

Figure 4 Capacity building

	Individual partner work	Partnership-wide initiatives
2000	Recruiting partners and opening sustainability reviews	
2001	Strategic planning Travel planning Energy efficiency Waste management	<p>Construction Initiative launch: Cambridge, Aberdeen Developing guidance: London, Edinburgh</p> <p>Travel planning Initiative launch: London, Edinburgh Developing guidance: Birmingham, Newcastle</p> <p>Procurement Initiative launch: Sheffield</p>
2002	Green buildings Purchasing strategies Student involvement Staff development Curriculum development Research Community liaison	<p>Procurement Developing guidance: Liverpool, London</p> <p>Finance Initiative launch: London Linking procurement to sustainability accounting: London</p> <p>Resource and asset management Building on transport and construction initiatives in 2001: Loughborough, Stirling</p> <p>Students Visioning sustainability in higher education: Middlesex</p> <p>Reporting Initiative launch: Middlesex, St Andrews HEPS RT demonstration and development: Glasgow</p> <p>Communications Initiative launch: Brighton, Edinburgh Follow up seminar: Sheffield</p>
2003	Communication for sustainable development Sustainability audits Whole life costing Working with local businesses Changing corporate culture	<p>Travel planning Guidance published and disseminated</p> <p>Procurement Guidance published and disseminated</p> <p>Reporting HEPS RT goes live, guidance published and disseminated</p> <p>Finance Guidance published and disseminated</p> <p>Communications Guidance published and disseminated</p> <p>Curriculum Guidance published and disseminated</p>

Influencing and communicating with the higher education sector

AUPO annual conference, Manchester
EAUC annual conference, Birmingham

Workshop with AUA, AHUA, EAUC, HEFCE, SHEFC, SCOP, HEFCW
LSDA/LSC Learning to Last project
AUDE annual conference, Nottingham
AUA annual conference, Southampton
EAUC annual conference, Leeds
Sit on HEEPI steering group
Presentation to HEFME
AUPO annual conference, Edinburgh
AUA corporate forum, Manchester
Advisors to SCOP/UUK sustainability group
CHEEP annual conference, Birmingham

ESD conference, Swansea
EAUC annual conference, Edinburgh
SD Phd research forum, Manchester
BUFDG annual conference, Durham
AUA annual conference, Derby
LSDA annual conference, London
HESDA annual conference, Cardiff
Appearance at Environmental Audit Committee evidence session
DfES sounding board to develop sustainable development action plan
The future of higher education, Cumberland Lodge
NUS Environment and Ethics conference, London
HEPS final event for Scotland, Edinburgh
HEPS final event for the UK, London

This table shows the range of activities which have built capacity in individual universities, cross-sectoral events and guidance, and the systematic influencing strategy.