

Leading learning and skills

# Identifying and Managing Underperformance

Operation of Minimum Levels of Performance and Notices to Improve Applying to the 2007/08 Academic Year – Technical Support Annexes

January 2007

Of interest to everyone involved in delivering LSC-funded provision

## **Further information**

For further information, please contact the appropriate Learning and Skills Council office. Contact details for each office can be found on the LSC's website (www.lsc.gov.uk).

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## For action

This document provides additional information for the operation of minimum levels of performance and Notices to Improve in the FE system for the 2006/07 academic year, and the application to the 2007/08 year.

## **Contents**

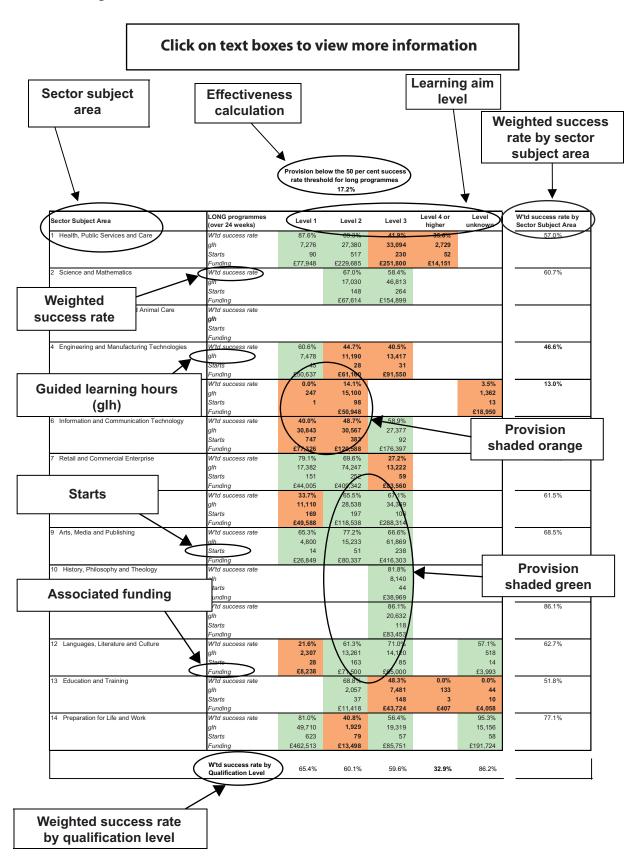
	Page number
A: FE Supplementary Technical Annex	1
B: Work-based Learning Supplementary Technical Annex	12
C: Notice to Improve Based on Minimum Levels of Performance: 2006/07 Planning Process	19
D: Actions Following Inspection: Colleges and Providers Identified as Inadequate	24
E: Minimum Levels of Performance for Short Courses	33

The purpose of these five annexes is to provide additional support, clarity and context for the guidance. The supplementary technical annexes (A and B) are designed to be used online and to demonstrate the minimum levels of performance reports (available from the Planning and Modelling system). All data used is representative.

## **Annex A:**

## **FE Supplementary Technical Annex**

This annex is designed to be used online.



## **Understanding the Provider Level Report**

## 1 Effectiveness calculation

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

· Why have we shown this?

This percentage indicates the proportion of provision that is below the threshold for minimum level of performance (MLP). This figure is a key determinant of the action that will take place to manage underperformance. Details of how minimum levels will be applied are in the main body of this report.

How is it derived and calculated?

## Step 1

Identify all blocks of provision defined by sector subject area within learning aims that have a weighted success rate below the MLP threshold. The sections on 'Weighted success rate' and 'Blocks of provision shaded orange' explain the methodology.

Click here to go to Weighted success rate section
Click here to go to Blocks of provision shaded

## Step 2

orange section

Within each block of provision that is below the MLP threshold, identify each learning aim that is itself below the MLP threshold – in Figure A1, it is those learning aims shaded orange in the magnified view.

## Step 3

Sum the expected guided learning hours for each learning aim identified in step 2 and express this total as a percentage of the total guided learning hours (less any guided learning hours in learning aims where the learner transferred out to another course) for all blocks of provision on the report. See the section on guided learning hours (on page 3) for additional details on expected guided learning hours.

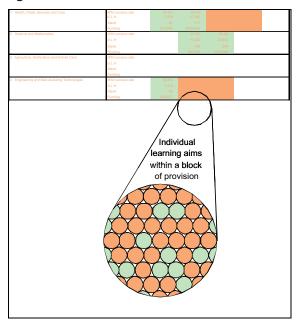
Click here to go to Guided learning hours section

## Note

The total expected guided learning hours used in calculating the effectiveness percentage are shown as points 6 and 7 in the notes page of the report.

Click here for a detailed view

Figure A1: Provision below MLP level.



 What inferences can be drawn from this information?

The higher the percentage, the greater is the proportion of a provider's provision delivered with success rates below the threshold for minimum levels of performance.

## 2 Sector subject area

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

Why have we shown this?

Minimum levels of performance assess success rates within providers at a more detailed level than previously. Applying the minimum level of performance to blocks of provision defined by sector subject area, within learning aim, provides a balance between excessive volumes of detail and pockets of underperformance that may be hidden within large blocks of provision that could have overall success rates above the MLP.

· How is it derived and calculated?

The categorisation is sector subject area, tier 1 as defined by the Qualifications and Curriculum Authority (QCA). A full listing of sector subject area, tier 1 categories for each learning aim is published in the All Annual Values table as part of the Learning Aims Database (see the link below).

http://providers.lsc.gov.uk/LAD/downloads/LADdownload.asp

## 3 Learning aim levels

• Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

· Why have we shown this?

Minimum levels of performance identify providers' success rates at a more detailed level than previously. Applying the minimum level of performance to blocks of provision defined by sector subject area within learning aim level is seen as delivering the right balance between excessive volumes of detail, and large blocks of provision that could have success rates above the MLP threshold and yet contain areas of underperformance that would not be addressed.

· How is it derived and calculated?

The categorisation is notional NVQ level as defined by QCA. A full listing of notional NVQ level categories for each learning aim is published in the Learning Aim table as part of the Learning Aims Database (see the link below).

http://providers.lsc.gov.uk/LAD/downloads/LADdownload.asp

## 4 Weighted success rates

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

· Why have we shown this?

The weighted success rate determines whether the block of provision exceeds or falls below the MLP success rate threshold.

· How is it derived and calculated?

The published success rate methodology counts the number of learning aim achievements and expresses this total as a proportion of starts. In the context of MLP, a fairer measure is obtained by weighting the success rate calculation by expected guided learning hours for each learning aim. The resulting weighted success rate is most heavily influenced by those programmes requiring the greatest level of teaching resource.

For each block of provision, the annual expected guided learning hours for each learning aim that has been achieved is summed. The sum of 'achieved'

guided learning hours is expressed as a percentage of the total expected guided learning hours for all learning aims (less any guided learning hours in learning aims where the learner transferred out to another course) within that block of provision.

Algebraically, the calculation can be expressed as:

What inferences can be drawn from this information?

Blocks of provision where the weighted success rate is below the MLP threshold will require actions to address the underperformance. This is dealt with in more detail in the main body of this document.

· See also:

Blocks of provision shaded orange

Blocks of provision shaded green

Click here to return to Effectiveness calculation

## 5 Guided learning hours

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

Why have we shown this?

The total expected guided learning hours for each block of provision defined by sector subject area within learning aim level provides an indication of the volume of provision delivered in each block.

· How is it derived and calculated?

The figure shown is the sum of the expected guided learning hours for each learning aim within the block of provision. Expected guided learning hours is a standard derived variable used by the LSC. Its database field name is *a\_exp\_a* and a full definition and description can be found at the link below.

www.lsc.gov.uk/Providers/Data/DataDictionary

What inferences can be drawn from this information?

It is possible to identify those blocks of provision that are major contributors to the provider's total offering of programmes.

Click here to return to Effectiveness calculation

### 6 Starts

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

• Why have we shown this?

'Starts' indicates the total number of learning aims in each block of provision and provides an indication of the volume of provision delivered in each block.

How is it derived and calculated?

Starts is the total number of learning aim enrolments that were planned to be completed during the academic year being reported on, in this case 2004/05. A full definition and description can be found on page 8 of the web-based document, accessed via the link below.

www.lsc.gov.uk/Providers/Data/Statistics/success/ FEqualificationlevel.htm

What inferences can be drawn from this information?

It is possible to identify those blocks of provision that are major contributors to the provider's total offering of programmes.

## 7 Associated funding

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

Why have we shown this?

Associated funding indicates the total funding generated by the learning aims represented in each block of provision and provides an indication of the volume of provision delivered in each block.

· How is it derived and calculated?

The associated funding figure sums just those elements of the funding process that are directly attributable to a specific learner who is pursuing a specific learning aim. This means that funding based on the characteristics of the learner (for example, entitlement) and funding based on the characteristics of the provider (for example, area cost factor) are excluded as they cannot be attributed to a specific learning aim. The calculation also sums funding across academic years where the learning aim starts in one year and is expected to be completed in a different year.

As a consequence of basing the calculation on only those funding elements that can be directly linked to a specific learning aim, the associated funding figure will not agree with other funding data available from the LSC and nor will it agree with outputs from the Learner Information Suite.

What inferences can be drawn from this information?

It is possible to identify those blocks of provision that are major contributors to the provider's total offering of programmes.

## 8 Blocks of provision shaded orange

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

· Why have we shown this?

To identify, clearly and speedily, those blocks of provision where the weighted success rate falls below the MLP.

· How is it derived and calculated?

It compares the weighted success rate with the following MLP success rate thresholds:

Long programmes (over 24 weeks) 50% Short programmes (under 5 weeks) 85% Short programmes (5 to 24 weeks) 60%

What inferences can be drawn from this information?

Provision contained within orange-shaded cells will be the subject of actions to address underperformance. These actions are dealt with in the main body of this document. · See also:

Weighted success rate

Click here to return to Effectiveness calculation

## 9 Blocks of provision shaded green

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

· Why have we shown this?

To identify, clearly and speedily, those blocks of provision where the weighted success rate exceeds the MLP.

· How is it derived and calculated?

It compares the weighted success rate with the following MLP success rate thresholds:

Long programmes (over 24 weeks) 50% Short programmes (under 5 weeks) 85% Short programmes (5 to 24 weeks) 60%

What inferences can be drawn from this information?

Provision contained within green-shaded cells will not necessarily require action to be taken. However, this does not mean that provision in green-shaded cells can be viewed as satisfactory or good. The only safe inference that can be drawn is that provision in green-shaded cells is above the minimum level of performance.

· See also:

Weighted success rates

## 10 Weighted success rate by sector subject area

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

· Why have we shown this?

There will be providers whose overall level of provision below the MLP threshold is sufficiently low not to require significant action, but who nevertheless have one or more whole sector subject areas below the MLP threshold. Where this occurs, the weighted success rate by sector subject area, tier 1 is coloured orange.

· How is it derived and calculated?

For each sector subject area, the annual expected guided learning hours for each learning aim that has been achieved is summed. The sum of 'achieved' guided learning hours is expressed as a percentage of the total expected guided learning hours for all learning aims (less any guided learning hours in learning aims where the learner transferred out to another course) within that sector subject area.

Algebraically, the calculation can be expressed as:

What inferences can be drawn from this information?

Provision where the weighted success rate is below the MLP threshold and shown in red will be the subject of actions to address the underperformance. These actions are explained in greater detail in the main body of this document.

## 11 Weighted success rate by learning aim level

· Where is this shown on the report?

Click here for a detailed view
Click here to go to a sample report

· Why have we shown this?

There will be providers whose overall level of provision below the MLP threshold is sufficiently low not to require significant actions to address underperformance, but who nevertheless have one or more whole learning aim level below the MLP threshold. Where this occurs, the weighted success rate by learning aim level is shaded orange.

· How is it derived and calculated?

For each learning aim level, the annual expected guided learning hours for each learning aim that has been achieved is summed. The sum of 'achieved' guided learning hours is expressed as a percentage of the total expected guided learning hours for all learning aims (less any guided learning hours in learning aims where the learner transferred out to another course) within that learning aim level.

Algebraically, the calculation can be expressed as:

 What inferences can be drawn from this information?

Provision where the weighted success rate is below the MLP threshold and shown in red will be the subject of actions to address the underperformance. These actions are explained in greater detail in the main body of this document.

## **Effectiveness location**

Provision below the 50 per cent success rate threshold for long programmes 17.2%

Long programmes (over 24 weeks)	Level 1	Level 2	Level 3	Level 4 or higher	
Weighted success rate	87.6%	69.3%	41.9%	35.6%	
glh	7,276	27,380	33,094	2,729	
Starts	90	517	230	52	

## Return to Effectiveness calculation

## Guided learning hours – totals

- 6 Aggregate glh of learning aims with a weighted success rate below the 50%, and which are located within cells of provision below the success rate threshold (shown in red)  $\neq$  132,227
- 7 Total number of guided learning hours in LONG programmes > 767,194

Return to Effectiveness calculation

## Sector subject area location

Sector subject area	Long programmes (over 24 weeks)	Level 1	
1 Health, public services and care	Weighted success rate	87.6%	
	glh	7,276	
	Starts	90	
	Funding	£77,948	
2 Science and mathematics	Weighted success rate		
	glh		
	Starts		
	Funding		
3 Agriculture, horticulture and animal care	Weighted success rate		
	glh		
	Starts		
	Funding		
4 Engineering and manufacturing technologies	Weighted success rate	60.6%	

Return to Sector subject area section

## Learning aim levels location

	Level 1	Level 2	Level 3	Level 4 or higher	Level unknown
Weighted success rate	87.6%	69.3%	41.9%	35.6%	
glh	7,276	27,380	33,094	2,729	
Starts	90	517	230	52	
Funding	£77,948	£229,685	£251,800	£14,151	
		67.0%	58.4%		
		17,030	46,813		
		148	264		

Return to Learning aim levels section

## Weighted success rates location

4 Engineering and manufacturing technologies	Weighted success rate	60.6%
	glh	7,478
	Starts	45
	Funding	£50,637
5 Construction, planning and the built environment	Weighted success rate	0.0%
	glh	247
	Starts	1
	Funding	
6 Information and communication technology	Weighted success rate	40.0%
	glh	30,843
	Starts	747
	Funding	£77,326
7 Retail and commercial enterprise	Weighted success rate	79.1%
	glh	17,382
	Starts	151
	Funding	

## Return to Weighted success rates section

## Guided learning hours location

5 Construction, planning and the built environment	Weighted success rate	0.0%
	glh	247
	Starts	1
	Funding	
6 Information and communication technology	Weighted success rate	40.0%
	glh	30,843
	Starts	747
	Funding	£77,326
7 Retail and commercial enterprise	Weighted success rate	79.1%
	glh	17,382
	Starts	151
	Funding	£44,005
8 Leisure, travel and tourism	Weighted success rate	33.7%
	glh	11,110
	Starts	169
	Funding	£49,588
9 Arts, media and publishing	Weighted success rate	65.3%

Return to Guided learning hours section

## **Starts location**

6	Information and communication technology	Weighted success rate	40.0%
		glh	30,843
		Starts	747
		Funding	£77,326
7	Retail and commercial enterprise	Weighted success rate	79.1%
		glh	17,382
		Starts	151
L		Funding	£44,005
8	Leisure, travel and tourism	Weighted success rate	33.7%
		glh	11,110
		Starts	169
		Funding	£49,588
9	Arts, media and publishing	Weighted success rate	65.3%
		glh	4,800
		Starts	14
		Funding	£26,849
10	History, philosophy and theology	Weighted success rate	
		glh	
		Starts	

## Return to Starts section

## Associated funding location

8 Leisure, travel and tourism	Weighted success rate	33.7%
	glh	11,110
	Starts	169
	Funding	£49,588
9 Arts, media and publishing	Weighted success rate	65.3%
	glh	4,800
	Starts	14
	Funding	£26,849
10 History, philosophy and theology	Weighted success rate	
	glh	
	Starts	
	Funding	
11 Social sciences	Weighted success rate	
	glh	
	Starts	
	Funding	
12 Languages, literature and culture	Weighted success rate	21.6%

Return to Associated funding section

## Blocks of provision shaded orange location

5	Construction, planning and the built environment	Weighted success rate	0.0%	14.1%
		glh	247	15,100
		Starts	1	98
		Funding		£50,948
6	Information and communication technology	Weighted success rate	40.0%	48.7%
		glh	30,843	30,567
		Starts	747	383
		Funding	£77,326	£120,588

Return to Blocks of provision shaded orange section

## Blocks of provision shaded green location

Weighted success rate	65.3%	77.2%	66.6%
glh	4,800	15,233	61,869
Starts	14	51	238
Funding	£26,849	£80,337	£416,303
Weighted success rate			81.8%
glh			8,140
Starts			44
Funding			£38,969
Weighted success rate			86.1%
glh			20,632
Starts			118
Funding			£83,453

Return to Blocks of provision shaded green section

## Weighted success rate by sector subject area location

Level 2	Level 3	Level 4 or higher	Level unknown	Weighted success rate by sector subject area
69.3%	41.9%	35.6%		57.0%
27,380	33,094	2,729		
517	230	52		
£229,685	£251,800	£14,151		
67.0%	58.4%			60.7%
17,030	46,813			
148	264			
£67,614	£154,899			
44.7%	40.5%			46.6%
11,190	13,417			
28	31			
£61,160	£91,550			

Return to Weighted success rate by sector subject area section

## Weighted success rate by learning aim level location

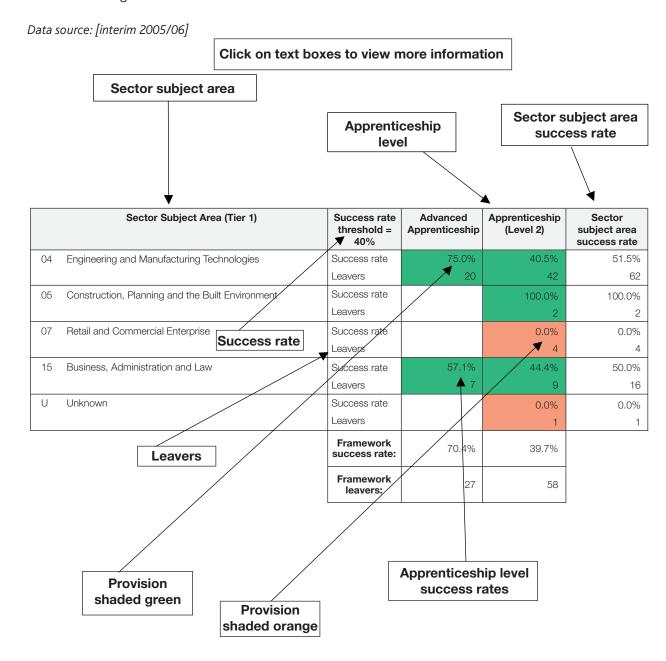
Business, administration and law	Weighted success rate	83.8%	37.5%
	Glh	6,001	11,989
	Starts	17	72
	Funding	£45,882	£52,029
Unknown	Weighted success rate		0.0%
	Glh		139
	Starts		1
	Funding		
	Weighted success rate by qualification level	65.4%	60.1%

Return to Weighted success rate by learning aim level section

## Annex B: Work-based Learning Supplementary Technical Annex

## Minimum levels of performance in work-based learning

This annex is designed to be used online.



## **Understanding the Provider Level Report**

### 1 Sector subject area

• Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

· Why have we shown this?

Minimum levels of performance (MLP) assess success rates within providers at a more detailed level than in the past. Applying the minimum level of performance success rate threshold to blocks of provision defined by sector subject area within Apprenticeship level is seen as delivering the right balance between excessive volumes of detail, and large blocks of provision that could have success rates above the MLP threshold and yet contain areas of underperformance that would not be addressed.

· How is it derived and calculated?

The categorisation is sector subject area, tier 1 as defined by the Qualifications and Curriculum Authority (QCA). A full listing of sector subject area, tier 1 categories for each learning aim is published in the All Annual Values table as part of the Learning Aims Database (see the link below).

http://providers.lsc.gov.uk/LAD/downloads/LADdownload.asp

## 2 Apprenticeship level

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

• Why have we shown this?

Minimum levels of performance (MLP) assess success rates within providers at a more detailed level than in the past. Applying the MLP success rate threshold to blocks of provision defined by sector framework within Apprenticeship level is seen as delivering the right balance between excessive volumes of detail, and large blocks of provision that could have success rates above the MLP threshold and yet contain areas of underperformance that would not be addressed.

### 3 Success rates

• Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

· Why have we shown this?

The success rate determines whether the block of provision exceeds or falls below the MLP success rate threshold.

· How is it derived and calculated?

Known as the 'current success rate', the methodology counts the number of framework achievements in the year and express this total as a percentage of Apprenticeship leavers for the year.

Algebraically, the calculation can be expressed as:

Success rate =  $\frac{\text{(Sum of Apprenticeship frameworks achieved)}}{\text{(Sum of learners who have left Apprenticeship frameworks)}} \times 100\%$ 

What inferences can be drawn from this information?

Blocks of provision where the success rate is below the MLP threshold will be the subject of interventions that are explained in greater detail in the main text.

• See also:

Blocks of provision shaded orange Blocks of provision shaded green

## 4 Leavers

• Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

· Why have we shown this?

Leavers indicates the total number of learning aims in each block of provision and provides an indication of the volume of provision delivered in each block.

How is it derived and calculated?

Starts is the total number of learners who have left Apprenticeship frameworks during the year. See the link below for an explanation of the 'current' success rate methodology.

www.lsc.gov.uk/Providers/Data/Datadictionary/ Datadefinitions/FE+Success+Rates+Methodology+ 2004-05.htm

 What inferences can be drawn from this information?

It identifies those blocks of provision that are major contributors to the provider's total offering of programmes.

## 5 Blocks of provision shaded orange

· Where is this shown on the report?

<u>Click here for a detailed view</u> <u>Click here to go to a sample report</u>

• Why have we shown this?

These blocks identify clearly and speedily provision where the success rate falls below the MLP success rate threshold.

• How is it derived and calculated?

It compares the weighted success rate with the MLP success rate threshold of 40 per cent.

 What inferences can be drawn from this information?

Provision contained within orange-shaded cells will be the subject of interventions that are explained in greater detail in the main text.

• See also:

Success rate

## 6 Blocks of provision shaded green

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

• Why have we shown this?

These blocks identify clearly and speedily provision where the success rate exceeds the MLP success rate threshold.

· How is it derived and calculated?

It compares the weighted success rate with the MLP success rate threshold of 40 per cent.

What inferences can be drawn from this information?

Provision contained within green-shaded cells will not be the subject of interventions. However, this does not necessarily mean that provision in green-shaded cells can be viewed as satisfactory or good. The only safe inference that can be drawn is that provision in green-shaded cells is above the minimum acceptable level of performance.

· See also:

Success rate

## 7 Success rate by sector subject area, tier 1

· Where is this shown on the report?

<u>Click here for a detailed view</u> Click here to go to a sample report

· Why have we shown this?

There will be cases where having access to the success rate for the whole sector framework will assist in deciding appropriate courses of action.

• How is it derived and calculated?

For each sector framework, the number of Advanced Apprenticeship framework achievements in the year is added to the number of achievements in Apprenticeship (Level 2). This total is expressed as a percentage of the total number of Advanced Apprenticeship and Apprenticeship (Level 2) leavers for the year.

Algebraically, the calculation can be expressed as:

{(Sum of Advanced
Apprenticeship
frameworks achieved)
+ (Sum of Apprenticeships
at Level 2 frameworks
achieved)}

Success rate =

(Sum of learners who have left any Apprenticeship framework)

x 100%

What inferences can be drawn from this information?

Provision where the success rate is below the MLP threshold and shown in red will be the subject of interventions that are explained in greater detail in the main text.

## 8 Success rate by Apprenticeship level

· Where is this shown on the report?

Click here for a detailed view

Click here to go to a sample report

· Why have we shown this?

There will be cases where having access to the success rate for entire Apprenticeship programmes will assist in deciding appropriate courses of action.

· How is it derived and calculated?

For each Apprenticeship level, the methodology counts the number of framework achievements in the year and express this total as a percentage of Apprenticeship leavers (at that level) for the year.

Algebraically, the calculation can be expressed as:

What inferences can be drawn from this information?

Provision where the weighted success rate is below the MLP threshold and shown in red will be the subject of interventions that are explained in greater detail in the main text.

## Sector subject area location

Sector subject area, tier 1	Success rate threshold = 40%
04 Engineering and Manufacturing Technologies	Success rate
	Leavers
05 Construction, Planning and the Built Environment	Success rate
	Leavers

Return to Sector subject area section

## Apprenticeship level location

Advanced Apprenticeship	Apprenticeship (Level 2)
60.0%	28.6%
5	7
75.0%	57.1%
4	7
69.2%	39.1%
13	23

Return to Apprenticeship levels section

## Success rates location

07 Retail and Commercial Enterprise	Success rate	
	Leavers	
15 Business, Administration and Law	Success rate	57.1%
	Leavers	7

Return to Success rates section

## **Leavers location**

07 Retail and Commercial Enterprise	Success rate	
	Leavers	
15 Business, Administration and Law	Success rate	57.1%
	Leavers	7

## Return to Leavers section

## Blocks of provision shaded orange location

07 Retail and Commercial Enterprise	Success rate		0.0%
	Leavers		4
15 Business, Administration and Law	Success rate	57.1%	44.4%
	Leavers	7	9

Return to Blocks of provision shaded orange section

## Blocks of provision shaded green location

04 Engineering and Manufacturing	Success rate	75.0%	40.5%
Technologies	Leavers	20	42
05 Construction, Planning and the Built	Success rate		100.0%
Environment	Leavers		2

Return to Blocks of provision shaded green section

## Success rate by sector subject area, tier 1 location

Sector subject area success rate	
51.6%	
62	
100.0%	
2	
0.0%	
4	
50.0%	
16	

Return to Success rate by sector subject area, tier 1 section

## Success rate by Apprenticeship level location

Framework success rate	70.4%	39.7%
Framework leavers	27	58

Return to Success rate by Apprenticeship level section

## **Annex C:**

## Notice to Improve Based on Minimum Levels of Performance: 2006/07 Planning Process

Timeline	LSC	College or external institution	Ofsted	QIA
Jan 2007	The minimum levels of performance (MLP) report used to consider college success rates as part of 2006/07 planning dialogue. MLP reports shared with college.			
	The LSC identifies colleges in scope to receive a Notice to Improve (Ntl). LSC begins decision and monitoring log for internal audit purposes.	Receives MLP report from the LSC. Data used as part of wider planning dialogue.	Ofsted receives copies of MLP reports at national level.	QIA receives copies of MLP reports from LSC.
	Partnership director informs college principal, in writing, that they are in scope for a Notice to Improve and the need for discussions.	If given indication that an Ntl to be issued, the college is to take appropriate internal communication and action to support further dialogue with LSC.		After college is informed, QIA receives notification of colleges likely to need support and informs Tribal.
		College accelerates collection of 2005/06 data.		
Jan–Feb 2007	The LSC prepares to support the discussions process.  The LSC supports college in conducting a review of improvement options. The LSC and college agree appropriate deadline for submission of 2005/06 data to inform the discussions. Data generated using one methodology.	Principal informs governors and establishes a review to determine the college's capacity to improve, including consideration of alternative strategic options.  The LSC and college agree appropriate deadline for submission of 2005/06 data.		In discussion with the college, an improvement adviser is identified. The improvement adviser supports college review. Produces improvement needs assessment and, where improvement is possible, recommends a tailored package.

Timeline	LSC	College or external institution	Ofsted	QIA
Feb 2007	Planning and Modelling (PaM) system goes live with FO5 data. The LSC reviews college position using 2005/06 success rate data. Based on most recent data, assesses the extent of the improvement indicators that will be attached to the Ntl.  The regional director writes to chair of governing body and copies to principal (using a completed template) and case-specific conditions. The LSC regional management board moderates decisions.	College chair of governors and principal receive formal Nt1.  Chair to send letter acknowledging receipt to LSC regional director and copied to partnership manager.  If college does not accept Nt1, it has the option to complain (see complaints process at paragraph 51).		Improvement adviser supports college to develop and implement the QIA improvement action plan. The LSC and QIA monitor progress.
	The regional director of learning, planning and peformance informs Ofsted of issue of Ntl.		Ofsted receives notification regionally of any Ntls for colleges with underperformance at 25 per cent or greater.	NtI, improvement plan and package agreed with college and LSC.

Timeline	TSC	College or external institution	Ofsted	QIA
Mar-Jul 2007	LSC monitors to seek assurance that  arrangements are put in place to secure improvement and meet Ntl conditions.  LSC assesses and records performance of college against the delivery conditions of the Ntl.	College takes steps to address conditions and secure improvement.		Improvement adviser provides, following discussion with college, updates on progress with regard to improvement plan to LSC and QIA.

Timeline	LSC	College or external institution	Ofsted	QIA
Aug- Oct 2007	The LSC assesses and records performance of the college against the delivery conditions of the NtI.  If sufficient arrangements are in place to secure improvement, 2007/08 enrolment continues and the NtI runs to full period.  If Ofsted assesses the college as having the capability to improve or be graded satisfactory, the NtI runs to full term and 2007/08 enrolment proceeds.  If the college is not making sufficient arrangements to meet the conditions of the NtI, and it is anticipated that the college will not meet the requirements of the NtI – even if the NtI runs to full term – then the LSC regional director informs the LSC National Office Director of Quality and Standards. The regional director formally invites Ofsted to undertake an inspection or annual assessment visit (AAV) to inform the decision.  If Ofsted assesses the college as inadequate or lacking the capacity to improve, the LSC proceeds to inform the principal and chair of governors of intent to suspend recruitment in 2007/08 and withdraw LSC funds and to revisit remaining options and secure position for current learners. LSC National Office informed by regional director or regional director of learning, planning and performance.	If insufficient assurance is provided to the LSC in meeting Ntl conditions, the college should take action to ensure that a further enrolment of LSC-funded students does not take place and the college prepares for AAV or full inspection by Ofsted or ALI.  If the college is assessed as satisfactory or having the capacity to improve, and the LSC is sufficiently assured, the Ntl runs to full term and 2007/08 enrolment proceeds.  If outcome of inspection assesses college as inadequate and lacking the capacity to improve, the principal and governors revisit remaining options to secure position for current learners.  College in enrolment period or undertaking a review of strategic options depending on the outcome of the Ntl mid-point review.	Ofsted is invited by the LSC to undertake an annual assessment visit (AAV) or full inspection to inform Ntl mid-point where LSC has insufficient confidence in the college to improve.  Following Ofsted inspection, the LSC regional director confirms LSC decision at regional level.	QIA informed of outcomes and continuing support requirements.

Timeline	LSC	College or external institution	Ofsted	QIA
Oct 2007	MLP reports made available based on validated 2005/06 data.	MLP reports made available based on validated 2005/06 data.		
Nov 2006– Jan 2008	2007/08 planning dialogue and monitoring of the Ntl conditions.	2007/08 planning dialogue and monitoring of the Ntl conditions.		
Feb 2008	Notice period ends and the outcomes and actions are communicated as part of the 2007/08 planning dialogue.  The regional director or area director formally communicates the outcomes in writing to principal and chair of governors. LSC National Office informed by regional director of learning, planning and performance that Ntl has been complied with.	Notice period completes and outcomes and actions are communicated to the principal and chair of governors by the regional director as part of 2007/08 planning dialogue.	LSC informs Ofsted at regional level that Ntl has been complied with.	

## Notes

This table does not provide a definitive breakdown of activity, but a timeline overview of the processes involved.

## **Further notes**

Providers where underperformance is in the range of 15–24 per cent

expects improvement to have occurred. This will usually be a maximum period of 12 months. Providers will be expected to set out the actions to address the conditions in their development plans. Therefore, LSC actions and intervention will be proportionate to the extent of the underperformance. In many circumstances, the LSC will ask the In cases where the level of provision underperforming is in the range of 15–24 per cent of the total volume of an institution's long-course provision, a formal Notice to Improve (NtI) will be issued. The NtI will be issued in the form of a letter, and will set out the conditions for continued funding and the timeframe by which the LSC QIA to source support. The QIA, working with the LSC and the provider, will identify the appropriate level of support required

## Training providers

In December 2006 and January 2007, as part of the beginning of the discussions regarding strategic planning, the partnership director or partnership manager will inform the provider's chief executive, in writing, that their success rates are not sufficient. The provider, if in scope for retendering, will participate in the LSC tendering process. If successful in winning a contract, the provider will be subject to the associated improvement indicators.

## **Annex D:**

## Actions Following Inspection: Colleges and Providers Identified as Inadequate

Action by and responsibility of QIA	
Action by and responsibility of WBL and PCDL providers	The provider attends inspection feedback.
Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	The provider attends inspection feedback.
Action by and responsibility of colleges	The college attends inspection feedback.
Action by and responsibility of LSC	The LSC attends inspection feedback.  Occurring immediately after inspection, the LSC regional director or area director meets with principal and chair of governors to discuss inspection outcomes and possible actions.  The LSC reserves the right to deal with financial recovery. The regional director of finance and resources to be notified of the case conference (directors of area to pre-plan meeting).
Action by and responsibility of Ofsted/ALI	Inadequate provider identified through inspection.  The DfES and the LSC receive notification of inspection outcome within five working days of inspection.  Ofsted provides immediate verbal feedback to LSC.
Action by and responsibility of DfES	Commissions LSC to complete form (based on inspection report and local planning intelligence) that sets out intervention action.
Timeline	Week 1

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Action by and responsibility of QIA	
Action respon	
and ility of PCDL	
Action by and responsibility of WBL and PCDL providers	
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Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	
Action by and responsibility of colleges	
Action by and responsibility colleges	
LSC	ared ons trions earner ons or plan or reas arners for ndard for for
y and ibility of	Press release prepared and distributed. Strategic options identified. Internal discussions between the LSC National Office and regional offices, including implications in terms of LSC learner number restrictions (area directors to plan meeting).  Regional learning difficulties and/or disabilities manager to liaise with LSC areas and confirm names and confirm names and numbers of potential new learners with college.  Standard briefing prepared by LSC National Office for regional use. Standard press release prepared and distributed (for proactive use).
Action by and responsibility of LSC	Press release prep and distributed. Strategic options identified. Internal discussi between the LSC National Office, including implicin terms of LSC number restricti (area directors t meeting). Regional learnin difficulties and/disabilities man and confirm nan and confirm nan and numbers of potential new lewith college. Standard briefin prepared by LSC National Office regional use. Standard distributed in press release pre and distributed in proactive use).
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Action by and responsibility of Ofsted/ALI	
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Action by and responsibility of DFES	
	7.7
Timeline	Week 1 (cont.)

Action by and responsibility of QIA	
Action by and responsibility of r WBL and PCDL providers	
Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	
Action by and responsibility of colleges	
Action by and responsibility of LSC	The LSC signals its intention to issue a Notice to Improve with up to a 12-month timescale from publication of the report. Using a standard template, this sets out timescales for improvement, key interventions identified at inspection feedback and local planning intelligence.  The LSC writes to college formally to outline the restrictions implemented under the contract.  LSC area to inform regional learning difficulties managers of restrictions – information to be disseminated to local Connexions
Action by and responsibility of Ofsted/ALI	
Action by and responsibility of DfES	
Timeline	Week 1 (cont.)

	Action by and responsibility of DfES  Submission of form to ministers.	Action by and responsibility of Ofsted/ALI	Action by and responsibility of LSC Completed DfES form returned (within 10 working days of receipt).  The LSC contacts the QIA helpline to inform	Action by and responsibility of colleges	Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	Action by and responsibility of WBL and PCDL providers	Action by and responsibility of QIA
2 0 > .= .=	Ministers satisfied or not satisfied with key interventions identified.	Draft inspection report issued (colleges to send to LSC).	of need to allocate improvement adviser. For specialist provision, LSC National Office contacts the QIA to appropriate specialist advisers.  The LSC prepares and distributes case conference agenda, with any relevant	The principal attends case conference.	The principal attends case conference. If appropriate, the	The chief executive and quality manager attend case	improvement adviser by QIA or Tribal. QIA or Tribal attend case conference.
			If ministers are not satisfied, more detail on strategic options submitted by the LSC.	Strategic options agreed with the LSC.	charity also to attend.  Strategic options agreed with the LSC.	Strategic options agreed with the LSC.	Strategic options agreed with provider and the LSC.

Timeline	Action by and responsibility of DfES	Action by and responsibility of Ofsted/ALI	Action by and responsibility of LSC	Action by and responsibility of colleges	Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	Action by and responsibility of WBL and PCDL providers	Action by and responsibility of QIA
Weeks 4–5	Ministers write to local constituent MPs providing early notification of failed college and proposed interventions.	Ofsted notifies key stakeholders about the expected publication date of the inspection report and if there are any delays due to appeal.		College prepares QIA improvement action plan with support of improvement adviser and agreement of the LSC.	Provider prepares QIA improvement action plan with support of improvement adviser and agreement of the LSC.	Provider prepares QIA improvement action plan with support of improvement adviser and agreement of LSC.	Improvement adviser assigned by Tribal (in co- ordination with LSC National Office).  Adviser carries out initial improvement needs assessment in response to options and inspection outcomes and recommends tailored support package. This may include support from other providers.  The adviser will prepare an action plan for QIA purposes.

Timeline	Action by and responsibility of DfES	Action by and responsibility of Ofsted/ALI	Action by and responsibility of LSC	Action by and responsibility of colleges	Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	Action by and responsibility of WBL and PCDL providers	Action by and responsibility of QIA
Week 6		Inspection report published.	The LSC issues Notice to Improve, detailing key improvement areas, timelines and support package. This re-states funding and/or LSC learner number restrictions.	The principal or chair of governors formally responds to the LSC, acknowledging receipt of Notice to Improve.	The principal or chief executive (and if appropriate, chair of governors) formally responds to the LSC, acknowledging receipt of Notice to Improve.	The chief executive formally responds to the LSC, acknowledging receipt of Notice to Improve.	
Weeks 7-24			QIA improvement action plan agreed by the LSC and college governing body on recommendation of improvement adviser. QIA improvement action plan signed off by the LSC. Implementation and monitoring. Further work on defining arrangement for monitoring.	College governing body agrees QIA action plan.	College governing body approves QIA improvement action plan.	If provider has external board similar to governing body, it approves QIA improvement action plan.	QIA improvement action plan agreed by LSC and college governing body on recommendation of improvement adviser.

Action by and responsibility of QIA		Meeting with Ofsted and QIA to discuss results of AAV.
Action by and responsibility of WBL and PCDL providers	The provider participates with adviser support.	The provider attends AAV feedback.
Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	The provider participates with adviser support.	The provider attends AAV feedback.
Action by and responsibility of colleges	The college participates with adviser support.	The college attends AAV feedback.
Action by and responsibility of LSC	LSC area to manage monitoring process in liaison with regional offices and LSC National Office. Regional LSC to liaise with LSC National Office as a point of reference for learners with learning difficulties and/or disabilities in Ofsted re: progress and AAV.  The LSC reviews intervention strategy and support package. If areas of concern are identified, progress report sent to DfES.	Meeting with Ofsted and QIA to discuss results of AAV. Update on exceptional items sent to DfES.
Action by and responsibility of Ofsted/ALI		Annual assessment visit (AAV) performed to determine progress on action plan.  Meeting with Ofsted and QIA to discuss results of AAV.
Action by and responsibility of DfES		
Timeline	Weeks 7–24 (cont.)	At 6–9 month point

Action by and responsibility of QIA	
Action by and responsibility of WBL and PCDL providers	
Action by and responsibility of specialist providers for learners with learning difficulties and/or disabilities	
Action by and responsibility of colleges	
Action by and responsibility of LSC	
Action by and responsibility of Ofsted/ALI	Enhanced AAV or full inspection or partial inspection.
Action by and responsibility of DfES	
Timeline	12–15 months

## Notes

- 1) This table does not provide a definitive breakdown of activity, but a timeline overview of the processes involved.
- 2) Text in bold only refers to specialist providers for learners with learning difficulties and/or disabilities.
- 3) The column referring to actions by DfES or actions in relation to Ministers only refers to sixth form colleges, general FE colleges and specialist providers for learners with learning difficulties and/or disabilities.
- 4) For contracted WBL and PCDL providers, the LSC will not issue a Notice to Improve. It may, however, issue a formal notice not to contract for any new starts with that provider as a whole, or for a particular curriculum area. The LSC will also consider carefully the best interests of existing learners, and as such may withdraw funding. In some circumstances, the 6–15-month point may not apply.

## **Annex E:**

## Minimum Levels of Performance for Short Courses

Shorter courses are not currently included in determining underperformance. The LSC, however, has published the minimum levels of performance for short course qualifications to provide a clear signal about our expectations from 2008/09 onwards.

Level	Short (less than 5 weeks)	Short (5–24 weeks)
Level 1	85%	60%
Apprenticeships (full framework)	40%	40%
Level 2	85%	60%
Advanced Apprenticeships (full framework)	40%	40%
Level 3	85%	60%
Level 4 or higher	_	60%

## Note

Short course minimum levels of performance for 2007/08 applied to success rates at sector subject area (tier 1) and for Levels 1, 2, 3, 4 and higher and at sector framework level for Apprenticeships.



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