixed-term contract for a period of 1 school <br> year or less |  |
|  |  | 27.4 | Don't know |  |


| 28. | Which of the following subjects do you teach on a regular basis? | Please select all that apply | 28.1 | I don't teach a subject |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 28.2 | Applied Business Studies |
|  |  |  | 28.3 | Art and Design / Art |
|  |  |  | 28.4 | Biology / Botany / Zoology / Ecology |
|  |  |  | 28.5 | Chemistry |
|  |  |  | 28.6 | Commercial and Business Studies/Education/Management |
|  |  |  | 28.7 | Design and Technology |
|  |  |  | 28.8 | Design and Technology - Food Technology |
|  |  |  | 28.9 | Design and Technology - Resistant Materials |
|  |  |  | 28.10 | Drama |
|  |  |  | 28.11 | English |
|  |  |  | 28.12 | French |
|  |  |  | 28.13 | Geography |
|  |  |  | 28.14 | German |
|  |  |  | 28.15 | Health and Social Care |
|  |  |  | 28.16 | History |
|  |  |  | 28.17 | Humanities |
|  |  |  | 28.18 | Information and Communication Technology/Computer Science |
|  |  |  | 28.19 | Mathematics / Mathematical Development (Early Years) |
|  |  |  | 28.20 | Media Studies |
|  |  |  | 28.21 | Music |
|  |  |  | 28.22 | Personal Social and Health Education (PSHE) |
|  |  |  | 28.23 | Physical Education / Sports |
|  |  |  | 28.24 | Physics |
|  |  |  | 28.25 | Primary Curriculum |
|  |  |  | 28.26 | Psychology |
|  |  |  | 28.27 | Religious Education |
|  |  |  | 28.28 | Science |
|  |  |  | 28.29 | Sociology |
|  |  |  | 28.30 | Spanish |
|  |  |  | 28.31 | Other (Please specify) |
|  |  |  | 28.32 | Prefer not to say |


| Q29 |  | Grid single response per row, Ask TEACHERS All, Ask HEADTEACHERS 29.4 only, <br> prompt |  |
| :--- | :--- | :---: | :---: |
| 29. | Are you any of the following? | Yes | No |
| 29.1 | A trainee teacher <br> (i.e. you are training to be a teacher but have not yet gained Qualified <br> Teacher Status) |  |  |
| 29.2 | A newly qualified teacher (NQT) <br> (i.e. you have gained Qualified Teacher Status, and begun but not <br> completed your statutory induction (or NQT) period) |  |  |
| 29.3 | A recently qualified teacher (RQT) <br> (i.e. you have gained Qualified Teacher Status and are in your second or <br> third year of teaching) |  |  |
| 29.4 | An SEN Coordinator |  |  |


| Q30 - Multiple response, Ask All 30.1, 30.3 and 30.4. ONLY ASK HEADTEACHERS 30.2, <br> prompt all |  |  |  |
| :--- | :--- | :--- | :--- |
| 31. How many years have you been working in...? <br> Please record the time in years to the nearest half year. |  |  |  |
| 30.1 | $\ldots$ the teaching profession | (numeric <br> response) |  |
| 30.2 | $\ldots$ a role that places you in the Leadership Group Pay Range | (numeric <br> response) |  |
| 30.3 | $\ldots$ your current school | (numeric <br> response) |  |
| 30.4 | $\ldots$ your current role as a [INSERT RESPONSE TO Q1] | (numeric <br> response) |  |

## Introduction, show text to all

## Permission to Contact You for Further Research

The DfE may wish to contact you again in the next 18 months to ask you to take part in other research studies about teaching and workload issues. (Please note that, if contacted, you will be under no obligation to take part). Further information on how your privacy will be protected is available here:
https://www.nfer.ac.uk/media/3207/dfws privacy notice.pdf

The DfE may contact you directly or appoint an approved contractor. Your details would not be shared with any other third parties.

| Q31 - Single response, Ask all - Mandatory |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 31. | Do you provide permission <br> for NFER to pass on a copy <br> of your survey responses <br> plus your personal details to <br> the DfE for this purpose? | Please <br> select one | 31.1 | Yes, the DfE, or an approved contractor, <br> may contact me to learn more about my <br> survey responses and/or to invite me to <br> take part in further research on this issue |
|  |  |  | 31.2 | No |
|  |  |  |  |  |

Q32 - Multiple Response, ask if yes at Q21 and yes at Q31, all prompt

| 32. | Could you please provide details of how we can contact you for further research on teachers' <br> workload? Note your contact details will not be used for any other purpose. |  |
| :--- | :--- | :--- |
|  | Information required | Response - Allow or Refuse Details |
| 32.1 | Telephone Number | [telephone number] |
| 32.2 | Work email address | [email field] |
| 32.3 | Personal email address | [email field] |


| 33. | Please provide some contact details so we can contact you for further research on teachers' <br> workload. Note your contact details will not be used for any other purpose. |  |
| :--- | :--- | :--- |
|  | Information required | Response - Allow or Refuse Details |
| 33.1 | Full Name | [open response] |
| 33.2 | Date of birth | [date field] |
| 33.3 | Telephone number | [telephone number] |
| 33.4 | Work email address | [email field] |
| 33.5 | Personal email address | [email field] |

## CLOSING STATEMENT - Show to all

## Teacher Workload Survey Complete

Thank you for taking the time to complete this survey. The next steps are for the collected data to be analysed and written into a comprehensive, published report from the DfE about teachers' workload. This would not be possible without you kindly taking the time to provide your details and opinions.

## 5 Cooperation and response rates

This section summarises the rate of school cooperation after being invited to participate in the TWS 2019, and the response rates among teachers in those schools.

## School cooperation rate

Based on prior experience and conservative assumptions about potential co-operation and response rates, it was estimated that a minimum sample of 1,500 schools including both main and reserve samples ( 850 primary schools, 600 secondary schools and 50 special schools) would be required. The timeframe of the study meant that there would be little time to draw a reserve sample once the cooperation rate was known. As a result, the reserve sample was drawn at the same time as the main sample. The main sample of 1,200 schools was invited to participate. After reviewing the interim cooperation rate, a further 300 reserve sample schools were also invited to take part in the research.

In total, 449 schools ( 251 primary, 181 secondary and 17 special schools) agreed to take part in the study while 32 schools ( 2 per cent) refused to take part in the study. At least one survey response was received from 405 schools. Of the 1,500 schools invited, Table 2 shows the cooperation rates by school in total and between phases. The cooperation rate achieved for the full sample was 27 per cent; the cooperation rate for the sample excluding refusals was 28 per cent. The total cooperation rate in the 2016 wave of the TWS was 24 per cent; the cooperation rate for the sample excluding refusals in TWS 2016 was 28 per cent.

Table 2: School cooperation rates

|  | Primary |  | Secondary |  | Special |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | n | \% | n | \% | n | \% | n | \% |
| Total sampled schools | 850 | 100 | 600 | 100 | 50 | 100 | 1,500 | 100 |
| Refused | 18 | 2 | 14 | 2 | 0 | 0 | 32 | 2 |
| Sample excluding refused | 832 | 98 | 586 | 98 | 50 | 100 | 1,468 | 98 |
| Agreed to participate | 251 | 30 | 181 | 30 | 17 | 34 | 449 | 30 |
| Schools with participating teachers | 220 | 26 | 168 | 28 | 17 | 34 | 405 | 27 |
| Full sample co-operation rate |  | 26 |  | 28 |  | 34 |  | 27 |
| Sample excluding refusals cooperation rate |  | 26 |  | 29 |  | 34 |  | 28 |

## Teachers' response rate

As shown in Table 2, at least one survey response was received from 405 schools. The teacher response rate was calculated by dividing the number of responses received (in total and by school phase) by the total number of teachers present in these schools (based on figures in the SWC 2017).

The response rate in each school ranged from 1 per cent to 100 per cent. Of the 405 participating schools, just 12 schools had a response rate of less than 10 per cent. Table 3 shows that the overall teacher-level response rate within participating schools was 40 per cent. The teacher-level response rate was 45 per cent in primary schools, 38 per cent in secondary schools and 35 per cent in special schools.

Table 3: Teacher response rates, within participating schools

|  | Primary | Secondary | Special | Total |
| :--- | ---: | ---: | ---: | ---: |
| Teachers present in participating schools <br> (n) | 4,461 | 13,551 | 401 | 18,413 |
| Responding teachers (n) | 2,060 | 5,291 | 149 | 7,500 |
| Estimated response rate (\%) | 45 | 38 | 35 | 40 |

## 6 Data processing and tabulation

## Cleaning

Data were kept as similar as possible to the TWS 2016 for consistency and clarity of comparison. Data cleaning was performed for question 1 (role): a small number of respondents gave different job titles to the responses specified, which were re-classified into classroom teacher, middle leader or senior leader.

Additional data cleaning was performed where respondents had misinterpreted the question, such as Q26 (number of contracted hours per week). Here, where people had given responses less than one (such as 0.6) it was reasonable to assume they had given their hours proportional to full-time hours (FTE equivalent). These were cleaned by multiplying their response by 32.5 . This was done in order to derive a consistent figure in hours for as many respondents as possible.

## Data matching

Additional publicly-available existing data was matched for all schools where available, such as Ofsted rating and region classification, from Get Information About Schools ${ }^{4}$.

Teacher-level data from the SWC was also included where the teacher gave consent in Q21. Consenting teachers were matched by DfE to their SWC 2018 records using their name, date of birth, school ID and (where collected) TRN. There was a small group of teachers who could not be matched to the SWC and hence were without characteristics for analysis ( 740 out of the 4,949 who consented to be matched).

## Processing and tabulating

The resulting cleaned data file had the weighting variable matched into it (see Annex 7: Weighting). Cross-tabulations of the data were run in SPSS. Tabulations were run both unweighted and weighted and then quality assured and validated for accuracy. This double-check ensured full confidence in data analysis.

[^3]
## 7 Weighting

Weighting was necessary to account for the unequal selection probabilities resulting from the sampling process (see chapter 2) and hence to ensure that the achieved sample was representative of the teacher population in England. Entropy balancing, a statistical technique that adjusts the mean and variance of multiple characteristic variables simultaneously to match the sample of responses to a target population, was undertaken on the achieved sample ${ }^{5}$. The balancing procedure included the following variables:

1. Phase of School. This made the largest contribution to the weights. The design of the study ensured enough secondary schools were present and, as a result, there were a disproportionately large number of secondary teachers in the sample compared to primary.
2. Size of school. The second variable that made a large contribution to the weighting was the size of the school. The PPS sampling design led to an overrepresentation of teachers from larger schools compared to the total population of all teachers. The size of school variable (small/medium/large) was defined by creating three equally sized groups (tertiles) in terms of teachers' headcount from the SWC 2018 for primary and secondary schools separately, then using the minimum and maximum number of teachers for each of the six groups to classify the sample into these groups.
3. Role. A binary classification of teachers and middle leaders (classroom teachers, heads of department, heads of year) versus senior leaders (assistant headteacher upwards).
4. Gender. Responses by gender were broadly representative of the teacher population.
5. Age. Age bands were included in the balancing: under 25, 25 to 29,30 to 34 , 35 to 39,40 to 44,45 to 49,50 to 54,55 to 59 and 60 or older. Responses by age were broadly representative of the teacher population.
6. Contract. A binary classification between those on permanent contracts (an ongoing contract with no fixed end-point before the age of retirement) and a fixed-

[^4]term contract (either for a period of 1 school year or less or for a period of more than 1 school year). This was broadly representative of the population.
7. Working arrangements. Responses by full-time and part-time contracted staff were broadly representative of the population. Part-time was defined from the questionnaire as respondents reportedly working less than 28 hours or through the SWC 2018 (a pre-specified variable). Values of contracts greater than 40 hours per week were excluded from the analysis to remain consistent with TWS 2016. There were no cases where the two definitions disagreed, as information came either from the survey or from the SWC.
8. Urban/rural denomination. Responses by urban and rural schools were broadly representative of the population. Urban schools were classified as: urban city and town, urban city and town in a sparse setting, urban major conurbation or urban minor conurbation. Rural schools were classified as: rural hamlet and isolated dwellings, rural hamlet and isolated dwellings in a sparse setting, rural town and fringe, rural town and fringe in a sparse setting, rural village, or rural village in a sparse setting.
9. Ofsted rating. Split by ‘outstanding', 'good', 'requires improvement'/ 'inadequate' (these categories were combined due to small sample sizes) and 'not inspected yet'. 'Outstanding' schools were slightly over-represented compared to the population.
10. Government Office Region code (GOR). GOR was classified as: London, East Midlands, West Midlands, North East, North West, South East, South West, Yorkshire and the Humber and the East of England. Responses by region were broadly representative of the population.
11. School type. Another binary classification between academies and local authority maintained schools. Academy schools were disproportionally represented in the achieved sample, although this is likely to reflect the phase difference highlighted above as secondary schools are more likely to be academies and were over-sampled.
12. Free school meal eligibility in the last 6 years (FSMever) quintiles. The percentage of children in a school with FSMever was split into five equal groups (quintiles). The two lowest quintiles were slightly over-represented in the achieved sample.
13. English as an additional language (EAL). The percentage of children in a school with EAL was broadly representative of the population.

Whilst data for all respondents existed for all the school-level weighting variables (as this was information about their school which formed part of the sample), not all 7,287 respondents gave a response, or could be matched to SWC, to acquire all the teacher characteristic variables. Values were imputed for the following variables: age, gender,
working arrangements and contract. The required values were imputed randomly using proportions from the underlying distribution of the population. For example, 28 per cent of all teaching staff in the population were male according to SWC 2018. If an individual's gender was missing due to non-response in the survey or it was not possible to match the individual to the SWC; then for the purpose of weighting they were randomly assigned a gender with probability of 28 per cent of being male and 72 per cent of being female. Once values were imputed for all the required teacher characteristics, weights were then applied to all respondents so that the sample matched the underlying population on all of the above variables. This was a statistically valid procedure because the school-level characteristics formed the most significant part of the resulting weights, as shown in Table 4. In other words, it made little difference to the resulting weights whether an individual with missing gender was randomly assigned to be male or female, as the weights were largely determined by school-level characteristics, for which there was no missing data.

Table 4: Weighting using entropy balancing to match sample to underlying population

| Variables | Categories | Preweighting raw averages with imputations (\%) | Postweighting averages with imputations <br> (\%) | SWC averages <br> (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Age | Under 25 | 3 | 3 | 3 |
|  | 25-29 | 17 | 16 | 16 |
|  | 30-34 | 18 | 18 | 18 |
|  | 35-39 | 16 | 16 | 16 |
|  | 40-44 | 14 | 14 | 14 |
|  | 45-49 | 14 | 13 | 13 |
|  | 50-54 | 10 | 10 | 10 |
|  | 55-59 | 6 | 7 | 7 |
|  | 60 or older | 2 | 3 | 3 |
| Gender | Male | 28 | 24 | 24 |
|  | Female | 72 | 76 | 76 |
| Contract | Permanent | 94 | 90 | 90 |
|  | Fixed-term/ temporary | 6 | 10 | 10 |


| Variables | Categories | Preweighting raw averages with imputations (\%) | Postweighting averages with imputations (\%) | SWC averages <br> (\%) |
| :---: | :---: | :---: | :---: | :---: |
| Role | Teacher/ middle leader | 90 | 86 | 86 |
|  | Senior leader | 10 | 14 | 14 |
| Working arrangements | Full-time | 79 | 77 | 77 |
|  | Part-time | 21 | 23 | 23 |
| School size | Small | 5 | 17 | 17 |
|  | Medium | 28 | 34 | 34 |
|  | Large | 67 | 49 | 49 |
| Phase | Primary | 27 | 51 | 51 |
|  | Secondary | 73 | 49 | 49 |
| Rural denomination | Urban | 89 | 86 | 86 |
|  | Rural | 11 | 14 | 14 |
| Ofstedcategory | Outstanding | 23 | 18 | 18 |
|  | Good | 53 | 57 | 57 |
|  | Requires Improvement/ Inadequate | 10 | 12 | 12 |
|  | Not yet inspected by Ofsted | 14 | 13 | 13 |
| Geographical region | London | 16 | 16 | 16 |
|  | North East | 2 | 5 | 5 |
|  | East Midlands | 9 | 8 | 8 |
|  | East of England | 14 | 11 | 11 |
|  | North West | 14 | 14 | 14 |
|  | South East | 18 | 16 | 16 |
|  | South West | 7 | 9 | 9 |
|  | West Midlands | 9 | 11 | 11 |
|  | Yorkshire and the Humber | 11 | 10 | 10 |


| Variables | Categories | Preweighting raw averages with imputations (\%) | Postweighting averages with imputations | SWC averages <br> (\%) |
| :---: | :---: | :---: | :---: | :---: |
| School type | LA maintained | 40 | 50 | 50 |
|  | Academy | 60 | 50 | 50 |
| Percentage of pupils with English as an additional language |  | 19 | 19 | 19 |
| Free school meal eligibility quintiles | Highest | 29 | 22 | 22 |
|  | $2^{\text {nd }}$ highest | 25 | 21 | 21 |
|  | Middle | 20 | 19 | 19 |
|  | $2^{\text {nd }}$ lowest | 13 | 20 | 20 |
|  | Lowest | 13 | 18 | 18 |

There were also six individuals that had duplicate SWC records (and had therefore submitted more than one survey response). Their weight was divided by two to account for this, ensuring that both sets of responses were taken into account (as they may not have been identical) but that these responses were treated as pertaining to one respondent.

## 8 Data tables

This section presents the data from the subgroup analyses in chapters 4 and 5 of the main report.

## Chapter 4

Differences in perceptions on the amount of time spent on nonteaching tasks by teacher and school characteristics

Table 5: Perceptions of the amount of time spent on non-teaching tasks by phase and school type

|  | School type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual planning or preparation of lessons either at school or out-of-school | Primary Academies | 0 | 3 | 38 | 37 | 22 | 523 | 2 |
|  | Primary LA maintained | 1 | 4 | 40 | 35 | 20 | 1,149 | 15 |
|  | Secondary Academies | 3 | 17 | 43 | 23 | 14 | 3,464 | 11 |
|  | Secondary LA maintained | 3 | 15 | 40 | 27 | 14 | 1,395 | 4 |
| Team work and dialogue with colleagues within this school | Primary Academies | 1 | 14 | 73 | 10 | 1 | 524 | 1 |
|  | Primary LA maintained | 2 | 16 | 70 | 9 | 2 | 1,161 | 3 |
|  | Secondary Academies | 5 | 30 | 51 | 8 | 2 | 3,465 | 10 |
|  | Secondary LA maintained | 4 | 29 | 59 | 7 | 2 | 1,397 | 2 |
| Marking/ correcting of pupils' work | Primary Academies | 0 | 1 | 50 | 30 | 19 | 508 | 17 |
|  | Primary LA maintained | 0 | 1 | 44 | 36 | 19 | 1,127 | 37 |
|  | Secondary Academies | 1 | 6 | 31 | 32 | 30 | 3,446 | 29 |
|  | Secondary LA maintained | 1 | 7 | 32 | 31 | 28 | 1,381 | 18 |
| Pupil counselling | Primary Academies | 2 | 15 | 77 | 5 | 1 | 356 | 169 |
|  | Primary LA maintained | 2 | 15 | 71 | 10 | 3 | 781 | 383 |
|  | Secondary Academies | 3 | 23 | 63 | 10 | 2 | 2,868 | 607 |
|  | Secondary LA maintained | 3 | 25 | 61 | 9 | 2 | 1,173 | 226 |


|  | School type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pupil supervision and tuition | Primary Academies | 0 | 2 | 84 | 12 | 3 | 441 | 84 |
|  | Primary LA maintained | 0 | 2 | 81 | 15 | 2 | 931 | 233 |
|  | Secondary Academies | 0 | 3 | 71 | 21 | 5 | 3,255 | 220 |
|  | Secondary LA maintained | 1 | 3 | 71 | 21 | 4 | 1,323 | 76 |
| Pupil discipline including detentions | Primary Academies | 0 | 2 | 85 | 11 | 2 | 387 | 138 |
|  | Primary LA maintained | 1 | 2 | 77 | 17 | 3 | 862 | 302 |
|  | Secondary Academies | 0 | 3 | 61 | 25 | 10 | 3,310 | 165 |
|  | Secondary LA maintained | 1 | 5 | 65 | 20 | 9 | 1,323 | 76 |
| Participation in school management | Primary Academies | 1 | 10 | 79 | 9 | 2 | 374 | 151 |
|  | Primary LA maintained | 2 | 10 | 76 | 11 | 2 | 796 | 368 |
|  | Secondary Academies | 2 | 13 | 71 | 11 | 3 | 2,441 | 1,034 |
|  | Secondary LA maintained | 2 | 14 | 70 | 12 | 3 | 993 | 406 |
| General administrative work | Primary Academies | 0 | 1 | 34 | 40 | 25 | 524 | 1 |
|  | Primary LA maintained | 0 | 1 | 34 | 41 | 24 | 1,159 | 5 |
|  | Secondary Academies | 0 | 2 | 20 | 40 | 38 | 3,461 | 314 |
|  | Secondary LA maintained | 1 | 2 | 21 | 42 | 34 | 1,392 | 7 |
| Communication and cooperation with parents or guardians | Primary Academies | 0 | 3 | 77 | 16 | 4 | 519 | 6 |
|  | Primary LA maintained | 0 | 6 | 79 | 12 | 3 | 1,147 | 17 |
|  | Secondary Academies | 1 | 11 | 63 | 20 | 5 | 3,397 | 78 |
|  | Secondary LA maintained | 1 | 13 | 63 | 18 | 5 | 1,375 | 24 |


|  | School type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Engaging in extracurricular activities | Primary Academies | 1 | 8 | 80 | 9 | 1 | 423 | 102 |
|  | Primary LA maintained | 1 | 13 | 77 | 8 | 2 | 897 | 267 |
|  | Secondary Academies | 8 | 21 | 61 | 8 | 3 | 2,909 | 566 |
|  | Secondary LA maintained | 7 | 22 | 63 | 6 | 2 | 1,184 | 215 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 6: Perceptions of the amount of time spent on non-teaching tasks by Ofsted category

|  | Ofsted category | Far too little <br> (\%) | Too little | About right <br> (\%) | Too much <br> (\%) | Far too much (\%) | Base <br> ( $n$ ) | Missing / Not applica ble <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual planning or preparation of lessons either at school or out-of-school | Outstanding | 2 | 13 | 41 | 29 | 16 | 1,528 | 163 |
|  | Good | 1 | 10 | 43 | 29 | 17 | 3,454 | 410 |
|  | RI*/Inadequate | 3 | 10 | 33 | 33 | 21 | 615 | 82 |
| Team work and dialogue with colleagues within this school | Outstanding | 4 | 23 | 63 | 8 | 2 | 1,530 | 161 |
|  | Good | 3 | 22 | 65 | 9 | 1 | 3,467 | 397 |
|  | RI*/Inadequate | 4 | 26 | 56 | 10 | 4 | 615 | 82 |
| Marking/ correcting of pupils' work | Outstanding | 1 | 6 | 35 | 34 | 24 | 1,507 | 184 |
|  | Good | 0 | 4 | 40 | 33 | 23 | 3,423 | 441 |
|  | RI*/Inadequate | 1 | 4 | 30 | 31 | 33 | 610 | 87 |
| Pupil counselling | Outstanding | 2 | 21 | 65 | 10 | 2 | 1,228 | 463 |
|  | Good | 2 | 20 | 68 | 8 | 2 | 2,708 | 1,156 |
|  | RI*/Inadequate | 3 | 21 | 62 | 11 | 3 | 505 | 192 |
| Pupil supervision and tuition | Outstanding | 0 | 2 | 75 | 18 | 4 | 1,405 | 286 |
|  | Good | 0 | 2 | 77 | 18 | 3 | 3,105 | 759 |
|  | RI*/Inadequate | 0 | 2 | 70 | 21 | 7 | 581 | 116 |
| Pupil discipline including detentions | Outstanding | 0 | 3 | 73 | 19 | 5 | 1,400 | 291 |
|  | Good | 1 | 3 | 69 | 21 | 7 | 3,072 | 792 |
|  | RI*/Inadequate | 0 | 4 | 62 | 23 | 10 | 580 | 117 |
| Participation in school management | Outstanding | 1 | 9 | 77 | 10 | 3 | 1,080 | 611 |
|  | Good | 2 | 12 | 73 | 11 | 2 | 2,417 | 1,445 |
|  | RI*/Inadequate | 2 | 14 | 66 | 12 | 5 | 443 | 254 |
| General administrative work | Outstanding | 0 | 2 | 24 | 42 | 32 | 1,526 | 165 |
|  | Good | 0 | 1 | 28 | 41 | 29 | 3,460 | 404 |
|  | RI*/Inadequate | 0 | 1 | 20 | 44 | 36 | 618 | 79 |
| Communication and cooperation with parents or guardians | Outstanding | 1 | 7 | 71 | 17 | 4 | 1,495 | 196 |
|  | Good | 1 | 9 | 72 | 15 | 4 | 3,413 | 451 |
|  | RI*/Inadequate | 1 | 10 | 63 | 20 | 6 | 610 | 87 |
| Engaging in extracurricular activities | Outstanding | 6 | 18 | 66 | 8 | 2 | 1,296 | 395 |
|  | Good | 3 | 16 | 71 | 8 | 2 | 2,821 | 1,043 |
|  | RI*/Inadequate | 8 | 22 | 60 | 6 | 4 | 518 | 179 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 7: Perceptions of the amount of time spent on non-teaching tasks by fulltime or part-time status

|  | Status | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual planning or preparation of lessons either at school or out-of-school | Full-time | 2 | 11 | 41 | 29 | 17 | 4,564 | 623 |
|  | Part-time | 1 | 7 | 42 | 33 | 18 | 1,307 | 53 |
| Team work and dialogue with colleagues within this school | Full-time | 3 | 22 | 64 | 9 | 2 | 4,573 | 614 |
|  | Part-time | 4 | 22 | 65 | 8 | 1 | 1,307 | 53 |
| Marking/ correcting of pupils' work | Full-time | 1 | 4 | 36 | 33 | 26 | 4,526 | 661 |
|  | Part-time | 0 | 2 | 42 | 35 | 21 | 1,281 | 79 |
| Pupil counselling | Full-time | 2 | 19 | 67 | 9 | 2 | 3,654 | 1,533 |
|  | Part-time | 2 | 20 | 66 | 9 | 2 | 970 | 390 |
| Pupil supervision and tuition | Full-time | 0 | 2 | 75 | 18 | 4 | 4,207 | 980 |
|  | Part-time | 0 | 2 | 78 | 17 | 2 | 1,126 | 234 |
| Pupil discipline including detentions | Full-time | 1 | 3 | 68 | 21 | 7 | 4,180 | 1,007 |
|  | Part-time | 0 | 3 | 72 | 20 | 6 | 1,104 | 256 |
| Participation in school management | Full-time | 2 | 12 | 73 | 11 | 3 | 3,306 | 1,881 |
|  | Part-time | 2 | 9 | 78 | 10 | 2 | 815 | 545 |
| General administrative work | Full-time | 0 | 2 | 26 | 40 | 31 | 4,567 | 620 |
|  | Part-time | 0 | 1 | 25 | 42 | 31 | 1,303 | 57 |
| Communication and cooperation with parents or guardians | Full-time | 1 | 8 | 70 | 17 | 4 | 4,512 | 675 |
|  | Part-time | 0 | 9 | 72 | 14 | 5 | 1,269 | 91 |
| Engaging in extracurricular activities | Full-time | 5 | 17 | 68 | 8 | 2 | 3,879 | 1,308 |
|  | Part-time | 4 | 14 | 72 | 8 | 2 | 978 | 382 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Table 8: Perceptions of the amount of time spent on non-teaching tasks by role

|  | Role | Far too little <br> (\%) | Too little (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> ( n ) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual planning or preparation of lessons either at school or out-of-school | Classroom teacher | 1 | 7 | 40 | 33 | 19 | 4,312 | 17 |
|  | Middle leader | 2 | 17 | 44 | 23 | 13 | 2,221 | 15 |
| Team work and dialogue with colleagues within this school | Classroom teacher | 3 | 22 | 66 | 8 | 2 | 4,318 | 11 |
|  | Middle leader | 4 | 26 | 58 | 9 | 2 | 2,231 | 5 |
| Marking/ correcting of pupils' work | Classroom teacher | 1 | 3 | 38 | 34 | 25 | 4,262 | 67 |
|  | Middle leader | 1 | 7 | 39 | 29 | 24 | 2,202 | 34 |
| Pupil counselling | Classroom teacher | 2 | 19 | 68 | 9 | 2 | 3,284 | 1,045 |
|  | Middle leader | 3 | 21 | 64 | 10 | 2 | 1,896 | 340 |
| Pupil supervision and tuition | Classroom teacher | 0 | 2 | 78 | 16 | 3 | 3,826 | 503 |
|  | Middle leader | 0 | 2 | 71 | 21 | 5 | 2,117 | 119 |
| Pupil discipline including detentions | Classroom teacher | 1 | 3 | 71 | 20 | 6 | 3,780 | 549 |
|  | Middle leader | 0 | 3 | 66 | 22 | 8 | 2,104 | 132 |
| Participation in school management | Classroom teacher | 2 | 11 | 77 | 8 | 2 | 2,551 | 1,778 |
|  | Middle leader | 1 | 12 | 69 | 15 | 3 | 2,054 | 182 |
| General administrative work | Classroom teacher | 0 | 1 | 29 | 42 | 27 | 4,310 | 19 |
|  | Middle leader | 0 | 2 | 19 | 39 | 40 | 2,228 | 8 |
| Communication and cooperation with parents or guardians | Classroom teacher | 1 | 8 | 73 | 16 | 4 | 4,238 | 91 |
|  | Middle leader | 1 | 10 | 65 | 18 | 6 | 2,202 | 34 |
| Engaging in extracurricular activities | Classroom teacher | 4 | 15 | 72 | 8 | 2 | 3,484 | 845 |
|  | Middle leader | 6 | 21 | 61 | 8 | 3 | 1,931 | 305 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Table 9: Perceptions of the amount of time spent on non-teaching tasks by experience

|  | Years of professional experience | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> ( n ) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Individual planning or preparation of lessons either at school or out-of-school | Less than six years | 1 | 7 | 39 | 33 | 20 | 1,841 | 18 |
|  | Six to ten years | 3 | 12 | 40 | 29 | 16 | 1,552 | 76 |
|  | Eleven years or more | 2 | 11 | 43 | 28 | 16 | 3,139 | 660 |
| Team work and dialogue with colleagues within this school | Less than six years | 2 | 18 | 69 | 9 | 1 | 1,847 | 12 |
|  | Six to ten years | 4 | 23 | 62 | 9 | 3 | 1,554 | 74 |
|  | Eleven years or more | 4 | 25 | 61 | 8 | 2 | 3,147 | 652 |
| Marking/ correcting of pupils' work | Less than six years | 1 | 3 | 36 | 34 | 27 | 1,826 | 33 |
|  | Six to ten years | 1 | 4 | 38 | 32 | 25 | 1,546 | 82 |
|  | Eleven years or more | 1 | 4 | 39 | 33 | 23 | 3,091 | 708 |
| Pupil counselling | Less than six years | 2 | 23 | 66 | 8 | 1 | 1,396 | 463 |
|  | Six to ten years | 3 | 20 | 63 | 10 | 3 | 1,250 | 378 |
|  | Eleven years or more | 2 | 18 | 69 | 9 | 2 | 2,533 | 1,266 |
| Pupil supervision and tuition | Less than six years | 0 | 2 | 80 | 15 | 3 | 1,684 | 175 |
|  | Six to ten years | 0 | 2 | 74 | 19 | 5 | 1,425 | 203 |
|  | Eleven years or more | 0 | 2 | 75 | 19 | 3 | 2,833 | 966 |
| Pupil discipline including detentions | Less than six years | 1 | 4 | 69 | 19 | 7 | 1,653 | 206 |
|  | Six to ten years | 0 | 2 | 67 | 23 | 8 | 1,411 | 217 |
|  | Eleven years or more | 0 | 3 | 70 | 20 | 7 | 2,819 | 986 |
| Participation in school management | Less than six years | 2 | 13 | 75 | 9 | 2 | 1,106 | 753 |
|  | Six to ten years | 2 | 11 | 74 | 10 | 3 | 1,151 | 477 |
|  | Eleven years or more | 2 | 11 | 73 | 12 | 2 | 2,347 | 1,452 |


|  | Years of professional experience | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> ( $n$ ) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General administrative work | Less than six years | 0 | 1 | 34 | 38 | 26 | 1,839 | 20 |
|  | Six to ten years | 0 | 2 | 23 | 40 | 35 | 1,552 | 76 |
|  | Eleven years or more | 0 | 2 | 24 | 43 | 32 | 3,146 | 653 |
| Communication and cooperation with parents or guardians | Less than six years | 1 | 9 | 72 | 15 | 3 | 1,806 | 53 |
|  | Six to ten years | 1 | 8 | 68 | 17 | 6 | 1,538 | 90 |
|  | Eleven years or more | 0 | 8 | 71 | 16 | 4 | 3,095 | 704 |
| Engaging in extracurricular activities | Less than six years | 5 | 17 | 71 | 6 | 1 | 1,526 | 333 |
|  | Six to ten years | 5 | 16 | 68 | 10 | 2 | 1,315 | 313 |
|  | Eleven years or more | 4 | 17 | 69 | 8 | 2 | 2,573 | 1,226 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Differences in perceptions on the amount of time spent on support and management, and administrative activities by teacher and school characteristics

Table 10: Perceptions of the amount of time spent on support and management, and administrative activities by phase and school type

|  | School Type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support and management activities |  |  |  |  |  |  |  |  |
| Organising resources and premises, setting up displays, setting up/tidying classrooms | Primary Academies | 1 | 3 | 44 | 39 | 14 | 519 | 104 |
|  | Primary LA maintained | 1 | 5 | 43 | 38 | 14 | 1,153 | 222 |
|  | Secondary Academies | 2 | 9 | 49 | 31 | 9 | 3,395 | 364 |
|  | Secondary LA maintained | 2 | 9 | 46 | 33 | 9 | 1,368 | 159 |
| Staff meetings | Primary Academies | 0 | 1 | 67 | 24 | 8 | 517 | 106 |
|  | Primary LA maintained | 0 | 2 | 64 | 25 | 8 | 1,146 | 229 |
|  | Secondary Academies | 1 | 4 | 55 | 30 | 10 | 3,454 | 305 |
|  | Secondary LA maintained | 1 | 5 | 52 | 32 | 11 | 1,386 | 141 |
| Non-regular teaching cover for absent colleagues within school's timetabled day | Primary Academies | 2 | 0 | 85 | 11 | 3 | 273 | 350 |
|  | Primary LA maintained | 2 | 1 | 80 | 14 | 3 | 608 | 767 |
|  | Secondary Academies | 0 | 1 | 63 | 24 | 12 | 3,003 | 756 |
|  | Secondary LA maintained | 1 | 2 | 68 | 21 | 8 | 1,213 | 314 |
| Timetabled tutor time | Primary Academies | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|  | Primary LA maintained | N/A | N/A | N/A | N/A | N/A | N/A | N/A |
|  | Secondary Academies | 1 | 4 | 74 | 17 | 5 | 3,071 | 688 |
|  | Secondary LA maintained | 1 | 5 | 79 | 14 | 3 | 1,242 | 285 |


|  | School Type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> ( $n$ ) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Appraising, monitoring, coaching, mentoring and training other teaching staff | Primary Academies | 2 | 12 | 76 | 9 | 1 | 391 | 232 |
|  | Primary LA maintained | 2 | 13 | 76 | 8 | 2 | 855 | 520 |
|  | Secondary Academies | 3 | 17 | 67 | 11 | 2 | 2,838 | 921 |
|  | Secondary LA maintained | 3 | 19 | 65 | 11 | 2 | 1,180 | 347 |
| Contact with people or organisations outside of school other than parents | Primary Academies | 1 | 9 | 77 | 12 | 2 | 459 | 164 |
|  | Primary LA maintained | 1 | 8 | 80 | 9 | 1 | 995 | 380 |
|  | Secondary Academies | 3 | 16 | 73 | 8 | 1 | 2,846 | 913 |
|  | Secondary LA maintained | 3 | 15 | 72 | 9 | 1 | 1,175 | 352 |
| Administrative activities |  |  |  |  |  |  |  |  |
| Recording, inputting, monitoring and analysing data in relation to pupil performance and for other purposes | Primary Academies | 0 | 2 | 48 | 35 | 15 | 511 | 112 |
|  | Primary LA maintained | 1 | 3 | 41 | 41 | 14 | 1,140 | 235 |
|  | Secondary Academies | 1 | 4 | 32 | 41 | 22 | 3,430 | 329 |
|  | Secondary LA maintained | 0 | 4 | 37 | 38 | 22 | 1,381 | 146 |
| Planning, administering and reporting on pupil assessment | Primary Academies | 0 | 2 | 48 | 37 | 13 | 517 | 106 |
|  | Primary LA maintained | 1 | 2 | 43 | 41 | 14 | 1,141 | 234 |
|  | Secondary Academies | 1 | 3 | 33 | 43 | 20 | 3,427 | 332 |
|  | Secondary LA maintained | 0 | 4 | 38 | 39 | 19 | 1,381 | 146 |
| School policy development and financial planning | Primary Academies | 1 | 11 | 79 | 9 | 1 | 326 | 297 |
|  | Primary LA maintained | 1 | 7 | 80 | 11 | 1 | 734 | 641 |
|  | Secondary Academies | 3 | 15 | 70 | 10 | 2 | 2,032 | 1,727 |
|  | Secondary LA maintained | 2 | 15 | 71 | 11 | 2 | 855 | 672 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 11: Perceptions of the amount of time spent on support and management, and administrative activities by full-time or part-time status

|  | Status | Far too little <br> (\%) | Too <br> little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support and management activities |  |  |  |  |  |  |  |  |
| Organising resources and premises, setting up displays, setting up/tidying classrooms | Full-time | 1 | 7 | 46 | 34 | 12 | 4,505 | 682 |
|  | Part-time | 1 | 5 | 45 | 37 | 12 | 1,285 | 75 |
| Staff meetings | Full-time | 0 | 3 | 58 | 29 | 10 | 4,559 | 628 |
|  | Part-time | 0 | 4 | 61 | 27 | 9 | 1,281 | 79 |
| Non-regular teaching cover for absent colleagues within school's timetabled day | Full-time | 1 | 1 | 68 | 21 | 9 | 3,591 | 1,596 |
|  | Part-time | 0 | 1 | 76 | 17 | 5 | 976 | 384 |
| Timetabled tutor time | Full-time | 1 | 4 | 75 | 16 | 4 | 3,071 | 2,116 |
|  | Part-time | 0 | 5 | 76 | 15 | 5 | 787 | 573 |
| Appraising, monitoring, coaching, mentoring and training other teaching staff | Full-time | 3 | 16 | 69 | 10 | 2 | 3,739 | 1,448 |
|  | Part-time | 2 | 12 | 76 | 9 | 1 | 1,007 | 353 |
| Contact with people or organisations outside of school other than parents | Full-time | 2 | 12 | 76 | 10 | 1 | 3,870 | 1,317 |
|  | Part-time | 3 | 12 | 75 | 9 | 1 | 1,054 | 306 |
| Administrative activities |  |  |  |  |  |  |  |  |
| Recording, inputting, monitoring and analysing data in relation to pupil performance and for other purposes | Full-time | 0 | 3 | 38 | 40 | 18 | 4,518 | 669 |
|  | Part-time | 1 | 2 | 38 | 43 | 17 | 1,295 | 65 |
| Planning, administering and reporting on pupil assessment | Full-time | 1 | 3 | 40 | 40 | 17 | 4,524 | 663 |
|  | Part-time | 1 | 1 | 38 | 43 | 17 | 1,292 | 68 |
| School policy development and financial planning | Full-time | 2 | 13 | 73 | 11 | 1 | 2,811 | 2,376 |
|  | Part-time | 1 | 9 | 80 | 9 | 2 | 734 | 626 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 12: Perceptions of the amount of time spent on support and management, and administrative activities by Ofsted category

|  | Ofsted category | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support and management activities |  |  |  |  |  |  |  |  |
| Organising resources and premises, setting up displays, setting up/tidying classrooms | Outstanding | 1 | 10 | 46 | 32 | 11 | 1,511 | 180 |
|  | Good | 1 | 6 | 47 | 35 | 11 | 3,403 | 461 |
|  | RI*/Inadequate | 2 | 7 | 38 | 38 | 14 | 607 | 90 |
| Staff meetings | Outstanding | 1 | 3 | 58 | 30 | 8 | 1,521 | 170 |
|  | Good | 0 | 3 | 60 | 27 | 9 | 3,440 | 424 |
|  | RI*/Inadequate | 0 | 4 | 54 | 29 | 14 | 616 | 81 |
| Non-regular teaching cover for absent colleagues within school's timetabled day | Outstanding | 1 | 1 | 72 | 19 | 6 | 1,276 | 415 |
|  | Good | 1 | 1 | 69 | 20 | 8 | 2,590 | 1,274 |
|  | RI*/Inadequate | 1 | 1 | 68 | 20 | 10 | 508 | 189 |
| Timetabled tutor time | Outstanding | 0 | 4 | 78 | 14 | 3 | 1,140 | 551 |
|  | Good | 0 | 4 | 76 | 16 | 4 | 2,104 | 1,760 |
|  | RI*/Inadequate | 1 | 5 | 69 | 17 | 8 | 485 | 212 |
| Appraising, monitoring, coaching, mentoring and training other teaching staff | Outstanding | 2 | 17 | 68 | 10 | 3 | 1,280 | 411 |
|  | Good | 3 | 15 | 72 | 9 | 1 | 2,740 | 1,124 |
|  | RI*/Inadequate | 2 | 17 | 67 | 10 | 3 | 492 | 205 |
| Contact with people or organisations outside of school other than parents | Outstanding | 2 | 13 | 73 | 11 | 1 | 1,288 | 403 |
|  | Good | 2 | 12 | 76 | 8 | 1 | 2,877 | 987 |
|  | RI*/Inadequate | 2 | 12 | 76 | 9 | 1 | 509 | 188 |
| Administrative activities |  |  |  |  |  |  |  |  |
| Recording, inputting, monitoring and analysing data in relation to pupil performance and for other purposes | Outstanding | 1 | 3 | 37 | 41 | 19 | 1,521 | 170 |
|  | Good | 0 | 3 | 41 | 39 | 17 | 3,416 | 448 |
|  | RI*/Inadequate | 1 | 5 | 24 | 45 | 26 | 609 | 88 |
| Planning, administering and reporting on pupil assessment | Outstanding | 1 | 3 | 35 | 43 | 18 | 1,516 | 175 |
|  | Good | 1 | 2 | 43 | 39 | 15 | 3,415 | 449 |
|  | RI*/Inadequate | 1 | 3 | 27 | 46 | 24 | 611 | 86 |
| School policy development and financial planning | Outstanding | 2 | 10 | 74 | 12 | 2 | 935 | 756 |
|  | Good | 2 | 11 | 77 | 10 | 1 | 2,062 | 1,802 |
|  | RI*/Inadequate | 2 | 16 | 67 | 12 | 3 | 371 | 326 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 13: Perceptions of the amount of time spent on support and management, and administrative activities by role

|  | Role | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support and management activities |  |  |  |  |  |  |  |  |
| Organising resources and premises, setting up displays, setting up/tidying classrooms | Classroom teacher | 1 | 5 | 45 | 37 | 12 | 4,237 | 92 |
|  | Middle leader | 1 | 9 | 49 | 31 | 10 | 2,113 | 123 |
| Staff meetings | Classroom teacher | 0 | 3 | 61 | 27 | 9 | 4,274 | 55 |
|  | Middle leader | 0 | 4 | 56 | 30 | 10 | 2,231 | 5 |
| Non-regular teaching cover for absent colleagues within school's timetabled day | Classroom teacher | 1 | 1 | 73 | 18 | 7 | 3,156 | 1,173 |
|  | Middle leader | 0 | 1 | 66 | 23 | 10 | 1,942 | 294 |
| Timetabled tutor time | Classroom teacher | 1 | 4 | 75 | 16 | 4 | 2,750 | 1,579 |
|  | Middle leader | 0 | 4 | 76 | 15 | 5 | 1,563 | 673 |
| Appraising, monitoring, coaching, mentoring and training other teaching staff | Classroom teacher | 2 | 13 | 75 | 8 | 1 | 3,106 | 1,223 |
|  | Middle leader | 3 | 20 | 62 | 12 | 3 | 2,160 | 76 |
| Contact with people or organisations outside of school other than parents | Classroom teacher | 2 | 11 | 78 | 8 | 1 | 3,364 | 965 |
|  | Middle leader | 2 | 14 | 71 | 11 | 2 | 2,113 | 123 |
| Administrative activities |  |  |  |  |  |  |  |  |
| Recording, inputting, monitoring and analysing data in relation to pupil performance and for other purposes | Classroom teacher | 1 | 3 | 39 | 40 | 17 | 4,240 | 89 |
|  | Middle leader | 1 | 3 | 36 | 39 | 20 | 2,224 | 12 |
| Planning, administering and reporting on pupil assessment | Classroom teacher | 0 | 2 | 40 | 41 | 16 | 4,247 | 82 |
|  | Middle leader | 1 | 3 | 38 | 40 | 18 | 2,221 | 15 |
| School policy development and financial planning | Classroom teacher | 2 | 10 | 78 | 9 | 1 | 2,142 | 2,187 |
|  | Middle leader | 2 | 15 | 70 | 12 | 2 | 1,805 | 431 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 14: Perceptions of the amount of time spent on support and management, and administrative activities by experience

|  | Years of professional experience | Far too little (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support and management activities |  |  |  |  |  |  |  |  |
| Organising resources and premises, setting up displays, setting up/tidying classrooms | Less than six years | 1 | 6 | 46 | 35 | 13 | 1,811 | 48 |
|  | Six to ten years | 2 |  | 44 | 36 | 12 | 1,532 | 96 |
|  | Eleven years or more | 1 | 7 | 47 | 35 | 10 | 3,093 | 706 |
| Staff meetings | Less than six years | 0 | 3 | 62 | 26 | 8 | 1,836 | 23 |
|  | Six to ten years | 1 | 3 | 57 | 26 | 13 | 1,548 | 80 |
|  | Eleven years or more | 0 | 3 | 59 | 29 | 9 | 3,120 | 679 |
| Non-regular teaching cover for absent colleagues within school's timetabled day | Less than six years | 2 | 2 | 73 | 17 | 7 | 1,324 | 535 |
|  | Six to ten years | 1 | 0 | 67 | 22 | 10 | 1,237 | 391 |
|  | Eleven years or more | 1 | 1 | 71 | 19 | 8 | 2,536 | 1,263 |
| Timetabled tutor time | Less than six years | 1 | 5 | 74 | 15 | 5 | 1,195 | 664 |
|  | Six to ten years | 1 | 4 | 72 | 19 | 5 | 955 | 673 |
|  | Eleven years or more | 0 | 4 | 77 | 14 | 4 | 2,162 | 1,637 |
| Appraising, monitoring, coaching, mentoring and training other teaching staff | Less than six years | 3 | 12 | 75 | 8 | 2 | 1,248 | 611 |
|  | Six to ten years | 3 | 18 | 67 | 10 | 2 | 1,313 | 315 |
|  | Eleven years or more | 2 | 15 | 70 | 11 | 2 | 2,704 | 1,095 |
| Contact with people or organisations outside of school other than parents | Less than six years | 2 | 12 | 78 | 7 | 0 | 1,391 | 468 |
|  | Six to ten years | 3 | 13 | 73 | 11 | 1 | 1,354 | 274 |
|  | Eleven years or more | 2 | 11 | 76 | 9 | 1 | 2,731 | 1,068 |
| Administrative activities |  |  |  |  |  |  |  |  |
| Recording, inputting, monitoring and analysing data in relation to pupil performance and for other purposes | Less than six years | 0 | 3 | 42 | 38 | 16 | 1,802 | 57 |
|  | Six to ten years | 1 | 3 | 37 | 40 | 18 | 1,545 | 83 |
|  | Eleven years or more | 1 | 3 | 37 | 40 | 19 | 3,116 | 683 |
| Planning, administering and reporting on pupil assessment | Less than six years | 0 | 3 | 44 | 37 | 16 | 1,803 | 56 |
|  | Six to ten years | 1 | 3 | 36 | 43 | 17 | 1,545 | 83 |
|  | Eleven years or more | 1 | 2 | 39 | 42 | 17 | 3,119 | 680 |
| School policy development and financial planning | Less than six years | 2 | 11 | 77 | 9 | 1 | 881 | 978 |
|  | Six to ten years | 2 | 14 | 74 | 8 | 1 | 978 | 650 |
|  | Eleven years or more | 1 | 11 | 74 | 12 | 2 | 2,087 | 1,712 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Differences in perceptions on the amount of time spent on leadership tasks by senior leader and school characteristics

Table 15: Perceptions of the amount of time spent on leadership tasks by phase and school type

|  | School Type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Leadership and management within the school | Primary Academies | 3 | 17 | 77 | 3 | 0 | 98 | 0 |
|  | Primary LA maintained | 4 | 31 | 58 | 5 | 1 | 210 | 0 |
|  | Secondary Academies | 1 | 25 | 62 | 8 | 4 | 284 | 0 |
|  | Secondary LA maintained | 2 | 29 | 56 | 13 | 2 | 128 | 0 |
| Administration within the school | Primary Academies | 2 | 2 | 56 | 34 | 7 | 98 | 0 |
|  | Primary LA maintained | 1 | 10 | 47 | 38 | 5 | 208 | 3 |
|  | Secondary Academies | 0 | 2 | 44 | 42 | 13 | 283 | 1 |
|  | Secondary LA maintained | 0 | 5 | 56 | 30 | 10 | 127 | 1 |
| Administration and management with external bodies | Primary Academies | 2 | 6 | 61 | 26 | 5 | 96 | 2 |
|  | Primary LA maintained | 0 | 9 | 62 | 23 | 6 | 192 | 19 |
|  | Secondary Academies | 0 | 2 | 64 | 30 | 4 | 274 | 10 |
|  | Secondary LA maintained | 0 | 6 | 59 | 32 | 3 | 127 | 1 |
| Performance management of staff | Primary Academies | 4 | 9 | 75 | 11 | 1 | 96 | 2 |
|  | Primary LA maintained | 1 | 23 | 68 | 8 | 1 | 210 | 1 |
|  | Secondary Academies | 0 | 16 | 69 | 13 | 3 | 280 | 4 |
|  | Secondary LA maintained | 2 | 14 | 76 | 8 | 0 | 127 | 1 |


|  | School Type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> ( $n$ ) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teaching and related tasks | Primary Academies | 4 | 14 | 55 | 15 | 13 | 98 | 0 |
|  | Primary LA maintained | 1 | 22 | 49 | 18 | 11 | 210 | 1 |
|  | Secondary Academies | 1 | 13 | 61 | 20 | 5 | 283 | 1 |
|  | Secondary LA maintained | 2 | 16 | 59 | 20 | 3 | 126 | 2 |
| Data analysis | Primary Academies | 2 | 15 | 56 | 19 | 8 | 98 | 0 |
|  | Primary LA maintained | 0 | 9 | 56 | 29 | 6 | 209 | 2 |
|  | Secondary Academies | 0 | 15 | 63 | 18 | 4 | 284 | 0 |
|  | Secondary LA maintained | 2 | 16 | 58 | 20 | 5 | 128 | 0 |
| Curriculum planning | Primary Academies | 2 | 34 | 53 | 6 | 5 | 96 | 2 |
|  | Primary LA maintained | 0 | 33 | 55 | 11 | 1 | 210 | 1 |
|  | Secondary Academies | 2 | 33 | 57 | 7 | 2 | 280 | 4 |
|  | Secondary LA maintained | 2 | 40 | 52 | 7 | 0 | 126 | 2 |
| Student interactions | Primary Academies | 4 | 23 | 64 | 8 | 1 | 98 | 0 |
|  | Primary LA maintained | 7 | 33 | 53 | 4 | 2 | 211 | 0 |
|  | Secondary Academies | 3 | 27 | 51 | 14 | 4 | 284 | 0 |
|  | Secondary LA maintained | 0 | 38 | 48 | 13 | 2 | 128 | 0 |
| Parent or guardian interactions | Primary Academies | 2 | 9 | 71 | 15 | 3 | 98 | 0 |
|  | Primary LA maintained | 1 | 11 | 70 | 13 | 5 | 211 | 0 |
|  | Secondary Academies | 1 | 19 | 61 | 15 | 4 | 283 | 1 |
|  | Secondary LA maintained | 0 | 10 | 78 | 11 | 2 | 128 | 0 |


|  | School Type | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Recruitment | Primary Academies | 2 | 11 | 79 | 3 | 5 | 84 | 12 |
|  | Primary LA maintained | 0 | 10 | 73 | 10 | 6 | 175 | 36 |
|  | Secondary Academies | 1 | 8 | 71 | 14 | 7 | 248 | 36 |
|  | Secondary LA maintained | 0 | 7 | 67 | 22 | 3 | 118 | 10 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 16: Perceptions of the amount of time spent on leadership tasks by school Ofsted category

|  | Ofsted rating | Far too little <br> (\%) | Too little <br> (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Leadership and management within the school | Outstanding | 2 | 23 | 63 | 9 | 3 | 159 | 0 |
|  | Good | 4 | 28 | 60 | 6 | 1 | 388 | 1 |
|  | RI*/Inadequate | 1 | 28 | 67 | 3 | 1 | 78 | 0 |
| Administration within the school | Outstanding | 0 | 4 | 54 | 34 | 7 | 157 | 2 |
|  | Good | 1 | 6 | 47 | 39 | 8 | 387 | 2 |
|  | RI*/Inadequate | 1 | 9 | 42 | 42 | 5 | 77 | 1 |
| Administration and management with external bodies | Outstanding | 0 | 5 | 64 | 27 | 3 | 150 | 9 |
|  | Good | 1 | 7 | 60 | 28 | 4 | 375 | 14 |
|  | RI*/Inadequate | 0 | 4 | 67 | 22 | 8 | 72 | 6 |
| Performance management of staff | Outstanding | 2 | 20 | 70 | 7 | 1 | 156 | 3 |
|  | Good | 1 | 20 | 66 | 11 | 1 | 385 | 4 |
|  | RI*/Inadequate | 0 | 14 | 77 | 9 | 0 | 78 | 0 |
| Teaching and related tasks | Outstanding | 0 | 18 | 63 | 13 | 6 | 158 | 1 |
|  | Good | 2 | 18 | 56 | 17 | 7 | 386 | 3 |
|  | RI*/Inadequate | 0 | 15 | 52 | 22 | 11 | 78 | 0 |
| Data analysis | Outstanding | 0 | 15 | 62 | 19 | 4 | 158 | 1 |
|  | Good | 1 | 13 | 60 | 22 | 4 | 388 | 1 |
|  | RI*/Inadequate | 0 | 8 | 44 | 34 | 14 | 78 | 0 |
| Curriculum planning | Outstanding | 2 | 39 | 54 | 3 | 2 | 158 | 1 |
|  | Good | 1 | 38 | 53 | 7 | 1 | 386 | 3 |
|  | RI*/Inadequate | 0 | 21 | 58 | 20 | 1 | 76 | 2 |
| Student interactions | Outstanding | 6 | 33 | 46 | 11 | 3 | 159 | 0 |
|  | Good | 4 | 36 | 51 | 6 | 2 | 389 | 0 |
|  | RI*/Inadequate | 7 | 10 | 72 | 7 | 3 | 78 | 0 |
| Parent or guardian interactions | Outstanding | 1 | 12 | 64 | 16 | 6 | 159 | 0 |
|  | Good | 1 | 11 | 69 | 15 | 4 | 389 | 0 |
|  | RI*/Inadequate | 0 | 17 | 72 | 9 | 1 | 78 | 0 |
| Recruitment | Outstanding | 1 | 9 | 72 | 12 | 6 | 143 | 16 |
|  | Good | 1 | 9 | 73 | 11 | 6 | 338 | 1 |
|  | RI*/Inadequate | 1 | 8 | 72 | 14 | 5 | 62 | 16 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

Table 17: Perceptions of the amount of time spent on leadership tasks by full-time or part-time status

|  | Status | Far too little <br> (\%) | Too little (\%) | About right <br> (\%) | Too much <br> (\%) | Far too much <br> (\%) | Base <br> (n) | Missing/ not applicable <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Leadership and management within the school | Full-time | 3 | 29 | 60 | 6 | 2 | 607 | 0 |
|  | Part-time | 4 | 15 | 75 | 4 | 2 | 44 | 1 |
| Administration within the school | Full-time | 0 | 5 | 49 | 38 | 8 | 603 | 4 |
|  | Part-time | 4 | 2 | 58 | 35 | 2 | 44 | 1 |
| Administration and management with external bodies | Full-time | 0 | 7 | 62 | 25 | 6 | 583 | 24 |
|  | Part-time | 4 | 6 | 58 | 30 | 2 | 41 | 4 |
| Performance management of staff | Full-time | 1 | 18 | 70 | 10 | 2 | 600 | 7 |
|  | Part-time | 6 | 9 | 80 | 4 | 2 | 44 | 1 |
| Teaching and related tasks | Full-time | 1 | 17 | 53 | 19 | 9 | 603 | 4 |
|  | Part-time | 6 | 4 | 62 | 25 | 4 | 45 | 0 |
| Data analysis | Full-time | 0 | 13 | 57 | 24 | 6 | 605 | 2 |
|  | Part-time | 4 | 11 | 61 | 17 | 7 | 45 | 0 |
| Curriculum planning | Full-time | 1 | 36 | 53 | 8 | 2 | 599 | 8 |
|  | Part-time | 4 | 15 | 77 | 4 | 0 | 44 | 1 |
| Student interactions | Full-time | 5 | 32 | 53 | 9 | 2 | 607 | 0 |
|  | Part-time | 4 | 26 | 67 | 4 | 0 | 45 | 0 |
| Parent or guardian interactions | Full-time | 1 | 13 | 69 | 14 | 4 | 606 | 1 |
|  | Part-time | 4 | 15 | 67 | 13 | 2 | 45 | 0 |
| Recruitment | Full-time | 0 | 9 | 75 | 11 | 5 | 528 | 79 |
|  | Part-time | 4 | 21 | 65 | 4 | 6 | 38 | 7 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Differences in the strategies used by senior leaders to manage and plan professional time by senior leader and school characteristics

Table 18: Strategies used by senior leaders to manage and plan professional time by phase and school type

|  | School Type | Yes (\%) | No (\%) | Not sure (\%) | Base <br> (n) | Missing ( n ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Protected blocks of nonteaching time to plan lessons and/or mark work (PPA) | Primary Academies | 99 | 1 | 0 | 98 | 0 |
|  | Primary LA maintained | 98 | 2 | 0 | 210 | 1 |
|  | Secondary Academies | 90 | 9 | 1 | 284 | 0 |
|  | Secondary LA maintained | 97 | 3 | 0 | 128 | 0 |
| Working collaboratively with other staff to plan schemes of work and/or share resources | Primary Academies | 90 | 10 | 0 | 98 | 0 |
|  | Primary LA maintained | 84 | 15 | 1 | 210 | 1 |
|  | Secondary Academies | 88 | 11 | 2 | 284 | 0 |
|  | Secondary LA maintained | 91 | 10 | 0 | 128 | 0 |
| Existing schemes of work and associated lesson plans that can be adapted by teaching staff | Primary Academies | 77 | 20 | 2 | 98 | 0 |
|  | Primary LA maintained | 87 | 12 | 0 | 210 | 1 |
|  | Secondary Academies | 91 | 7 | 2 | 284 | 0 |
|  | Secondary LA maintained | 87 | 13 | 0 | 128 | 0 |
| Computer software that effectively helps with administrative tasks | Primary Academies | 78 | 19 | 3 | 98 | 0 |
|  | Primary LA maintained | 81 | 12 | 7 | 210 | 1 |
|  | Secondary Academies | 77 | 18 | 6 | 284 | 0 |
|  | Secondary LA maintained | 87 | 8 | 5 | 128 | 0 |
| A committee in place that monitors teachers' workload | Primary Academies | 22 | 75 | 4 | 98 | 0 |
|  | Primary LA maintained | 20 | 76 | 4 | 210 | 1 |
|  | Secondary Academies | 28 | 68 | 4 | 284 | 0 |
|  | Secondary LA maintained | 23 | 70 | 6 | 128 | 0 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Table 19: Strategies used by senior leaders to manage and plan professional time by school Ofsted category

|  |  | Yes <br> (\%) | $\begin{aligned} & \text { No } \\ & \text { (\%) } \end{aligned}$ | Not sure (\%) | Base ( $n$ ) | Missing ( n ) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Protected blocks of nonteaching time to plan lessons and/or mark work (PPA) | Outstanding | 98 | 2 | 0 | 159 | 0 |
|  | Good | 96 | 4 | 0 | 388 | 1 |
|  | RI*/Inadequate | 95 | 5 | 0 | 78 | 0 |
| Working collaboratively with other staff to plan schemes of work and/or share resources | Outstanding | 91 | 8 | 1 | 159 | 0 |
|  | Good | 87 | 13 | 1 | 388 | 1 |
|  | RI*/Inadequate | 84 | 15 | 1 | 78 | 0 |
| Existing schemes of work and associated lesson plans that can be adapted by teaching staff | Outstanding | 91 | 8 | 1 | 159 | 0 |
|  | Good | 88 | 11 | 1 | 388 | 1 |
|  | RI*/Inadequate | 82 | 17 | 1 | 78 | 0 |
| Computer software that effectively helps with administrative tasks | Outstanding | 81 | 11 | 8 | 159 | 0 |
|  | Good | 82 | 14 | 5 | 388 | 1 |
|  | RI*/Inadequate | 71 | 18 | 10 | 78 | 0 |
| A committee in place that monitors teachers' workload | Outstanding | 23 | 67 | 9 | 159 | 0 |
|  | Good | 24 | 72 | 4 | 388 | 1 |
|  | RI*/Inadequate | 20 | 77 | 3 | 78 | 0 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

## Chapter 5

## Differences in teachers' perceptions of workload by teacher and school characteristics

Table 20: Proportion of all teachers viewing workload as a problem by teacher and school level variables

|  |  | A very serious problem <br> (\%) | A fairly serious problem <br> (\%) | Not a very serious problem <br> (\%) | Not a serious problem at all <br> (\%) | Don't know <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| School type | Primary Academies | 3 | 18 | 53 | 22 | 4 | 623 | 0 |
|  | Primary LA maintained | 3 | 18 | 52 | 21 | 6 | 1,375 | 0 |
|  | Secondary Academies | 1 | 8 | 50 | 37 | 4 | 3,759 | 0 |
|  | Secondary LA maintained | 1 | 10 | 49 | 35 | 4 | 1,527 | 0 |
| Ofsted category | Outstanding | 29 | 52 | 13 | 2 | 4 | 1,691 | 0 |
|  | Good | 27 | 51 | 15 | 2 | 5 | 3,864 | 0 |
|  | RI*/Inadequate | 40 | 47 | 7 | 2 | 5 | 697 | 0 |
| Role | Classroom teachers | 29 | 50 | 13 | 2 | 6 | 4,329 | 0 |
|  | Middle leaders | 34 | 52 | 10 | 2 | 3 | 2,236 | 0 |
|  | Senior leaders | 20 | 54 | 21 | 4 | 1 | 722 | 0 |

Missing responses are excluded from the calculation of percentages
*Requires Improvement
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Differences in teachers', middle leaders' and senior leaders' levels of agreement on statements about working hours by teacher and school characteristics

Table 21: Differences in teachers' and middle leaders' levels of agreement on statements about working hours by phase and school type

|  | School type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree (\%) | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I can complete my assigned workload during my contracted hours | Primary Academies | 72 | 19 | 2 | 6 | 0 | 622 | 1 |
|  | Primary LA maintained | 69 | 22 | 3 | 5 | 1 | 1,375 | 0 |
|  | Secondary Academies | 77 | 17 | 3 | 3 | 1 | 3,757 | 2 |
|  | Secondary LA maintained | 73 | 21 | 2 | 3 | 1 | 1,527 | 0 |
| I have an acceptable workload | Primary Academies | 31 | 40 | 11 | 16 | 2 | 622 | 1 |
|  | Primary LA maintained | 28 | 40 | 14 | 16 | 2 | 1,375 | 0 |
|  | Secondary Academies | 40 | 39 | 10 | 9 | 1 | 3,759 | 0 |
|  | Secondary LA maintained | 39 | 38 | 11 | 10 | 2 | 1,527 | 0 |
| Overall, I achieve a good balance between my work life and my private life | Primary Academies | 31 | 36 | 10 | 21 | 2 | 623 | 0 |
|  | Primary LA maintained | 29 | 35 | 12 | 21 | 3 | 1,375 | 0 |
|  | Secondary Academies | 39 | 37 | 10 | 14 | 1 | 3,759 | 0 |
|  | Secondary LA maintained | 37 | 34 | 10 | 18 | 2 | 1,527 | 0 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Table 22: Differences in teachers' and middle leaders' levels of agreement on statements about working hours by school Ofsted category

|  | Ofsted Rating | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree nor <br> disagree |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

Table 23: Differences in teachers', middle leaders' and senior leaders' levels of agreement on statements about working hours by role

|  | Role | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree nor <br> disagree | Tend <br> to <br> agree |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 24: Differences in teachers', middle leaders' and senior leaders' levels of agreement on statements about working hours by experience

|  | Years of professional experience | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree (\%) | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I can complete my assigned workload during my contracted hours | Less than six years | 75 | 19 | 2 | 4 | 1 | 1,859 | 0 |
|  | Six to ten years | 76 | 18 | 2 | 4 | 0 | 1,627 | 1 |
|  | Eleven years or more | 71 | 21 | 3 | 4 | 1 | 3,797 | 2 |
| I have an acceptable workload | Less than six years | 35 | 40 | 12 | 13 | 1 | 1,859 | 0 |
|  | Six to ten years | 35 | 40 | 11 | 12 | 1 | 1,628 | 0 |
|  | Eleven years or more | 34 | 38 | 12 | 13 | 2 | 3,798 | 1 |
| Overall, I achieve a good balance between my work life and my private life | Less than six years | 33 | 38 | 9 | 17 | 2 | 1,859 | 0 |
|  | Six to ten years | 35 | 34 | 11 | 18 | 2 | 1,628 | 0 |
|  | Eleven years or more | 34 | 35 | 11 | 17 | 2 | 3,799 | 0 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

## Differences in teachers', middle leaders' and senior leaders' views on their school's working environment by teacher and school characteristics

Table 25: Differences in teachers', middle leaders' and senior leaders' views on their school's working environment by phase and school type

|  | School Type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree <br> (\%) | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> ( $n$ ) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teaching staff collaborate effectively on teaching and learning | Primary Academies | 2 | 8 | 8 | 50 | 32 | 623 | 0 |
|  | Primary LA maintained | 1 | 9 | 10 | 53 | 27 | 1,374 | 1 |
|  | Secondary Academies | 4 | 18 | 18 | 49 | 12 | 3,759 | 0 |
|  | Secondary LA maintained | 5 | 19 | 17 | 47 | 13 | 1,527 | 0 |
| Teaching staff collaborate effectively to address disciplinary problems | Primary Academies | 2 | 8 | 14 | 50 | 26 | 623 | 0 |
|  | Primary LA maintained | 3 | 11 | 16 | 48 | 22 | 1,374 | 1 |
|  | Secondary Academies | 12 | 26 | 17 | 37 | 9 | 3,759 | 0 |
|  | Secondary LA maintained | 12 | 25 | 17 | 37 | 9 | 1,526 | 1 |
| Lesson observations carried out in the school are an effective part of professional development activity | Primary Academies | 4 | 11 | 19 | 46 | 21 | 623 | 0 |
|  | Primary LA maintained | 3 | 13 | 18 | 46 | 20 | 1,374 | 1 |
|  | Secondary Academies | 9 | 20 | 21 | 40 | 10 | 3,759 | 0 |
|  | Secondary LA maintained | 8 | 19 | 22 | 40 | 10 | 1,527 | 0 |
| Teaching assistants are effectively deployed at the school | Primary Academies | 5 | 12 | 12 | 49 | 23 | 623 | 0 |
|  | Primary LA maintained | 4 | 16 | 12 | 45 | 23 | 1,374 | 1 |
|  | Secondary Academies | 11 | 25 | 26 | 32 | 6 | 3,759 | 0 |
|  | Secondary LA maintained | 10 | 22 | 24 | 34 | 9 | 1,527 | 0 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding

Source: Teacher Workload Survey, 2019

Table 26: Differences in teachers', middle leaders' and senior leaders' views on their school's working environment by school Ofsted category

|  | Ofsted Rating | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree nor <br> disagree | Tend <br> to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages
*Requires Improvement
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

Differences in teachers', middle and senior leaders' views on the effects of revisions to schools' policies and approaches

Table 27: Differences in teachers', middle leaders' and senior leaders' views on the effects of revisions to schools' policies and approaches by school type

|  | School Type | Yes, but it has added to my workload (\%) | Yes, and it has reduced my workload <br> (\%) | Yes, and it has made no difference to my workload <br> (\%) | No revisions made (\%) | Not sure if revisions have been made | Base <br> ( n ) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marking and feedback policy | Primary Academies | 12 | 44 | 26 | 9 | 9 | 623 | 0 |
|  | Primary LA maintained | 10 | 38 | 29 | 13 | 10 | 1,372 | 3 |
|  | Secondary Academies | 25 | 25 | 26 | 12 | 13 | 3,744 | 15 |
|  | Secondary LA maintained | 24 | 18 | 25 | 18 | 15 | 1,524 | 3 |
| Data tracking/ monitoring of students' progress | Primary Academies | 27 | 26 | 21 | 13 | 12 | 622 | 1 |
|  | Primary LA maintained | 28 | 19 | 24 | 15 | 15 | 1,372 | 3 |
|  | Secondary Academies | 34 | 14 | 20 | 16 | 16 | 3,751 | 8 |
|  | Secondary LA maintained | 37 | 16 | 20 | 14 | 13 | 1,523 | 4 |
| Approach to lesson planning | Primary Academies | 18 | 33 | 20 | 19 | 11 | 622 | 1 |
|  | Primary LA maintained | 17 | 23 | 22 | 24 | 14 | 1,373 | 2 |
|  | Secondary Academies | 12 | 13 | 17 | 38 | 21 | 3,743 | 16 |
|  | Secondary LA maintained | 14 | 13 | 20 | 35 | 18 | 1,525 | 2 |
| School behaviour policy | Primary Academies | 15 | 10 | 38 | 21 | 16 | 622 | 1 |
|  | Primary LA maintained | 14 | 6 | 32 | 31 | 17 | 1,373 | 2 |
|  | Secondary Academies | 34 | 10 | 26 | 16 | 14 | 3,747 | 12 |
|  | Secondary LA maintained | 31 | 9 | 27 | 18 | 15 | 1,523 | 4 |


|  | School Type | Yes, but it has added to my workload <br> (\%) | Yes, and it has reduced my workload <br> (\%) | Yes, and it has made no difference to my workload (\%) | No revisions made <br> (\%) | Not sure if revisions have been made | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Teacher appraisal policy | Primary Academies | 15 | 14 | 23 | 25 | 24 | 622 | 1 |
|  | Primary LA maintained | 14 | 8 | 21 | 27 | 30 | 1,370 | 5 |
|  | Secondary Academies | 21 | 11 | 26 | 18 | 24 | 3,749 | 10 |
|  | Secondary LA maintained | 25 | 8 | 22 | 23 | 24 | 1,521 | 6 |
| Communications protocols | Primary Academies | 11 | 12 | 21 | 27 | 29 | 621 | 2 |
|  | Primary LA maintained | 12 | 8 | 18 | 30 | 33 | 1,371 | 4 |
|  | Secondary Academies | 18 | 6 | 21 | 27 | 29 | 3,750 | 9 |
|  | Secondary LA maintained | 17 | 6 | 19 | 29 | 29 | 1,521 | 6 |
| Policies to support flexible working practices | Primary Academies | 2 | 6 | 14 | 38 | 41 | 623 | 0 |
|  | Primary LA maintained | 3 | 6 | 11 | 37 | 44 | 1,373 | 2 |
|  | Secondary Academies | 5 | 5 | 13 | 34 | 44 | 3,754 | 5 |
|  | Secondary LA maintained | 6 | 5 | 15 | 35 | 40 | 1,523 | 4 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 28: Differences in teachers', middle leaders' and senior leaders' views on the effects of revisions to schools' policies and approaches by school Ofsted category

|  | Ofsted Rating | Yes, but it has added to my workload <br> (\%) | Yes, and it has reduced my workload <br> (\%) | Yes, and it has made no difference to my workload <br> (\%) | No revisions made <br> (\%) | Not sure if revisions have been made <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marking and feedback policy | Outstanding | 16 | 36 | 24 | 14 | 11 | 1,685 | 6 |
|  | Good | 16 | 30 | 28 | 14 | 12 | 3,854 | 10 |
|  | RI*/Inadequate | 27 | 24 | 34 | 6 | 10 | 695 | 2 |
| Data tracking/ monitoring of students' progress | Outstanding | 32 | 20 | 19 | 16 | 13 | 1,685 | 6 |
|  | Good | 30 | 18 | 22 | 16 | 15 | 3,855 | 9 |
|  | RI*/Inadequate | 39 | 14 | 23 | 9 | 14 | 697 | 0 |
| Approach to lesson planning | Outstanding | 12 | 19 | 18 | 34 | 17 | 1,687 | 4 |
|  | Good | 14 | 21 | 19 | 30 | 16 | 3,853 | 11 |
|  | RI*/Inadequate | 24 | 13 | 23 | 23 | 17 | 696 | 1 |
| School behaviour policy | Outstanding | 19 | 10 | 25 | 28 | 17 | 1,685 | 6 |
|  | Good | 23 | 8 | 31 | 23 | 15 | 3,856 | 8 |
|  | RI*/Inadequate | 31 | 9 | 31 | 15 | 15 | 695 | 2 |
| Teacher appraisal policy | Outstanding | 18 | 10 | 21 | 24 | 27 | 1,684 | 7 |
|  | Good | 17 | 9 | 22 | 25 | 26 | 3,852 | 12 |
|  | RI*/Inadequate | 25 | 10 | 29 | 14 | 23 | 696 | 1 |
| Communications protocols | Outstanding | 14 | 7 | 15 | 33 | 31 | 1,688 | 3 |
|  | Good | 14 | 7 | 20 | 28 | 31 | 3,847 | 17 |
|  | RI*/Inadequate | 18 | 7 | 23 | 23 | 30 | 696 | 1 |
| Policies to support flexible working practices | Outstanding | 4 | 6 | 13 | 35 | 42 | 1,688 | 3 |
|  | Good | 4 | 5 | 12 | 36 | 42 | 3,856 | 8 |
|  | RI*/Inadequate | 4 | 3 | 11 | 35 | 47 | 697 | 0 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

Table 29: Differences in teachers', middle leaders' and senior leaders' views on the effects of revisions to schools' policies and approaches by role

|  | Role | Yes, but it has added to my workload <br> (\%) | Yes, and it has reduced my workload <br> (\%) | Yes, and it has made no differenc e to my workload <br> (\%) | No revisions made <br> (\%) | Not sure if revisions have been made <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Marking and feedback policy | Classroom teachers | 18 | 28 | 26 | 12 | 16 | 4,314 | 15 |
|  | Middle leaders | 22 | 29 | 28 | 15 | 6 | 2,230 | 6 |
|  | Senior leaders | 7 | 51 | 28 | 12 | 1 | 722 | 0 |
| Data tracking/ monitoring of students' progress | Classroom teachers | 32 | 14 | 20 | 15 | 20 | 4,318 | 11 |
|  | Middle leaders | 37 | 15 | 23 | 17 | 8 | 2,231 | 5 |
|  | Senior leaders | 23 | 41 | 24 | 11 | 1 | 722 | 0 |
| Approach to lesson planning | Classroom teachers | 16 | 17 | 17 | 27 | 22 | 4,319 | 10 |
|  | Middle leaders | 14 | 17 | 21 | 36 | 11 | 2,229 | 7 |
|  | Senior leaders | 11 | 33 | 25 | 29 | 2 | 718 | 4 |
| School behaviour policy | Classroom teachers | 22 | 6 | 29 | 22 | 21 | 4,316 | 13 |
|  | Middle leaders | 30 | 9 | 30 | 23 | 9 | 2,231 | 5 |
|  | Senior leaders | 19 | 18 | 37 | 24 | 2 | 721 | 1 |
| Teacher appraisal policy | Classroom teachers | 17 | 7 | 20 | 20 | 35 | 4,317 | 12 |
|  | Middle leaders | 24 | 11 | 27 | 24 | 14 | 2,228 | 8 |
|  | Senior leaders | 14 | 21 | 29 | 33 | 3 | 720 | 2 |
| Communications protocols | Classroom teachers | 13 | 5 | 17 | 24 | 40 | 4,315 | 14 |
|  | Middle leaders | 18 | 7 | 24 | 31 | 20 | 2,230 | 6 |
|  | Senior leaders | 13 | 20 | 21 | 39 | 7 | 721 | 1 |
| Policies to support flexible working practices | Classroom teachers | 3 | 5 | 10 | 30 | 52 | 4,322 | 7 |
|  | Middle leaders | 4 | 5 | 15 | 39 | 37 | 2,233 | 3 |
|  | Senior leaders | 7 | 9 | 19 | 52 | 13 | 721 | 1 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

## Differences in views on professional development by teacher and school characteristics

Table 30: Differences in teachers', middle leaders' and senior leaders' views on professional development by school type

|  | School Type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree (\%) | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The school supports continuing professional development for teachers | Primary Academies | 3 | 7 | 10 | 44 | 36 | 623 | 0 |
|  | Primary LA maintained | 2 | 8 | 15 | 47 | 28 | 1,374 | 1 |
|  | Secondary Academies | 4 | 12 | 17 | 46 | 21 | 3,759 | 0 |
|  | Secondary LA maintained | 5 | 14 | 17 | 45 | 19 | 1,526 | 1 |
| I have the necessary Information and Communication (ICT) skills to perform data recording and analysis tasks | Primary Academies | 2 | 6 | 13 | 54 | 26 | 623 | 0 |
|  | Primary LA maintained | 2 | 8 | 11 | 55 | 25 | 1,375 | 0 |
|  | Secondary Academies | 4 | 13 | 12 | 49 | 22 | 3,759 | 0 |
|  | Secondary LA maintained | 4 | 12 | 12 | 49 | 23 | 1,526 | 1 |
| I have time during my contracted working hours to take part in professional development activities | Primary Academies | 6 | 22 | 17 | 38 | 18 | 623 | 0 |
|  | Primary LA maintained | 8 | 22 | 17 | 41 | 13 | 1,375 | 0 |
|  | Secondary Academies | 18 | 32 | 16 | 28 | 7 | 3,759 | 0 |
|  | Secondary LA maintained | 18 | 30 | 14 | 31 | 7 | 1,527 | 0 |
| I have enough time to keep informed on changes to guidance and rules affecting professional practice | Primary Academies | 7 | 27 | 27 | 34 | 5 | 623 | 0 |
|  | Primary LA maintained | 8 | 32 | 27 | 29 | 5 | 1,375 | 0 |
|  | Secondary Academies | 15 | 43 | 23 | 17 | 3 | 3,759 | 0 |
|  | Secondary LA maintained | 15 | 41 | 24 | 16 | 3 | 1,526 | 1 |
| The resources available at my school to help plan teaching and learning are high quality | Primary Academies | 5 | 13 | 24 | 44 | 14 | 623 | 0 |
|  | Primary LA maintained | 5 | 18 | 23 | 43 | 11 | 1,375 | 0 |
|  | Secondary Academies | 7 | 19 | 26 | 39 | 9 | 3,759 | 0 |
|  | Secondary LA maintained | 8 | 22 | 26 | 36 | 9 | 1,527 | 0 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 31: Differences in teachers', middle leaders' and senior leaders' views on professional development by school Ofsted category

|  | Ofsted Rating | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

Table 32: Differences in teachers', middle leaders' and senior leaders' views on professional development by role

|  | Role | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding
Source: Teacher Workload Survey, 2019

## Table 33: Differences in teachers', middle leaders' and senior leaders' views on professional development by full-time and part-time status

|  | Status | Strongly <br> disagre | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 34: Differences in teachers', middle leaders' and senior leaders' views on professional development by experience

|  | Years of professional experience | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> ( $n$ ) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The school supports continuing professional development for teachers | Less than six years | 4 | 10 | 14 | 47 | 25 | 1,859 | 0 |
|  | Six to ten years | 3 | 9 | 16 | 48 | 23 | 1,627 | 1 |
|  | Eleven years or more | 3 | 11 | 15 | 45 | 26 | 3,798 | 1 |
| I have the necessary Information and Communication (ICT) skills to perform data recording and analysis tasks | Less than six years | 2 | 9 | 12 | 52 | 25 | 1,859 | 0 |
|  | Six to ten years | 3 | 9 | 9 | 52 | 26 | 1,628 | 0 |
|  | Eleven years or more | 3 | 11 | 13 | 52 | 22 | 3,798 | 1 |
| I have time during my contracted working hours to take part in professional development activities | Less than six years | 12 | 28 | 17 | 33 | 10 | 1,859 | 0 |
|  | Six to ten years | 14 | 27 | 16 | 33 | 10 | 1,628 | 0 |
|  | Eleven years or more | 12 | 26 | 16 | 36 | 11 | 3,799 | 0 |
| I have enough time to keep informed on changes to guidance and rules affecting professional practice | Less than six years | 11 | 30 | 29 | 26 | 4 | 1,859 | 0 |
|  | Six to ten years | 13 | 33 | 26 | 23 | 4 | 1,628 | 0 |
|  | Eleven years or more | 11 | 39 | 23 | 23 | 3 | 3,798 | 1 |
| The resources available at my school to help plan teaching and learning are high quality | Less than six years | 8 | 19 | 22 | 41 | 10 | 1,859 | 0 |
|  | Six to ten years | 6 | 19 | 22 | 42 | 11 | 1,628 | 0 |
|  | Eleven years or more | 6 | 17 | 26 | 40 | 10 | 3,799 | 0 |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

## Differences in views on line management by teacher and school characteristics

## Findings for teachers and middle leaders

Table 35: Differences in teachers' and middle leaders' views on line management by school type

|  | School Type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| My manager supports my well-being | Primary Academies | 2 | 7 | 23 | 38 | 30 | 525 | 0 |
|  | Primary LA maintained | 5 | 9 | 18 | 40 | 27 | 1,164 | 0 |
|  | Secondary Academies | 5 | 11 | 18 | 42 | 24 | 3,474 | 1 |
|  | Secondary LA maintained | 4 | 15 | 17 | 39 | 25 | 1,398 | 1 |
| My manager recognises when I have done my job well | Primary Academies | 3 | 10 | 17 | 43 | 29 | 525 | 0 |
|  | Primary LA maintained | 5 | 11 | 17 | 42 | 24 | 1,164 | 0 |
|  | Secondary Academies | 5 | 12 | 16 | 43 | 25 | 3,475 | 0 |
|  | Secondary LA maintained | 6 | 11 | 17 | 42 | 25 | 1,399 | 0 |
| My manager is considerate of my life outside work | Primary Academies | 3 | 9 | 21 | 40 | 27 | 525 | 0 |
|  | Primary LA maintained | 5 | 8 | 19 | 41 | 27 | 1,164 | 0 |
|  | Secondary Academies | 5 | 11 | 19 | 42 | 24 | 3,475 | 0 |
|  | Secondary LA maintained | 5 | 11 | 23 | 38 | 23 | 1,399 | 0 |
| I think that my performance is evaluated fairly | Primary Academies | 5 | 15 | 24 | 40 | 17 | 525 | 0 |
|  | Primary LA maintained | 6 | 15 | 28 | 37 | 14 | 1,164 | 0 |
|  | Secondary Academies | 4 | 11 | 19 | 49 | 17 | 3,475 | 0 |
|  | Secondary LA maintained | 5 | 10 | 20 | 50 | 15 | 1,399 | 0 |


|  | School Type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| The senior leadership team support staff well-being across the school | Primary Academies | 4 | 10 | 21 | 41 | 24 | 524 | 1 |
|  | Primary LA maintained | 6 | 15 | 20 | 40 | 19 | 1,164 | 0 |
|  | Secondary Academies | 11 | 24 | 25 | 31 | 9 | 3,475 | 0 |
|  | Secondary LA maintained | 12 | 24 | 22 | 33 | 10 | 1,398 | 1 |
| I am satisfied with my level of involvement in decisions that affect my work at the school | Primary Academies | 5 | 15 | 24 | 40 | 17 | 525 | 0 |
|  | Primary LA maintained | 6 | 15 | 28 | 37 | 14 | 1,164 | 0 |
|  | Secondary Academies | 12 | 28 | 29 | 25 | 7 | 3,475 | 0 |
|  | Secondary LA maintained | 13 | 26 | 27 | 26 | 8 | 1,399 | 0 |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 36: Differences in teachers' and middle leaders' views on line management by school Ofsted category

|  | Ofsted Rating | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement
Source: Teacher Workload Survey, 2019

Table 37: Differences in teachers' and middle leaders' views on line management by role

|  | Role | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 38: Differences in teachers' and middle leaders' views on line management by experience

| Years of <br> professional <br> experience | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages
Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

## Findings for senior leaders

Table 39: Differences in senior leaders' views on line management by school type

|  | School Type | Strongly disagree <br> (\%) | Tend to disagree <br> (\%) | Neither agree nor disagree <br> (\%) | Tend to agree <br> (\%) | Strongly agree <br> (\%) | Base <br> (n) | Missing <br> (n) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| I think that my performance is evaluated fairly | Primary Academies | 2 | 4 | 4 | 42 | 49 | 98 | 0 |
|  | Primary LA maintained | 2 | 2 | 7 | 49 | 39 | 211 | 0 |
|  | Secondary Academies | 1 | 3 | 13 | 42 | 41 | 284 | 0 |
|  | Secondary LA maintained | 0 | 3 | 6 | 45 | 45 | 128 | 0 |
| My manager recognises when I have done my job well | Primary Academies | 2 | 2 | 9 | 40 | 47 | 98 | 0 |
|  | Primary LA maintained | 1 | 4 | 14 | 42 | 39 | 211 | 0 |
|  | Secondary Academies | 2 | 5 | 8 | 47 | 38 | 284 | 0 |
|  | Secondary LA maintained | 5 | 5 | 8 | 42 | 40 | 128 | 0 |
| The senior leadership team support staff well-being across the school | Primary Academies | 2 | 2 | 5 | 55 | 37 | 98 | 0 |
|  | Primary LA maintained | 2 | 2 | 10 | 45 | 42 | 211 | 0 |
|  | Secondary Academies | 2 | 7 | 16 | 39 | 37 | 284 | 0 |
|  | Secondary LA maintained | 6 | 3 | 16 | 34 | 41 | 128 | 0 |
| My manager supports my well-being | Primary Academies | 2 | 2 | 14 | 44 | 38 | 98 | 0 |
|  | Primary LA maintained | 2 | 6 | 18 | 37 | 37 | 211 | 0 |
|  | Secondary Academies | 2 | 7 | 16 | 39 | 37 | 284 | 0 |
|  | Secondary LA maintained | 6 | 3 | 16 | 34 | 41 | 128 | 0 |
| My manager is considerate of my life outside work | Primary Academies | 2 | 5 | 13 | 44 | 36 | 98 | 0 |
|  | Primary LA maintained | 3 | 4 | 21 | 38 | 34 | 211 | 0 |
|  | Secondary Academies | 2 | 4 | 17 | 37 | 39 | 284 | 0 |
|  | Secondary LA maintained | 6 | 3 | 8 | 41 | 41 | 128 | 0 |


|  | School Type | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

Table 40: Differences in senior leaders' views on line management by school Ofsted category

|  | Ofsted Rating | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding
*Requires Improvement Source: Teacher Workload Survey, 2019

Table 41: Differences in senior leaders' views on line management by full-time and part-time status

|  | Status | Strongly <br> disagree | Tend to <br> disagree | Neither <br> agree <br> nor <br> disagree | Tend to <br> agree | Strongly <br> agree | Base | Missing |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |

Missing responses are excluded from the calculation of percentages Percentages may not sum to 100 due to rounding Source: Teacher Workload Survey, 2019

## 9 Modelling the factors which impact on teachers' working hours

## Introduction to modelling

In Chapter 3 of the main report, relationships between a range of variables and teachers working hours were examined. Many of these school and demographic characteristics associated with workload are themselves interrelated. Furthermore, any apparent association between a variable and working hours may occur because both are related to a third variable, which has not been taken into account in a simple two-way tabulation.

In the following analysis, the association between teachers' self-reported working hours and a range of explanatory variables were examined simultaneously. This process minimised the possibility of being misled by spurious, inverse or absent associations, which can occur when only one explanatory variable is considered in isolation.

## Procedure used for multilevel modelling

More specifically, two multilevel models (MLM) were constructed to complement the descriptive analysis: one for classroom teachers and middle leaders and one for senior leaders. Multilevel modelling is an extension of regression modelling that accounts for the fact that teachers are clustered within schools, and therefore will tend to be more similar to other teachers in the same school than they are to the wider sample. Specifically, the MLM used were mixed effects linear regression models where the overall error distribution was assumed to be Gaussian. The extent to which responses are similar within schools, which is estimated using MLM, is informative for understanding the extent to which workload and teacher attitudes differ depending on schools' policies and cultures. As well as providing estimates of between school variation, the MLM analysis also allows estimations of variance within schools, which can shed light on the differences in workload among teaching staff in the same school. All these differences to be drawn out in reported working hours between teachers with particular characteristics are over and above the effects of other teacher and school characteristics.

The candidate variables considered for inclusion in the model were those that are highlighted in Chapter 6 of the main report. These were variables that had known associations with working hours and/or were of a policy or theoretical interest. The process for constructing the final MLMs was an iterative procedure whereby variables that were not statistically significant were removed, and the models re-run, until all the teacher and school variables were adding explanatory power to the models. The analysis was re-run using different reference categories to check that no results were concealed by the particular choice of reference category. Where several variables were theoretically highly correlated, such as age and teaching experience, the one with the strongest
association with working hours was chosen. The teacher-level explanatory variables considered as candidates for the teacher model were:

- Gender
- Years in the teaching profession (NQT, 1/2/3/4 years, 5 -year bands thereafter). Splitting this variable more finely than the three categories presented in the other sections of this report gave greater insight into the differences within the first five years of teaching.
- Contracted working arrangement (full-time/ part-time)
- Subject taught (only for secondary teachers. English was used as the reference category for comparing against all other subjects)
- Role (classroom teacher/middle leader)
- Teachers' average response to the following six questions about the way they were managed (derived from factor analysis - a statistical technique for identifying patterns in responses, which reduces the number of variables required to explain the data. The technique used was a principal components analysis with a varimax rotation on all variables, however as only one factor was extracted for this management variable, there were no rotations involved. Questions were used in the management variable if the Cronbach's alpha was higher with the question included in the factor and if the combination of the questions 'loaded' well together):
- My manager is considerate of my life outside work
- My manager supports my well-being
- The senior leadership team support staff well-being across the school
- My manager recognises when I have done my job well
- I think that my performance is evaluated fairly
- I am satisfied with my level of involvement in decisions that affect my work at the school

The interpretation of the management variable coefficient in the final model is slightly more difficult than for other variables as the size of the coefficient (-1.4) does not relate directly to a difference of 1.4 hours between 'happy' and 'unhappy' teachers but rather that, teachers who are happier with their 'management' tend to work fewer hours.

- School environment and support variables [reduced from a 5 point scale to a 3 point scale of disagreement/agreement]:
- Teaching staff collaborate effectively to address disciplinary problems
- Teaching assistants are effectively deployed at [name of school]
- Teaching staff collaborate effectively on teaching and learning
- I have the necessary ICT skills to perform data recording and analysis tasks
- [Name of school] supports CPD for teachers
- The resources available at my school to help plan teaching and learning are high quality

These variables were implemented into the model separately as they were not highly correlated with one another, hence factor analysis was not necessary in this case.

The school-level explanatory variables considered as candidates for the teacher and middle leader model were:

- School phase (primary/secondary - special schools were included in secondary)
- School type (academy/LA maintained)
- Ofsted rating (Outstanding/Good/Requires Improvement and Inadequate/Not inspected yet. Good was used as the reference category for comparing against all other Ofsted category groups)
- Region (GOR vs London - reference category)
- Percentage of pupils with English as an additional language (EAL)
- Percentage of pupils eligible for free school meals in the last 6 years (FSMever)
- School size (small/medium/large defined separately for primary and secondary based on teacher headcount. Medium used as reference category for comparing against other school sizes)
- Senior leaders' responses to whether they had the following strategies in place in their school, averaged at school-level:
- Protected blocks of non-teaching time to plan lessons and/or mark work (PPA)
- Working collaboratively with other staff to plan schemes of work and/or share resources
- Existing schemes of work and associated lesson plans that can be adapted by teaching staff
- Computer software that effectively helps with administrative tasks
- A committee in place that monitors teachers' workload

These variables were implemented into the model separately as they were not highly correlated with one another, hence factor analysis was not necessary in this case.

The approach for the senior leader MLM model was broadly the same except the following variables were omitted or amended, as they were not (as) relevant for senior leaders:

- Years of experience in teaching (replaced with an age variable: under 40 years/40 years and older)
- Subject taught (only for secondary teachers. English was used as the reference category for comparing against all other subjects)
- Senior leaders' average response to the five strategy questions above
- Role re-specified as: Deputy/assistant headteacher and headteacher/executive headteacher/MAT CEO
- School environment and support variables, except for teachers' average response from the six questions relating to the way they were managed derived from factor analysis in the teacher model

The final set of school- and teacher-level variables used in the teacher and middle leader model and the regression results are shown in Table 42 below:

Table 42: Final model of classroom teachers / middle leaders' total working hours

| Category | Reference group | Average difference in working hours: category vs reference group | Statistically significant difference? |
| :---: | :---: | :---: | :---: |
| Teacher-level variables |  |  |  |
| Male | Female | +1.1 | Yes |
| NQT year | 5 to 9.9 years of teaching experience | +0.8 | No |
| 1 year |  | +1.7 | No |
| 2 years |  | +1.8 | Yes |
| 3 years |  | +1.3 | No |
| 4 years |  | +0.8 | No |
| 10 to 14.9 years |  | -1.7 | Yes |
| 15 to 29.9 years |  | -1.1 | No |
| 20 to 24.9 years |  | -0.8 | No |
| 25 to 29.9 years |  | -0.9 | No |
| 30+ years |  | -1.6 | No |
| Part-time | Full-time | -11.9 | Yes |
| Maths | English | -0.1 | No |
| Science |  | -0.2 | No |
| Humanities |  | +1.7 | Yes |
| Modern Foreign Languages |  | +0.6 | No |
| Design and Technology and Computing |  | -1.0 | No |
| Arts |  | +0.1 | No |
| Primary curriculum |  | -0.5 | No |
| No subject (response option in the teacher survey) |  | -4.9 | Yes |
| Other |  | -1.1 | Yes |
| Middle leader | Classroom teacher | +2.4 | Yes |


| Category | Reference group | Average difference in working hours: category vs reference group | Statistically significant difference? |
| :---: | :---: | :---: | :---: |
| Strongly disagree/disagree with "Teaching staff collaborate effectively to address disciplinary problems" | Neutral response to this statement | +1.2 | Yes |
| Strongly agree/agree with "Teaching staff collaborate effectively to address disciplinary problems" |  | +1.3 | Yes |
| Strongly disagree/disagree with "Teaching assistants are effectively deployed at [school]" | Neutral response to this statement | +1.0 | Yes |
| Strongly agree/agree with "Teaching assistants are effectively deployed at [school]" |  | +0.3 | No |
| Management variable (derived from factor analysis) |  | -1.4 | Yes |
| School-level variables |  |  |  |
| Primary | Secondary | +2.6 | Yes |
| Academies | LA maintained | +1.3 | Yes |
| "Outstanding" Ofsted category | "Good" Ofsted category | +1.1 | No |
| "Requires Improvement/ Inadequate" Ofsted category |  | +1.4 | Yes |
| Not inspected yet |  | -0.2 | No |
| East Midlands | London | +1.2 | No |
| East of England |  | -0.2 | No |
| North East |  | -0.2 | No |
| North West |  | +1.0 | No |
| South East |  | +1.9 | Yes |
| South West |  | +1.1 | No |
| West Midlands |  | +0.6 | No |
| Yorkshire and the Humber |  | +0.7 | No |

Source: Teacher Workload Survey, 2019

The final set of school- and teacher-level variables used in the senior leader model were role (assistant or deputy headteacher/ headteacher, executive headteacher or MAT CEO) and working arrangements (full-time/ part-time), as can be seen in Table 43:

Table 43: Final model of senior leaders' total working hours

| Category | Reference group | Average <br> difference in <br> working hours: <br> category vs <br> reference group | Statistically <br> significant <br> difference? |
| :--- | :--- | :--- | :--- |
| Headteacher/Executive <br> Headteacher/MAT <br> CEO | Deputy/Assistant <br> Headteacher | +3.6 hours | Yes |
| Part-time | Full-time | $\mathbf{- 7 . 2}$ hours | Yes |

Source: Teacher Workload Survey, 2019

Both the models were estimated with the weights calculated from entropy balancing applied to ensure that the results were representative of the teacher population and policy-relevant implications could be drawn from the MLM analysis.

Variables with a large number of levels were grouped into a smaller number of orderedlevels. This allowed convenient tabulations as well as direct estimates of their association with working hours by comparisons between the different levels. To allow straightforward comparisons, categorical explanatory variables had their reference levels set to a convenient group for comparisons among levels (in general, the group with the largest number of observations). The grouped numerical variables were treated in the same fashion, e.g. all groups for years in the teaching profession were compared to 5-9.9 years of teaching experience. However, other comparisons are also possible by first calculating the fitted values for two groups of teachers (explained below in the section entitled 'Contributions of the Explanatory Variables to Fitted Scores') and then subtracting one from the other to provide the estimated difference in working hours for the two groups being compared.

## Between and within school variance components

Alongside the associations derived with specific variables, the models drew out the between-school and within-school variation that is unexplained by the characteristics (known as the residual). More technically this is known as an intra-cluster correlation (ICC) between teachers' self-reported workload in schools. The residual variance can be split into a between-cluster component, corresponding to school-level residual variation,
and a within-cluster component, corresponding to individual teacher-level residual variation. The ICC corresponds to the between-cluster component expressed as a percentage of the total residual variance (i.e. the between-school variation divided by total variation, then multiplied by 100).

For classroom teachers the school-level variance component is 6 per cent and for senior leaders it is 28 per cent. The values reported here suggest a relatively homogeneous school population in relation to teachers' working hours, with the majority of the difference being between teachers within the same school. The similar (although not identical) regression model in the 2016 wave of TWS found that 4 per cent of the variation in teachers' working hours and 15 per cent for senior leaders was attributed to factors differing across schools. This could be due to differences in the exact model used in TWS 2016 and TWS 2019, or indicate that the amount of residual variation in working hours driven by school-level factors has increased since 2016. Without further analysis to establish a like-for-like comparison between TWS 2016 and TWS 2019, it is not possible to determine which of these factors explains the change in the relative size of the schoollevel variance component.

## Contributions of the explanatory variables to fitted scores

All the explanatory variables fitted with the present models consist of a small number of groups, either from splitting continuous variables (e.g. years of teaching experience into experience bands) or inherently categorical ones, such as gender. Each parameter estimate consists of a mixture of given levels and a reference category chosen to facilitate interpretation. Due to the choice of reference category for each variable, the intercept for the classroom teacher and middle leader model denotes the mean working hours for a teacher with the following characteristics:

- Female
- 5 to 9.9 years in teaching
- Full-time employment status
- Teaches English
- Classroom teacher
- Gave neutral response to the statement "Teaching staff collaborate effectively to address disciplinary problems"
- Gave neutral response to the statement "Teaching assistants are effectively deployed at [school]"
- School phase: secondary
- LA maintained school
- Ofsted-category Good
- In London

This 'reference' mean working hours has a fitted value of 52.7 hours. The fitted values for other types of classroom teacher/middle leader are obtained by simply adding the parameters estimates for the variables on which they differ to the intercept. For example, a classroom teacher who was part-time in a primary school would have a fitted value of $52.7-11.9+1.3=42.1$ hours, where -11.9 is the part-time coefficient (relative to fulltime, the reference category) and +1.3 is the primary school coefficient (relative to a secondary school) in the teacher/middle leader model (use Table 41 as reference).

Other combinations can be worked out similarly, but the tables can also be interpreted directly to consider the estimated effect of a change in the level of a variable compared to the reference category. For example, all other things being equal, the estimate for being in a school with an Ofsted rating of 'Outstanding' has a fitted working hour that is 1.1 hours more than the reference category, a school rated 'Good'. This is after the effects of all the other variables is taken into account by the statistical model.

In the case of the final model for senior leaders, the variables present and the chosen reference category result in the parameter estimate for intercept corresponding to the self-reported total working hours of a senior leader who is:

- Assistant or deputy headteacher
- Full-time employment status

This 'reference' mean working hours has a fitted value of 55.2 hours. The same calculations can be applied, as explained above for the teacher and middle leader model.

## 10 References

Higton, J., Leonardi, S., Richards, N., Choudhoury, A., Sofroniou, N., and Owen, D. (2017). Teacher Workload Survey 2016: Final report [online]. Available:
https://assets.publishing.service.gov.uk/government/uploads/system/uploads/attachment data/file/592499/TWS 2016 FINAL Research report Feb 2017.pdf [15 July, 2019].

Hainmueller, J. (2012). Entropy Balancing for Causal Effects: A Multivariate Reweighting Method to Produce Balanced Samples in Observational Studies. Political Analysis (2012) 20: 25-46. Available at SSRN: https://ssrn.com/abstract=1904869 or http://dx.doi.org/10.2139/ssrn. 1904869

Department
for Education
© Department for Education 2019

## Reference: DFE RR951a

ISBN: 978-1-83870-062-1
The views expressed in this report are the authors' and do not necessarily reflect those of the Department for Education.

For any enquiries regarding this publication, contact us at: Jobshare.MACKENZIEPEACHEY@education.gov.uk, Workload.SOLUTIONS@education.gov.uk or www.education.gov.uk/contactus

This document is available for download at www.gov.uk/government/publications


[^0]:    ${ }^{1}$ Teachers refers to 'Classroom Teachers', Middle leaders include 'Heads of Department/Subject', 'Heads of Year/Phase', and 'Other' (middle leader) roles. Senior leaders include 'Deputy/Assistant Headteachers', 'Headteachers/Heads of School/Acting Headteachers' and 'Executive Headteachers/Multi-Academy Trust (MAT) CEOs'.

[^1]:    2 'Force' refers to the question being configured so that respondents have to give an answer.

[^2]:    3 'Prompt' refers to the question being configured so that respondents are given a reminder to

[^3]:    ${ }^{4}$ https://get-information-schools.service.gov.uk/

[^4]:    ${ }^{5}$ Hainmueller, J. (2012)

