

# DRAFT: Review how well the education or training provided meets local needs

Statutory guidance for further education colleges, sixth form colleges and designated institutions

**July 2021** 

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# Summary

## About this guidance

This statutory guidance sets out key principles to enable governing bodies of institutions within the further education sector to comply with their duty under a new section 52B of the Further and Higher Education Act 1992 to review provision in relation to local needs, as proposed in the Skills and Post-16 Education Bill. Governing bodies of institutions within the further education sector (as defined under section 91(3) of the Further and Higher Education Act 1992) must have regard to this guidance when discharging the duty to review how well the education or training provided by the institution meets local needs.

## When this duty comes into force

The duty will apply two months after the Skills and Post-16 Education Bill receives Royal Assent.

### What legislation does this guidance refer to?

Section 52B Further and Higher Education Act 1992, as amended by the Skills and Post-16 Education Bill.

## Who is this guidance for?

This guidance is for governing bodies of the following institutions within the further education sector:

- sixth form colleges
- general FE colleges
- designated institutions

## Definitions

Throughout this guidance the following definitions are used:

**College** means an institution within the further education sector with a single learnerfacing identity, brand name, viewed by learners as distinct with its own prospectus and/or website, through which a governing body delivers further education provision. **Governing body** means further education corporation, sixth form college corporation within the meaning of the Further and Higher Education Act 1992, or the governing body of an institution designated under section 28 of the same Act.

**Learners** means all those participating in education and training, including those undertaking apprenticeships, those not in education, employment or training and other future learners.

**Provision** includes all aspects of the college curriculum and those functions that support its delivery.

**Structure** means how provision in an area is distributed between governing bodies, and between colleges and other providers.

## Expiry or review date

This guidance will next be reviewed in 2025.

# Main points

- Governing bodies must undertake regular reviews of how well the education or training provided by the college meets local needs, in particular local employment needs.
- Governing bodies should undertake a review at least once every three years.
- In reviewing provision within a local area, governing bodies are expected to collaborate with other governing bodies also serving that area.
- Governing bodies are required to publish the outcome of their reviews on their websites.
- Governing bodies must consider what actions they and other providers can take to best meet local needs, in particular local employment needs, including changes to the structures through which provision is delivered.
- The responsibility for the curriculum offer continues to rest with individual governing bodies.



# Introduction

Better alignment between further education provision and local employment needs is a key objective underpinning the reforms set out in the Skills for Jobs White Paper<sup>1</sup>.

To help achieve that objective, employer-led local skills improvement plans are being introduced. Governing bodies of colleges that provide post-16 technical education or training will consider those plans when making decisions on their provision.

Many governing bodies, both individually and collectively, also undertake a range of activities to ensure that they are responding to local needs, including, for example:

- Developing strong partner relationships with Chambers of Commerce and other employer bodies;
- Using local economic strategies when planning curriculum priorities;
- Working to build strong partnerships with individual employers to support high quality curriculum delivery; and
- Providing high-quality careers education, information, advice and guidance for both current and potential learners.

Building on these activities, and the new local skills improvement plans, the Skills and Post-16 Education Bill proposes introducing a new duty on the governing bodies of providers within the statutory further education sector. The new duty is intended to strengthen the way that all governing bodies plan their provision, and to ensure that where there are structural barriers to meeting local needs these are also identified and addressed.

The duty requires governing bodies to review how well the education or training they provide meets local needs. The governing body must also consider what action they might take (including action which might be taken in conjunction with action taken by one or more other educational institutions) in order to better meet those needs.

This guidance is intended to assist governing bodies in complying with the new duty. Governing bodies must have regard to this guidance when carrying out reviews.

In responding to both this duty and the local skills improvement plans, the responsibility for determining the curriculum continues to rest with governing bodies.

<sup>&</sup>lt;sup>1</sup> Skills for Jobs White Paper

## Supporting principles for reviews

The duty applies to governing bodies with different curriculum offers, in different local contexts, who meet a different mix of local, regional, and national needs. Some governing bodies will deliver their provision though more than one college. Governing bodies will have the flexibility to conduct reviews in a way that is tailored to their circumstances. Governing bodies should ensure that their approach is consistent with the following principles:

**Reviews should be evidence-based:** All reviews should be underpinned by evidence, balancing both forward and backward-looking data and information. Governing bodies should look to use readily available evidence such as the local skills improvement plans, and the information used to develop those plans.

**Reviews should focus on improvement:** As well as building on established strengths, reviews should identify areas where improvement is required - together with an assessment of the key barriers (including structural barriers) that need to be addressed for improvement to be achieved.

**Reviews should be collaborative:** Where more than one governing body is involved in meeting the needs of a local area, governing bodies should consider collaboration in undertaking the reviews. Collaboration should focus on meeting local needs as the primary outcome, for example where curriculum collaboration could lead to a provision offer better aligned to local needs.

**Reviews should be timely:** Reviews should take place at least once every three years. Reviews should be undertaken as required to ensure that they remain relevant, for example to reflect changes to employers' skills priorities set out in local skills improvement plans.

**Reviews should involve stakeholders, including local employers:** Engagement with local stakeholders is a key source of information and intelligence on changing local needs. Stakeholders should also have the opportunity to comment on the emerging conclusions from the review, to provide external challenge and validation.

**Reviews should be proportionate:** The scope and focus of the reviews should reflect the mission, specialisms and local area(s) served by the college or colleges through which provision is delivered. For colleges that offer a wide range of provision primarily focused on local needs, the scope of the review will be broader than for an institution primarily focused on specialist provision.

**Reviews should be integrated with strategic and business planning:** Governing bodies will develop actions which can be integrated into their curriculum, estates and financial planning processes. The duty is not intended to distract from existing core planning processes, but rather to strengthen them.

# **Interpreting need**

Colleges have a unique position in their local communities and economies, and for many this is central to their institutional mission. Compared to other educational providers, for many governing bodies their focus on meeting the skills needs of employers and needs of learners in the local area is a unique and distinctive characteristic.

In interpreting need, governing bodies should consider both employer skills needs and learner needs.

#### **Employer skills needs**

Local skills improvement plans will be a key reference for those governing bodies whose colleges provide post-16 technical education or training, material to an area, in determining employer technical skills needs.

Existing employers in the area will have both tactical (immediate) and strategic (future) skills needs and different sectors will have varying needs. Governing bodies should also consider what they know about potential future employers and their skills needs.

Governing bodies and their colleges will want to build strong partnerships with individual employers, the designated employer representative body, Local Enterprise Partnerships, Chambers of Commerce and other representative groups and forums to understand local skills needs. In a local area there may be national employers who could define their skills needs on a national scale. Those needs can be treated as part of local needs for the purposes of the duty.

#### Learner needs

When considering learner needs governing bodies will need to consider current learners in the local area, including learners attending other providers, and also the needs of future learners. Ensuring that the education and training provided by the college enables learners to progress to skilled sustainable employment (including, where applicable, after further study) should be a key consideration when addressing learner needs.

Governing bodies will be familiar with the needs of different groups of learners, for example:

- Learners with SEND, including those with education, health and care plans;
- Young people not in education, employment or training;
- 16-19 learners;
- Apprentices;
- Adults returning to learning; or

• Part-time learners who are in employment

Governing bodies will also be aware that learners will also have different categories of needs that will be reflected in the college's provision, for example:

- Academic and vocational curriculums;
- Work experience and placements;
- High quality careers education, information, advice and guidance; and
- Pastoral care and support

Governing bodies will need to determine how those needs are best met, and what actions they may take in response.

#### Balancing differing needs

Local needs will reflect a combination of factors relating to both employer skills and learner needs. Governing bodies will have to balance different local needs, reaching an approach to provision that best meets local needs whilst ensuring a financially sustainable offer of high quality education and training. In making decisions governing bodies will need to ensure that they comply with their existing statutory obligations such as those in relation to SEND, equality law, and promoting participation.

#### Local area

It is for governing bodies to determine their local area for the purposes of the review. This should be done by looking primarily at the travel to learn patterns of learners and travel to work patterns.

#### Specialist provision

Many colleges will offer some specialist provision that is directly responding to local needs, for example high needs provision for local learners with education, health and care plans. But there will also be colleges offering specialist provision that is primarily meeting regional or national needs, with fewer learners attending from the local area. Where such provision is primarily responding to regional or national learner needs it is not in scope of the duty. Governing bodies may nevertheless want to consider it as part of wider curriculum and strategic planning processes.

# **Undertaking reviews**

Governing bodies have the flexibility to conduct reviews in a way that is tailored to their circumstances, and aligned with existing strategic and business planning processes.

For governing bodies with geographically dispersed colleges, the local area will need to be defined for each college. Such governing bodies would be expected to carry out a review for each local area served by their colleges.

#### Key review challenges

Governing bodies are encouraged to challenge themselves and others serving the local area about their provision. There is no set of standard questions that governing bodies should look to answer, but prompts could include the following:

- How do governing bodies and other providers know they are meeting local needs, in particular local employment needs?
- How does the current provision offer help local employers?
- How is the curriculum changing to increase the employment rates and salaries of learners when they leave?
- Where would strengthening collaboration help overcome barriers to meeting local needs, in particular local employment needs?
- Is intake limited to popular provision?
- Why are learners studying below level 3, when the majority of the population and school leavers already possess level 2?
- What provision has stopped and how does that help meet local need?

Further prompt questions to assist governing bodies are set out in the annex.

#### Evidence considerations for reviews

It is important that governing bodies consider all relevant factors and evidence when conducting a review. As well as the analysis and priorities in local skills improvement plans, that evidence may include data on learner employment destinations, learner participation, and outcomes by institution and curriculum area. It is for governing bodies to determine how that evidence should be tested.

# Working with others

Governing bodies are strongly encouraged to collaborate with other governing bodies and engage with other providers serving their local area in making an assessment of how well the overall provision in the area meets local needs now and prepares for those that will emerge in the future.

Governing bodies should also engage with relevant local stakeholders, including:-

- Employers;
- Any designated employer representative body;
- Learners (recognising that different learners have different needs);
- Their workforce;
- Local authorities (including in relation to SEND provision and NEETs);
- Any combined authority (where learners are funded through a combined authority)
- Jobcentre Plus; and
- Regional school commissioners (in relation to 16-19 provision in the local area).

All those providing evidence, engaging and collaborating with governing bodies in assisting with reviews should be encouraged to the follow the core principles set out in this document.

# **Review conclusions and actions**

The review should identify how well a college is currently meeting local needs, in particular local employment needs. On completion of the review governing bodies must publish the report on the college website. This should be within three months of completion of the review.

Where governing bodies have agreed to carry out a review jointly with another governing body, the report should be published on each college's website referencing the other colleges to which the report applies. If reviews have been endorsed by key stakeholders, such as local authorities or employers, then these endorsements can be published alongside the review conclusion.

The legislation requires governing bodies to consider, in light of the review, what actions might be taken (including actions in conjunction with other governing bodies) to better meet local needs. That could include, for example, decisions to expand the curriculum offer to respond to emerging employment needs, or to collaborate with other providers to strengthen the quality and resilience of local provision. It is for governing bodies to determine the feasibility of those actions.

In considering the actions, the governing body should take into account any relevant findings or recommendations from recent Ofsted inspection reports, and (for colleges in intervention) FE Commissioner recommended actions.

Agreed actions derived from the reviews should be integrated into existing curriculum, estates and financial planning processes.

Governing bodies should engage at an early stage with ESFA and the FE Commissioner if any of the agreed actions following on from the review could lead to structural changes.

The review conclusions, and actions being taken forward following the review, will be part of the ongoing ESFA and FE Commissioner discussions with governing bodies, including as part of annual strategic conversations.

# **Annex: Further example prompt questions**

To assist with undertaking the reviews governing bodies may want to consider some or all of the following questions:

- What is the relevant local area for the purposes of the review?
- What is the impact of current offer from colleges in the area?
- How have local employment needs changed/how will they change?
- How well does the current post-16 curriculum offer for technical education in the local area align with any local skills improvement plans?
- How well does the current post-16 curriculum offer support the local authority's responsibilities in relation to NEETs?
- How well are the needs of learners with special educational needs and disabilities being met?
- What is the careers impact of the current offer from colleges in the area, what do the career guidance providers tell us?
- How well are we as a single college and as a collection of colleges currently meeting local needs, in particular local employment needs. What are the key messages from feedback from key stakeholders and users?
- Are there gaps in the curriculum offer, or current/forecast undersupply of provision?
- To what extent does the current provision in the area represent a sustainable approach to meeting local needs, in particular local employment needs?
- How does the quality of provision in an area impact on the capacity of governing bodies and their colleges to meet local needs, in particular local employment needs?
- How does financial resilience impact on capacity to meet local needs, in particular local employment needs?
- Where might changes to the structure of local provision help improve the way in which local needs, in particular local employment needs are met?

# **Further information**

## Useful resources and external organisations

• Local skills reports - GOV.UK (www.gov.uk)

## Other relevant departmental advice and statutory guidance

- College oversight: support and intervention GOV.UK (www.gov.uk)
- Further Education Corporations and Sixth Form Corporations: Governor Guide

## Other departmental resources

- The ESFA FE group territorial teams are responsible for the oversight of the FE provider base to promote high quality sustainable provision in each territory. To get in touch please contact your local ESFA territorial team lead.
- To contact the Office of the Further Education Commissioner please send an email to the following address: FE.Commissioner@education.gov.uk.





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